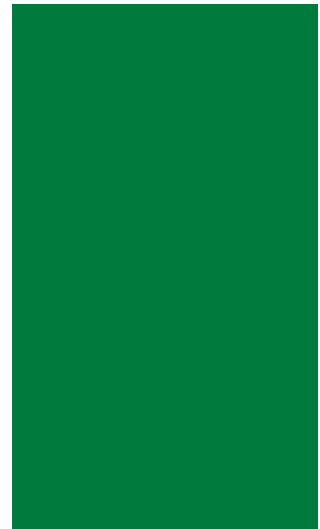




**2010**



**City of Fayetteville, Arkansas**

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**Adopted Annual Budget  
& Work Program**



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# City of Fayetteville, Arkansas

## 2010 Annual Budget and Work Program

### City Council and Other Elected Officials

Adella Gray, Ward 1 - Position 1  
Brenda Thiel, Ward 1 - Position 2  
Kyle Cook, Ward 2 - Position 1  
Matthew Petty, Ward 2 - Position 2  
Robert Rhoads, Ward 3 - Position 1  
Bobby Ferrell, Ward 3 - Position 2  
Shirley Lucas, Ward 4 - Position 1  
Sarah Lewis, Ward 4 - Position 2

Kit Williams, City Attorney  
Sondra Smith, City Clerk/Treasurer  
Rudy Moore, District Judge

### Submitted by

Lioneld Jordan, Mayor  
Don Marr, Chief of Staff  
Paul A. Becker, Finance Director  
Greg Tabor, Acting Police Chief  
Kyle Curry, Interim Fire Chief

### Prepared by

Kevin Springer, Budget Director  
Barbara Fell, Senior Research Analyst  
Liz Hutchens, Financial Analyst



## **MISSION STATEMENT**

The City of Fayetteville's mission statement is a direct result of a volunteer team of employees charged with creating a mission statement that expressed the service core of City operations, reflected our beliefs concerning City services, and was easy to remember. All City employees were given an opportunity to provide input for the mission statement. The mission statement was then adopted by the City Council and is as follows:

***To protect and improve our quality of life by listening to  
and serving the people with pride and fairness.***

City of Fayetteville, Arkansas  
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# **Budget Message**

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November 17, 2009

Members of City Council and  
Citizens of Fayetteville

I am pleased to submit my Adopted Budget for 2010 for the City of Fayetteville. This budget has been prepared in accordance with the Arkansas Statutes and City Ordinances that require the Mayor, under the aldermanic form of government, to submit to the City Council the annual budget for approval. This budget allocates necessary funding for all municipal operations as well as necessary adjustments to the Capital Improvements Program for 2010.

This Administration will continue to address issues that were identified at the Fayetteville Forward Summit as prioritized by the City Council. The budget was formulated in view of my primary budget goals and in the context of current economic conditions.

### **2010 Budgetary Goals**

*My primary budgetary goals for 2010 are as follows:*

- *To provide the same level of services to the public if possible*
- *To retain the work force at the current level for necessary personnel but to evaluate the necessity of refilling open positions*
- *To avoid increases in taxes to the citizen ( if possible) by keeping the millage rate the same as 2009*
- *To continue to provide services to the citizen in the most efficient and effective manner possible*
- *To fund needed Capital Improvements to the extent possible*
- *To scrutinize all City Fund Types for possible reductions*

## **Financial Environment**

The 2009 fiscal year is a challenging year for the City of Fayetteville. Sales taxes for operations and capital have declined by approximately 6% when compared to the 2009 Adopted Budget. This is expected to continue throughout the remainder of the fiscal year. If this trend continues, a loss of \$1.2 million will be experienced in the General Fund. Building permits will be down about \$750,000 for the year. In total, revenues could be down as much as \$2.4 million in the general fund alone. Although economic conditions are expected to improve slightly in 2010, this budget is based on a revenue base which is \$2.4 million less than what was anticipated in 2009 for the General Fund. Therefore, a plan was developed to reduce target expenditures, freeze wages, forego the replacement of certain open positions, and extend the replacement plan for General Fund vehicles. Even after incorporating these measures of approximately \$1.5 million in reductions, it is necessary to request the use of \$1,189 million in reserves.

## **Conclusion**

This budget is both conservative and workable. I believe that it provides for the best possible level of services while providing for possible unstable economic conditions. However, if the economy continues to decline in 2010, I am prepared to do what is necessary to address that situation.

The City has accomplished a great deal in the last few years and I am confident that with your support we can continue to provide an excellent level of services to our citizens. Through the combined efforts of this Administration and City Council, I am sure we will continue to meet the challenges facing this City and provide our citizens with the services and amenities they want and deserve.



Lioneld Jordan, Mayor

November 17, 2009

Mayor Lioneld Jordan, Members of the City Council and  
Citizens of Fayetteville:

The budget being presented is a 2010 operating budget. It does not include rebudgets that represent programs approved and appropriated in prior years which as of the end of fiscal 2009 remain uncompleted. Rebudgets also include amounts generated by previous bond issues in the Capital Project Funds which remain unspent as of December 31, 2009 and are likely to be in excess of \$45,000,000. These re-budgets will be presented for addition to the 2010 operating budget early in the first quarter of 2010.

In 2009, City Sales Taxes declined in real terms as compared to 2008. In addition to this decline, building permit fees are far under budget expectations. In total, revenues for the General Fund are expected to be between \$2.2 million and \$2.4 million under budget. Other funds have also seen declines in revenue due to reductions in service demand. This included the Sold Waste Fund and the Airport Fund. Unusually wet conditions as well as economic conditions have also resulted in lower than expected revenue collections in the Water & Sewer Fund. It is apparent that economic conditions in Northwest Arkansas reflect the national recession. However, the economy in Fayetteville has not been affected as dramatically as in some sections of the country.

This budget represents reductions in operating expenditures from the prior year. Wages have been frozen and certain authorized positions have been frozen (not funded) in 2010. The General Fund replacement charges for vehicles has been suspended for fiscal 2010 and the time table for replacement of vehicles will be pushed back a year. All these measures have been taken to address a reduction of \$2.4 million in revenue for fiscal 2010. Although administration is cautiously optimistic that conditions will improve in 2010, this budget reflects a revenue stream which will continue to be essentially flat compared to 2009. All other funds have been prepared within that frame work.

## 2010 ADOPTED BUDGET EXECUTIVE SUMMARY

The 2010 Adopted Budget includes approximately \$120.4 million in expenditures. This budget is formulated with the Enterprise Funds being budgeted on an accrual basis except for depreciation, which is not included in the budget, and both capital expenditures and bond principal payments which are included in the expenditure budgets.

### Summary of Fund Expenditures (In Dollars)

Category	Adopted 2009	Adopted 2010	Change In Dollars
Personnel	\$ 43,304,852	\$ 42,903,826	\$ (401,026)
Materials and Supplies	4,469,679	4,481,432	11,753
Services & Charges	15,771,940	15,899,465	127,525
Maintenance	3,808,538	3,482,218	(326,320)
Internal Charges	3,942,983	3,337,307	(605,676)
Purchased Water	6,500,000	6,500,000	0
Fuel	4,026,028	2,964,677	(1,061,351)
WWTP Operations	9,348,228	8,489,578	(858,650)
Total Operating Expenses	<u>91,172,248</u>	<u>88,058,503</u>	<u>(3,113,745)</u>
Transfers Out	1,452,900	1,034,000	(418,900)
Debt Service	17,560,230	19,563,062	2,002,832
Capital	9,276,550	11,811,700	2,535,150
Total Expenses	<u>\$ 119,461,928</u>	<u>\$ 120,467,265</u>	<u>\$ 1,005,337</u>

The 2010 adopted budget is in excess of \$120.4 million. This is an increase due to capital and debt service costs of \$1,005,337 when compared to the Adopted 2009 Annual Budget & Work Program, or a 0.84% increase. However, the operating budget is over \$3 million less than 2009 or a 3.4% decrease.

**Summary of Fund Expenditures (% of Total Budget)**

Category	Adopted 2009	Adopted 2010	% Change
Personnel	36.2%	35.6%	-0.9%
Materials and Supplies	3.7%	3.7%	0.3%
Services & Charges	13.2%	13.2%	0.8%
Maintenance	3.2%	2.9%	-8.6%
Internal Charges	3.3%	2.8%	-15.4%
Purchased Water	5.4%	5.4%	0.0%
Fuel	3.4%	2.5%	-26.4%
WWTP Operations	7.8%	7.0%	-9.2%
<b>Total Operating Expenses</b>	<b>76.2%</b>	<b>73.1%</b>	<b>-3.4%</b>
Transfers Out	1.2%	0.9%	-28.8%
Debt Service	14.7%	16.2%	11.4%
Capital	7.9%	9.8%	27.3%
<b>Total Expenses</b>	<b>100.0%</b>	<b>100.0%</b>	<b>0.8%</b>

**Fund Totals as Percent of Total Budget**

Funding Source	Adopted 2009		Adopted 2010	
	Budget	% Total	Budget	% Total
General	\$ 35,801,900	30.0%	\$ 34,426,600	28.6%
Street	5,360,286	4.5%	4,271,000	3.6%
Off Street Parking	347,300	0.3%	304,300	0.3%
Community Development Block Grant	635,930	0.5%	649,821	0.5%
Parks Development	2,854,700	2.4%	2,417,700	2.0%
Impact Fee	1,576,000	1.3%	2,820,000	2.3%
Drug Law Enforcement	444,464	0.4%	462,200	0.4%
Fire Bond	804,000	0.7%	802,400	0.7%
TIF Bond	3,500	0.0%	5,800	0.0%
Wastewater Improvements Sales Tax Bond	14,235,533	11.9%	16,001,900	13.3%
Replacement & Disaster Recovery	60,400	0.1%	45,000	0.0%
Sales Tax Capital Improvements	6,952,000	5.8%	6,738,700	5.6%
Wastewater System Improvements Project	3,000	0.0%	-	0.0%
Sales Tax Construction Bond	3,500	0.0%	6,000	0.0%
Water & Sewer	29,668,929	24.8%	31,269,400	26.0%
Solid Waste	9,239,250	7.7%	10,098,900	8.4%
Airport	773,704	0.7%	805,500	0.7%
Town Center	699,935	0.6%	693,544	0.6%
Police Pension	1,761,757	1.5%	1,689,800	1.4%
Fire Pension	1,542,283	1.3%	1,477,500	1.2%
Shop	6,693,557	5.6%	5,481,200	4.6%
<b>Total - All Funds</b>	<b>119,461,928</b>	<b>100.0%</b>	<b>120,467,265</b>	<b>100.0%</b>

All City funds are budgeted to comply with the City’s policy of maintaining a minimum of 10% of budgeted operating expenditures in unrestricted fund balance or cash and investments with the exception of General Fund, which must maintain a minimum reserve or sixty (60) days of annual regular general fund operating expenditures.

Overview of City’s Major Funds:

**General Fund** is the major operating fund of the City and is comprised of activities not accounted for specifically in other funds.

The traditional functions of government are included in the General Fund which comprises the following: general government services, fire, police, finance, internal services, parking, animal services, telecommunications, parks and recreation, cable, library funding, engineering, planning, and building safety.

**General Fund Revenue:**

The General Fund revenue budget was based on the following assumptions:

- Revenue for the City Sales Tax is projected to increase at a rate of 2% over 2009 estimates.
- Revenue for the County Sales Tax is projected to increase at a rate of 2% over 2009 estimates.
- Revenue for Franchise Fees is projected to be flat.
- Revenue for Property Taxes is projected to increase at a rate of 5.3% based on assessed valuation.
- Other revenues are generally expected to decrease by 1.2% compared on the 2009 budget.
- Maintaining the revenue split for City Sales Tax to 60% operations and 40% capital.

Based on these revenue assumptions, the major revenue sources for the General Fund in 2010 are projected to be as follows:

City’s Share of County Sales Tax	\$10.7 million
City Sales Tax	9.6 million
Franchise Fees	4.7 million
Intergovernmental Income	2.2 million
Fines & Forfeitures	1.6 million
Charges for Services	1.2 million
Property Tax Millage	1.5 million
Licenses & Permits	0.6 million
Other	1.2 million
Total	<u>\$33.3 million</u>



**General Fund Expenditures:**

Payroll expenditures are based on 98% of full employment. Therefore, a 2% vacancy allowance has been factored into the General Fund budget.

The significant increases/(decreases) in General Fund for 2010 are as follows:

Increases:

Salaries/Wages and Pension (Prior to 7/1/2009)	\$	314,266
Health Insurance		90,737
Unemployment Compensation		50,000
Software Maintenance		37,336
Elections Costs		15,000
Bad Debt Expense		10,000
		<u>517,339</u>

Reductions:

Vehicle Replacement Charges		504,352
Frozen Authorized Positions		391,914
Salary Contingency		317,600
Authorized Position Eliminations		114,500
Fuel		96,589
Contracted Services		68,768
Planning Commissioners Salaries		43,596
Lease Expense (GMC Building)		43,408
Public Notification		35,115
Pension Administration Fee		34,745
Uniform/Equipment		16,795
Radio Maintenance		14,598
Travel & Training		11,717
General Motor Pool Charges		5,882
Increase Cost Allocations		70,000
Reduction to Outside Agencies		8,050
Miscellaneous Line Items		113,010
		<u>1,890,639</u>
Net Increases/(Reductions)		<u><u>\$ (1,373,300)</u></u>

As the City's main operating fund, the General Fund will continue to face increased funding demands. There are numerous unfunded needs for 2010 that could not be addressed at this time.

Major policy issues to be considered for General Fund for 2011 include:

- The need to fund employee wage increases sometime in the future.
- Continue to explore funding methods for the Fayetteville Public Library to establish a permanent funding plan.
- Consider raising the User Fee/Cost Reimbursement rates based on a cost analysis.
- The need to increase the City's overall revenue stream.

The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

Revenues for Street Fund are primarily motor fuel taxes collected by the State (state turnback) and returned to the City on a per capita basis. The long term trend for state turnback is flat. A total of \$3.1 million is projected for 2010. The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. This should generate in excess of \$1 million. The Street Fund budget is balanced for 2010 with revenues equaling expenditures.

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995. The \$2.4 million in planned expenditures for 2010 includes \$799,900 in capital improvements. The fund is budgeted to break even for 2010. All projected revenues amounts are budgeted for this fund.

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of water, wastewater, police, and fire impact fees. All projected revenues are budgeted for this fund. In addition, \$1,015,000 of previously collected waste water fees will be used to fund the 2010 capital program.

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use taxes which are used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's five-year capital improvements program as adjusted. The 2010 planned expenditures include \$5,931,000 in capital improvements.

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and billing and collections.

For 2009, the Water & Sewer Fund is projected to have operating income of \$2,055,814 before depreciation expense and capital expenditures. The wastewater treatment plant operations are budgeted at \$8.5 million, which represents approximately 27% of the total operating expenses. The water purchases budgeted for 2010 represent the second largest expenditure for operations in the fund at \$6.5 million. This represents approximately 20.8% of total operating expenditures. The impact of the new Westside plant which opened in mid 2008 has dramatically increased the wastewater treatment costs. A total of \$1,787,670 in capital expenditures will be funded through the use of fund balance.

The **Solid Waste Fund** is responsible for the operation of the City's solid waste collection and disposal, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. For 2010, the Solid Waste Fund is projected to have an operating deficit of \$441,900 before capital expenditures and depreciation.

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport. The Airport Fund's revenue is generated from rents and leases. For 2010, the Airport Fund is projected to have an operating deficit of \$51,200 before depreciation.

The **Shop Fund** is an internal service fund that provides for all the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. The Shop Fund will have a projected \$878,800 surplus for 2010 after capital expenditures of \$937,000. This surplus is necessary to fund future vehicle and equipment replacements pursuant to approved time tables.

#### Capital Improvements - 2010

This budget contains a total of \$16,209,450 for capital projects in 2010. A detail listing of all of the projects planned for 2010 are included under the Capital and Debt section.

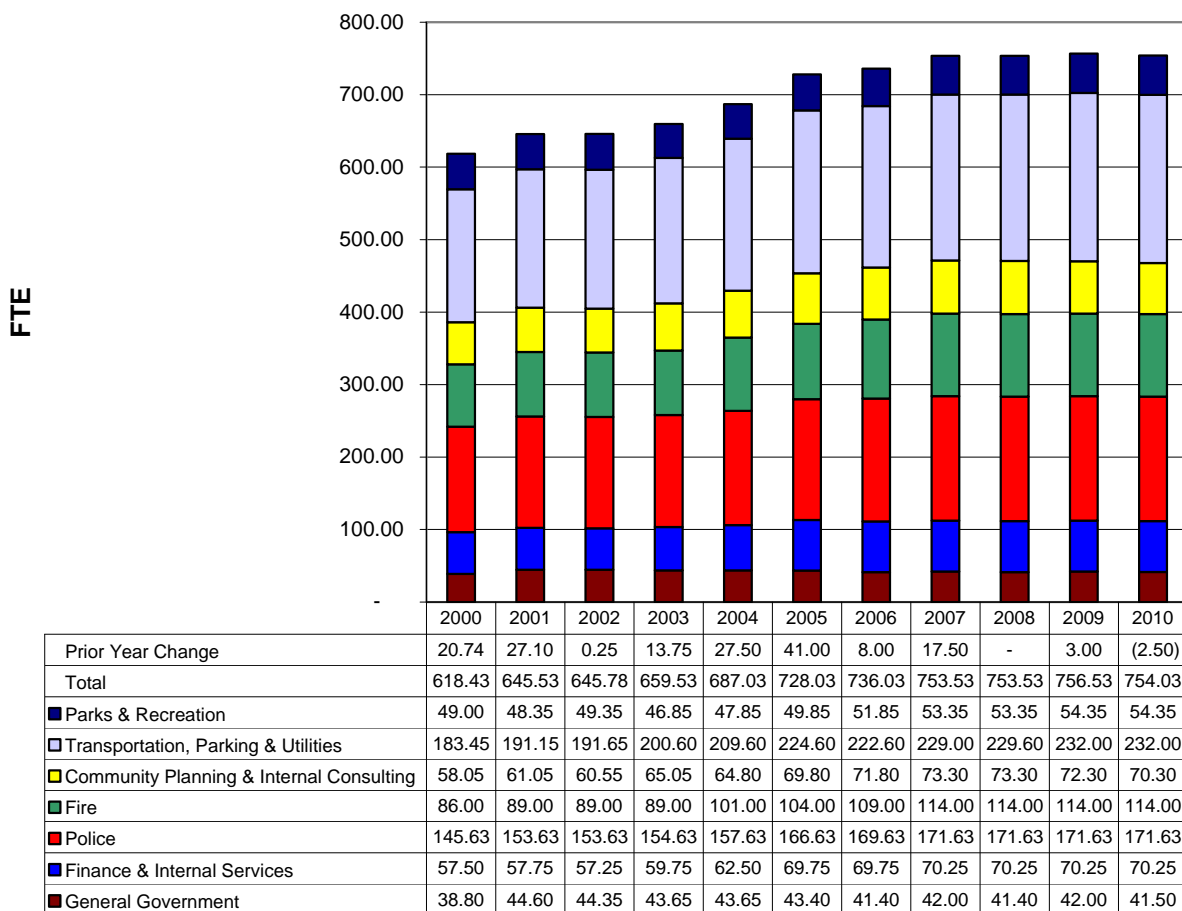
#### Debt Issues – 2009

Two new bond programs were initiated in 2009. A revenue bond in the amount of \$8,210,000 was issued for water and sewer Improvements. In October of 2009, \$11,250,000 of dedicated Sales and Use Tax Bonds were issued for road and trail projects. These amounts are not included in this budget document but will be re-appropriated in 2010. A detail listing of all bonds issued and the debt service schedule are included under the tab titled Capital and Debt. No mandatory redemptions are anticipated in the debt service budgets at this time.

Personnel Changes

This budget does not include any new positions for 2010. Below is a history of total positions by Department from 2000-2010. The 2010 Adopted Budget reduced two and one-half positions. The office manager and staff engineer had never been filled as they were based on revenue that never materialized. The part-time law clerk was reduced as a cost saving measure.

**Personnel History (2000-2010)**



**CLOSING**

The funding proposals contained in this budget are the result of a collaborative effort among all City Division Heads, Department Directors, and City financial Staff members. It is built on the policies, goals, and objectives outlined by the Mayor and City Council. It represents the financial and operational plan for the City of Fayetteville for 2010. The appropriations contained in this budget will provide for quality municipal services that meet the needs of the Citizens of Fayetteville and it is, hereby, submitted by the Mayor to the City Council for consideration and adoption.

Respectfully submitted,



Paul A. Becker  
Finance Director

Respectfully submitted,



Kevin Springer  
Budget Director

**RESOLUTION NO. 233-09**

A RESOLUTION ADOPTING THE PROPOSED 2010 ANNUAL BUDGET AND WORK PROGRAM AS AMENDED.

**BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE, ARKANSAS:**

Section 1. That the City Council of the City of Fayetteville, Arkansas hereby adopts the Proposed 2010 Annual Budget and Work Program. A copy of The Budget, marked Exhibit "A" is attached hereto and made a part hereof.

**PASSED** and **APPROVED** this the 17th day of November, 2009.

APPROVED:

ATTEST:

By:   
**LIONELD JORDAN**, Mayor

By:   
**SONDRA E. SMITH**, City Clerk/Treasurer

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# **Budget Process And Policies**

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## **CITY OF FAYETTEVILLE, ARKANSAS THE BUDGET PROCESS**

The budgets of governmental funds (for example General Fund, Street Fund, and Parks Development Fund) are prepared on the modified accrual basis for revenues and expenditures. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. Expenditures are recorded when the related fund liability is incurred. The proprietary and trust fund types (Water & Sewer Fund, Solid Waste Fund, and Airport Fund) are budgeted on a full accrual basis except for depreciation which is excluded and both capital purchases and bond principal payments which are included as expenditures. Not only are expenditures recognized when a commitment is made (i.e., through a purchase order) but revenues are also recognized when they are obligated to the City (for example, water user fees are recognized as revenue when bills are produced). Agency funds are not budgeted since they are custodial in nature and do not involve measurement of results of operations.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "Generally Accepted Accounting Principles" (GAAP). This conforms to the way the City prepares its budget. Formal budgets exist for all funds and fund types, except agency funds and account groups, but the budget-to-actual comparison reports are prepared only for the governmental fund types (General, Special Revenue, and Capital Projects).

The Annual Budget and Work Program is a fiscal plan which presents the services which will be provided to the community and the funds needed to perform these services. The type and level of service is defined by the use of program objectives, which are further defined by performance measures. The Mayor is responsible for formulating the fiscal plan and presenting it to the City Council for approval and adoption. The key steps and dates in this process for the 2010 Budget and Work Program are described below:

**1. Budget Preparation Package, July 2009**

The budget preparation package was distributed to all Department Directors and Division Heads. The package included budget preparation software. In addition, target budgets were set for each fund and/or program. The target budget excluded service expansion requests and new personnel requests. These items are considered separately. Training was conducted on an individual basis with the Budget Staff and Department Directors and Division Heads, as requested.

**2. Capital Requests, June - July 2009**

Five Year Capital Improvements requests were submitted for review and prioritization. Approval of the requests were based on a review of prioritized lists by Department Directors and Budget staff to see if original cost and continuing costs were within the available funding range. All capital items with a cost that exceeds \$10,000 appear in the Five Year Capital Improvements Programs.

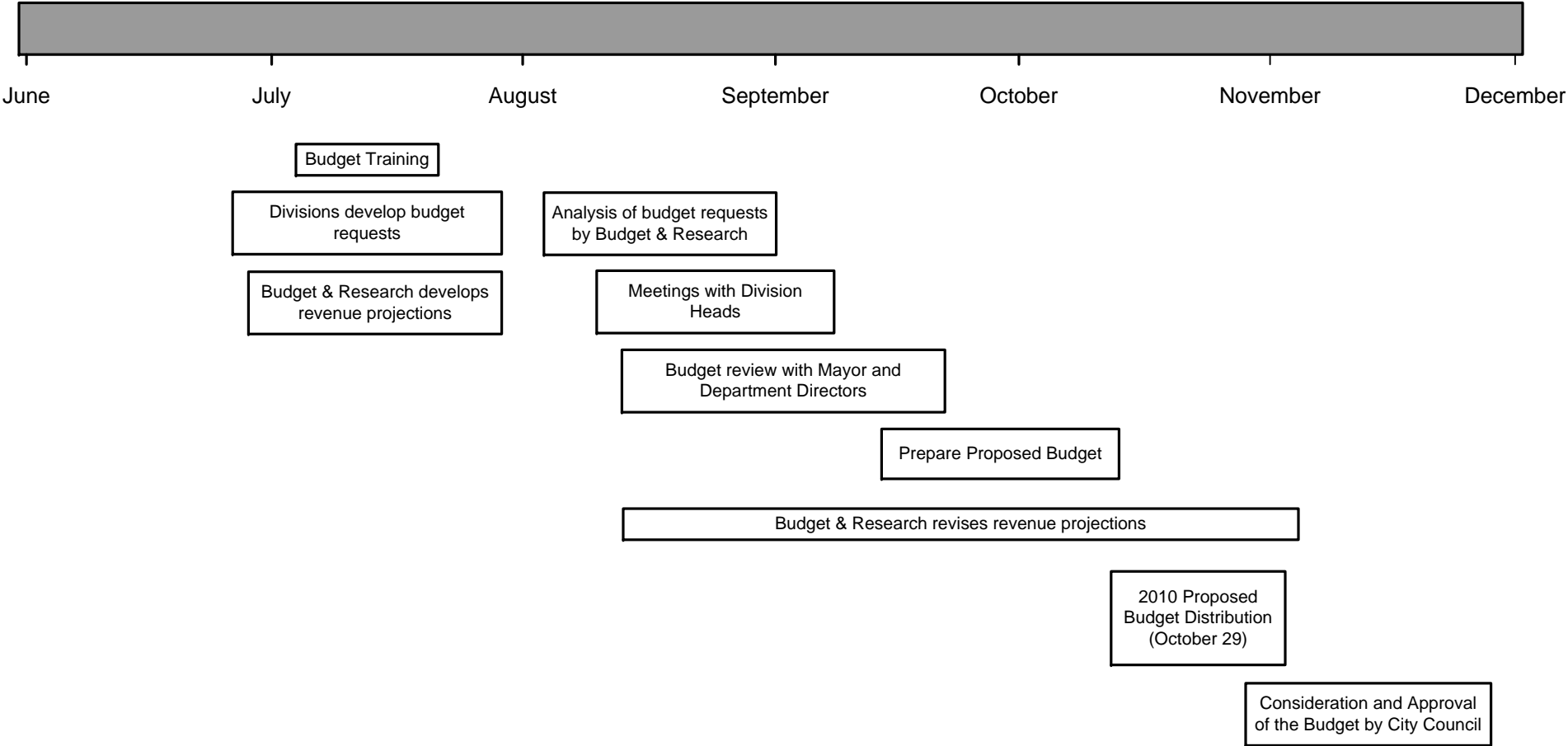
**3. Budget Work Papers Submitted by Division Heads, July 2009**

The Division Heads returned budget submissions requesting 2010 funding to the budget office. The budget office then verified that budget submissions were correct and within specified targets.

4. **Analysis of Each Proposed Program Budget, August 2009**  
During this period, meetings were conducted with each Department Director. At these meetings, the submitted program budgets were evaluated in their entirety and additions and cuts were made to balance the funds with the service requirements. The 2010 Proposed Budget and Work Program was the result of this process.
5. **Agenda Meetings, August 2009**  
The Street Committee, the Sewer Committee, the Parks & Recreation Advisory Board, the Airport Board, and Community Development conducted public meetings which included input from citizens on the 2010-2014 Capital Improvements Program.
6. **Consideration and Approval of the Budget, Beginning 2009 to Adoption**  
The proposed budget was presented to the Mayor in October. The Mayor presented the comprehensive Proposed 2010 Budget and Work Program to the City Council on November 3. The 2010 Annual Budget and Work Program was adopted on November 17, 2009.
7. **Implementing the 2010 Budget, January 2010**  
Work papers are created and distributed to allow each division head to split their budget into the projected funding level needed for each month. These work papers are collected and input into the computer system to assist in the control of the adopted budget throughout 2010.
8. **Adjusting the 2010 Budget, Throughout 2010**  
The budget may be adjusted throughout 2010. Depending on the amount of the adjustment, approval may come from the Budget Director, Finance Director, Mayor or the City Council. A detailed explanation of the Budget Adjustment Policy is listed on pages 7 and 8.

The public meetings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the City Council and public on City operations and services. In accord with continuing efforts to apprise the public of City activities, the Adopted 2010 Budget and Work Program is made available for review by all interested persons at the Fayetteville Public Library and the City Clerk's Office. In addition, a downloadable version of the budget is found on the City's web site. Public notification of this information is made in a local newspaper and on the Cable Access Television channel. As always, the public is invited to attend all meetings, retreats, and hearings regarding consideration of the Budget.

CITY OF FAYETTEVILLE, ARKANSAS  
THE 2010 BUDGET PROCESS



# CITY OF FAYETTEVILLE, ARKANSAS

## FINANCIAL POLICIES

The purpose of this section is to present the policies that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that have guided the City in maintaining financial stability.

### REVENUE POLICY

- The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
- The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
- The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
- The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges on a periodic basis to determine modifications needed to keep pace with the cost of providing the services.
- The City will establish, when feasible, self-supporting enterprise funds and internal service funds in which a relationship between revenues and expenditures clearly exists.
- The City will project revenues on a conservative basis so that actual revenues will consistently meet or exceed budgeted revenues.
- The City will maintain a budgetary control system and will prepare reports that compare actual revenues to budgeted amounts.

- The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.
- The City will review annually and revise, where necessary, its cost allocation formula.

### EXPENDITURE POLICY

- Basic and essential services provided by the City will receive first priority for funding.
- The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
- The City will adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. However, if this cannot be attained, the City will utilize unallocated fund reserves, which have been carried forward from prior years.
- The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports that compare actual expenditures to budgeted amounts.
- The City will refrain from budgeting non-recurring or one-time revenue for ongoing expenses.

- The City will provide access to medical, dental, life, and long-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees.
- The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the percentage defined for each of the respective retirement plans.

## **DEBT POLICY**

- The City will maintain a policy of full disclosure on financial reports and bond prospectus.
- The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
- The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term or short-term debt or capital leases will be recommended.
- The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
- The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when feasible.
- The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds of at least 3% of the principal being refunded.
- The City will require that General Fund and Street Fund debt service shall not exceed 10% of annual general and road tax

revenues and the principle amount of General and Street Fund debt shall not exceed 5% of assessed taxable property.

- Outstanding short-term debt and Amendment 78 debt obligations combined shall not exceed 5% of the City's taxable real property.

## **RESERVE POLICY**

- The City will maintain a minimum reserve of sixty (60) days of annual regular general fund operating expenditures for the General Fund in Undesignated Fund Balance. The minimum unreserved General Fund Balance cannot be reduced without specific City Council Resolution.
- The City will maintain a minimum reserve of at least 10% of current year operating expenditures for the Street Fund in Undesignated Fund Balance. If existing reserves exceed the required level, such funds may be used to provide for non-recurring expenditures. The City will use monies in the 10% reserve only in times of emergency or fiscal and economic hardship.
- The City will attempt to maintain a cash and investments balance of not less than 10% of current year operating expenditures for all Enterprise Funds.
- The City will maintain a Shop Fund reserve necessary to fund the replacement and expansion of the City's vehicles and equipment.

## **INVESTMENT AND CASH MANAGEMENT POLICY**

- The City will deposit all receipts on a timely basis.
- The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.

- The City will limit its investments to the types of securities provided for by Arkansas statutes.
- The City will diversify its investments by maturity date to protect against market fluctuations.
- The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.

### **CAPITAL IMPROVEMENT POLICY**

- The City will prepare and update, as needed, a five-year Capital Improvements Program (CIP), which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will incorporate the reasonable findings and recommendations of the other City Boards, Commissions, Committees, and Citizen task forces, as they relate to capital projects and improvements.

- The City will seek input from the public by holding public hearings in relation to the establishment of projects and project priorities.

### **FINANCIAL REPORTING POLICY**

- The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Arkansas.
- The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties. The audit shall be completed and submitted to the State of Arkansas within 210 days of the close of the fiscal year.
- The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.
- The City will maintain an internal audit function, which will be charged with adopting and routinely monitoring internal controls of the City.
- The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.
- The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

**CITY OF FAYETTEVILLE, ARKANSAS  
ADMINISTRATIVE PROCEDURES  
TO ADJUST THE APPROVED BUDGET**

**PURPOSE:**

The procedures outlined in this section define, standardize, and set forth responsibilities for budget adjustments.

**DEFINITION AND EXPLANATION:**

During the fiscal year needs arise for expenditure budget adjustments to enable divisions to adapt to changing conditions. There are two types of expenditure budget adjustments which can be defined as follows:

- 1) **Budget Adjustment** – this is a transfer from one category within a fund budget to another category. The fund total does not change.
- 2) **Budget Amendment** – this is an addition to the overall budget total of the fund. It increases the total expenditure amount authorized for the fund. Any budget amendment must be supported by an increase in revenue or come from available fund balance.

**DEPARTMENT DIRECTORS AND DIVISION HEADS RESPONSIBILITIES:**

All Department Directors and Division Heads are mandated to stay within each operational program budget as adopted and to stay within the total budget for each capital project. **Neither the Accounting or Purchasing Divisions will process payments or purchase orders, which will cause a program or capital project to be over the annual budget amount.**

Each operational division is grouped into programs (i.e. Engineering - Administration, Engineering - Plans & Specifications, Engineering - Right-of-Way, etc.). Budget adjustments will be required in the following instances:

- 1) When the budgeted amount per operational program is exceeded (an offsetting adjustment must be made from another operational program or fund balance).
- 2) When the budgeted amount for a capital project is exceeded (an offsetting adjustment must be made from another capital project, another program, or fund balance).

Requested adjustments to an operational program must be submitted on a budget adjustment form with sufficient justification for the need. Any changes in the personnel services category must meet the City's policy for raises, promotions, and staff increases.

## **BUDGET ADJUSTMENT APPROVAL PROCESS:**

### **Budget Amendments**

- 1) All budget amendments must be approved by the City Council other than mandatory redemptions and other expenditures delegated to a Bond Trustee via a bond trust agreement.

### **Budget Adjustments**

- 1) Budget adjustments between categories within divisions of a fund can be made with the approval of the Budget Director.
- 2) Budget adjustments within the personnel services category between departments within a fund can be approved by the Budget Director, the Finance Director, and the Chief of Staff.
- 3) Budget adjustments between categories within approved projects can be approved by the Budget Director, the Finance Director, and the Chief of Staff.
- 4) All other budget adjustments must be approved by the City Council.

## **BUDGET AMENDMENT REPORTING:**

As a matter of practice, staff will provide information regarding Budget Amendments to the City Council on a quarterly basis.



**CITY OF FAYETTEVILLE, ARKANSAS  
BUDGET ORGANIZATIONAL STRUCTURE**

**FUND** In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose. It has transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.

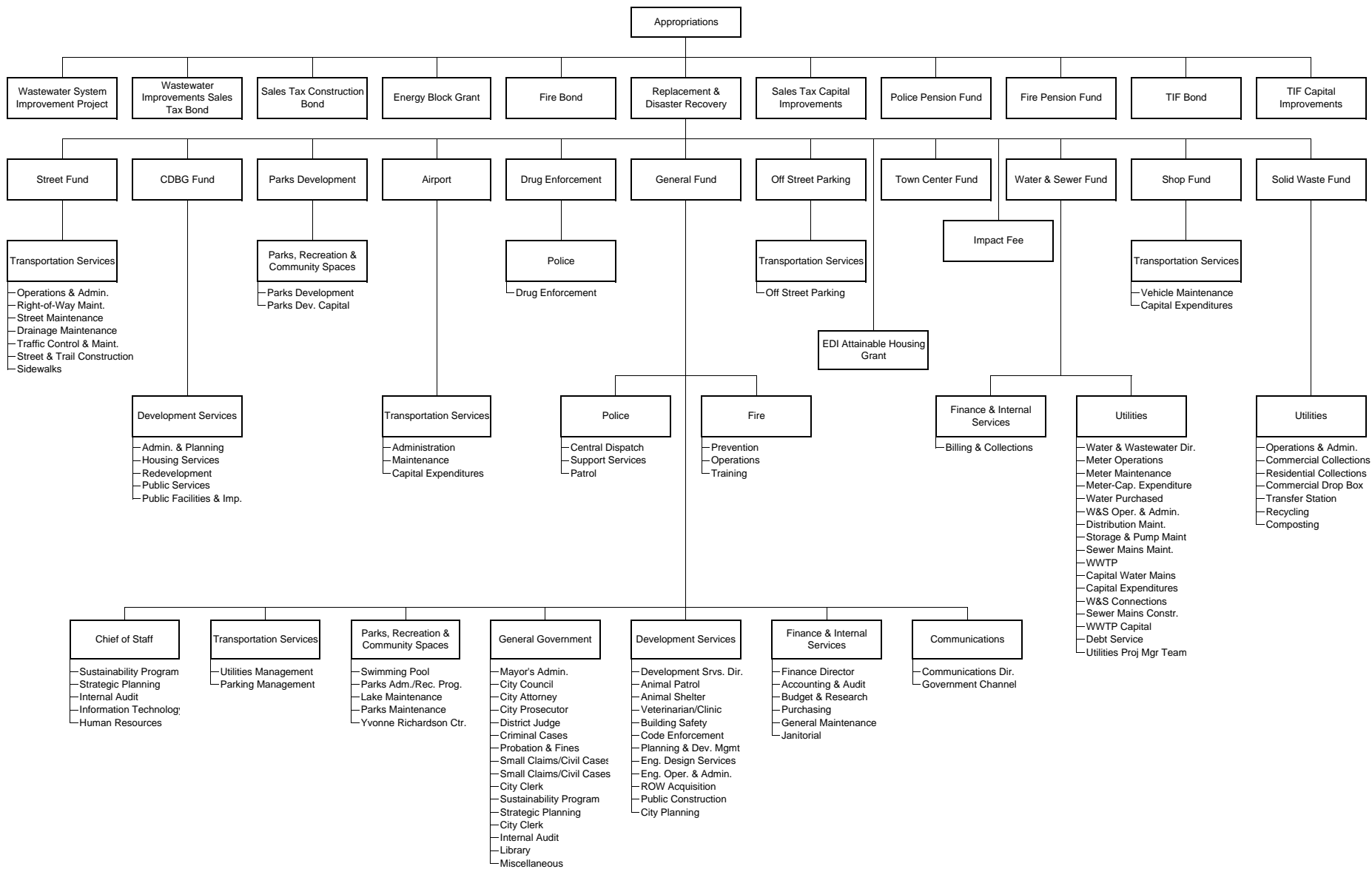
**DEPARTMENT** Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Fayetteville is organized into eight operating departments: Police, Fire, Parks, Recreation & Community Spaces, Finance & Internal Services, Development Services, Communications, Transportation Services, and Utilities. Each Department, except Police and Fire, has a director who reports to the Chief of Staff.

**DIVISION** Divisions are the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Solid Waste & Recycling Division is part of the Utilities Department.

**PROGRAM** Programs are the operating units within the Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible. For example, the Solid Waste & Recycling Division contains the following programs: Administration, Commercial Collections, Residential Collections, Commercial Drop Box Collections, Transfer Station, Recycling, and Composting. Each Division Head has developed a list of objectives and program performance measures for each program, which are utilized by management in evaluating the overall effectiveness of individual programs.

**CATEGORY** Within each program, each expenditure item is grouped into a category of related expenditures. The budget for each program is listed by categorical total. Examples of a category include: Personnel Services, Materials and Supplies, Services and Charges, Maintenance, Capital, Transfers to Outside Agencies, Cost Reimbursements, Operating Transfers, and Depreciation.

# Consolidated Fund-Department-Program Structure



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# **Budget Summary**

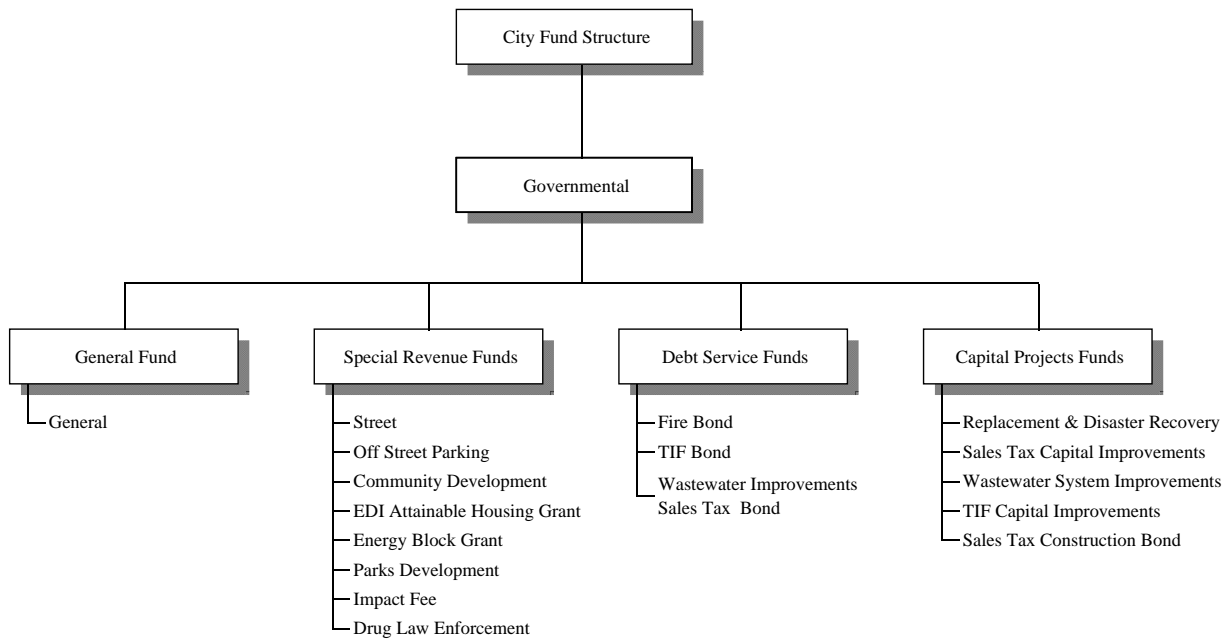
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# City of Fayetteville, Arkansas

## Chart of Governmental Fund Types



As noted by the chart above, the City utilizes all four (4) major Governmental fund types: General, Special Revenue, Debt Service, and Capital Projects.

General Fund - General fund is the general operating fund of the City. It is used to account for all financial resources except those accounted for in other funds.

Special Revenue Funds - Special Revenue funds are used to account for the proceeds of specific revenue sources, which are designated or required to finance particular functions or activities of the City.

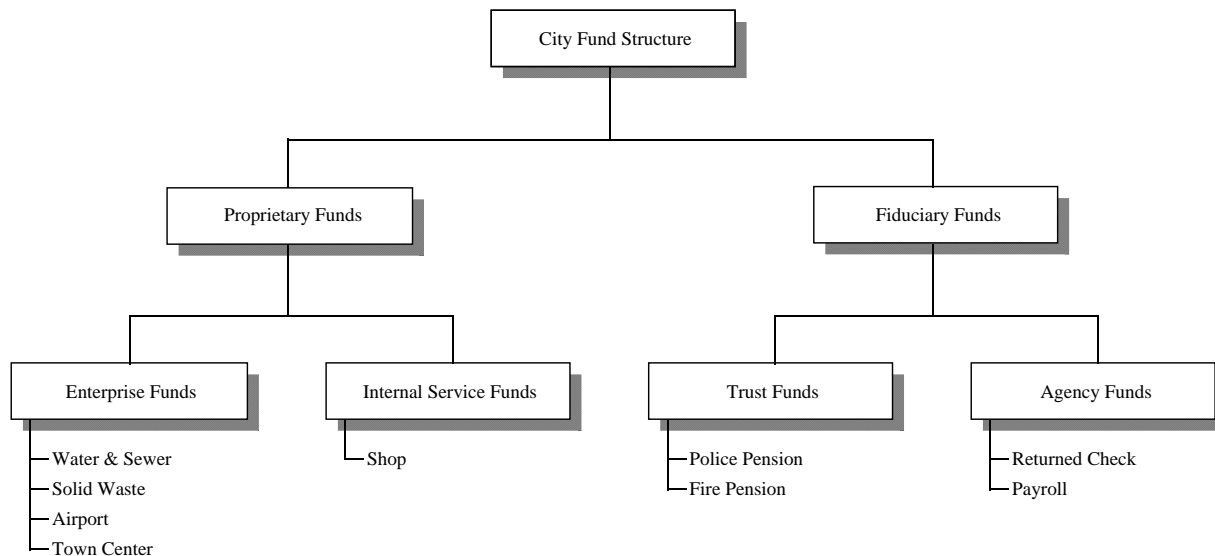
Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs other than debt service payments made by enterprise funds.

Capital Projects Funds - Capital projects funds are used to account for financial resources to be used for the acquisition and construction of assets of a relatively permanent nature other than those financed by proprietary funds.

As a note of explanation for the following combined statements, the revenues are listed by major source and the expenditures are listed by major department or service. The operation transfers are listed both in and (out).

# City of Fayetteville, Arkansas

## Chart of Proprietary and Fiduciary Fund Types



As noted by the chart above, the City utilizes the Enterprise and Internal Service funds in the Proprietary fund type and the Trust and Agency funds in the Fiduciary fund type.

Enterprise Funds - Enterprise funds are used to account for operations (A) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (B) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

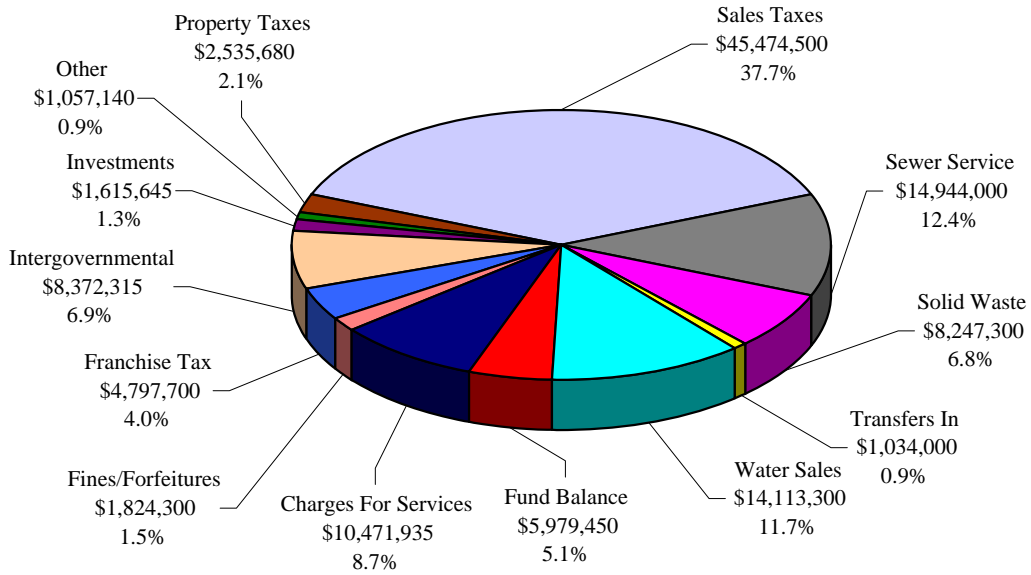
Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one division of the City to other divisions of the City, on a cost reimbursement basis.

Trust Funds and Agency Funds - Trust funds and agency funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Trust funds are accounted for in essentially the same manner as proprietary funds since capital maintenance is critical. Agency funds are custodial in nature and do not involve measurement of results of operation.

In reference to the following combined statements, the revenues are listed by major source and the expenses are listed by major department or service. Also shown are depreciation, non-operating revenue and (expenses), transfers in and (out), and net income.

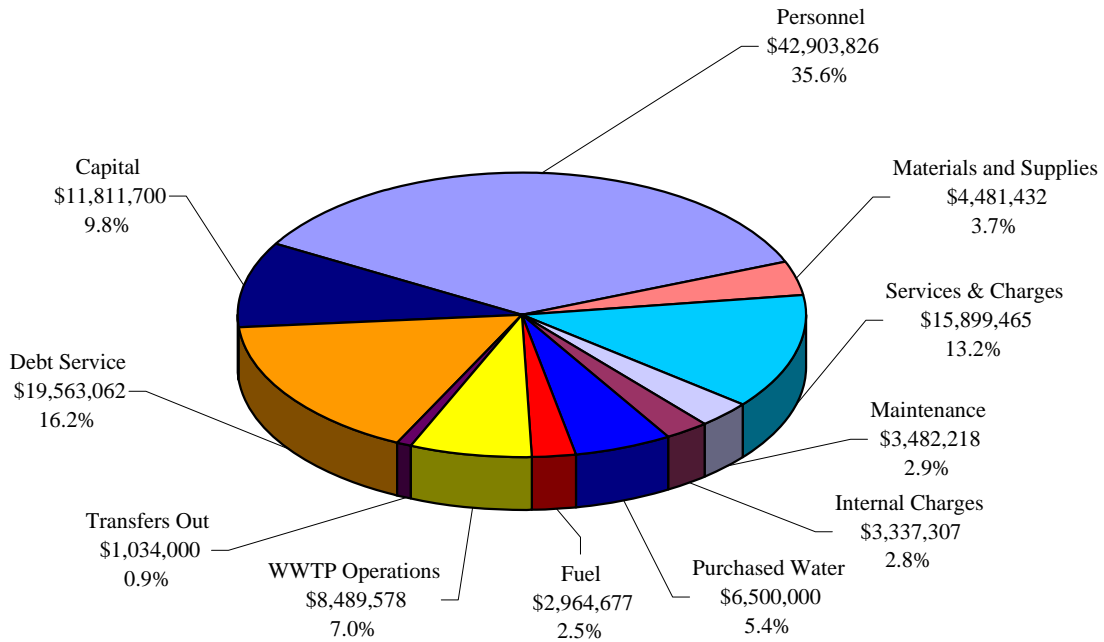
# City of Fayetteville, Arkansas

## Sources of Funds for 2010



**\$120,467,265**

## Uses of Funds for 2010



**\$120,467,265**

Note: The Sources of Funds chart includes revenues from all City funds. The Uses of Funds chart includes expenditures from all funds including capital expenditures in the Proprietary fund types. In compliance with GAAP, Proprietary fund balances do not reflect capital expenditures.

City of Fayetteville, Arkansas  
Multi-Year Comparison  
Adopted Budget Expenditures

	Adopted 2006	Adopted 2007	Adopted 2008	Adopted 2009	Proposed 2010
<u>Major Funding Sources:</u>					
General	\$ 32,239,792	\$ 34,302,200	\$ 35,023,000	\$ 35,801,900	\$ 34,426,600
Street	4,579,303	4,292,600	4,813,689	5,360,286	4,271,000
Off Street Parking	374,809	391,000	345,235	347,300	304,300
Community Development	716,351	653,244	655,977	635,930	649,821
Parks Development	2,843,081	2,364,782	3,025,000	2,854,700	2,417,700
Drug Law Enforcement	473,681	495,706	440,900	444,464	462,200
Water & Sewer	26,056,030	26,999,688	29,345,575	29,668,929	31,269,400
Solid Waste	8,358,504	9,337,529	9,091,000	9,239,250	10,098,900
Airport	836,634	888,020	839,356	773,704	805,500
Shop	6,560,913	6,493,270	7,082,000	6,693,557	5,481,200
	<u>\$ 83,039,098</u>	<u>\$ 86,218,039</u>	<u>\$ 90,661,732</u>	<u>\$ 91,820,020</u>	<u>\$ 90,186,621</u>
<u>Other Funding Sources:</u>					
Impact Fee	0	1,493,000	2,515,600	1,576,000	2,820,000
Fire Bond	0	801,150	801,400	804,000	802,400
TIF Bond	0	59,000	3,500	3,500	5,800
Sales Tax Bond	9,340,005	16,148,700	11,561,728	14,235,533	16,001,900
Replacement & Disaster Recovery	200,000	1,126,200	177,900	60,400	45,000
Sales Tax Capital Improvements	10,769,700	9,917,600	7,136,100	6,952,000	6,738,700
Wastewater System Improvements	2,500	159,700	150,900	3,000	0
TIF Capital Improvements	134,070	0	0	0	0
Sales Tax Construction Bond	0	0	3,000	3,500	6,000
Town Center Construction	695,824	704,883	709,306	699,935	693,544
Continuing Education Center	68,050	0	0	0	0
Police Pension	1,476,814	1,620,692	1,761,757	1,761,757	1,689,800
Fire Pension	1,487,825	1,521,887	1,542,283	1,542,283	1,477,500
	<u>\$ 24,174,788</u>	<u>\$ 33,552,812</u>	<u>\$ 26,363,474</u>	<u>\$ 27,641,908</u>	<u>\$ 30,280,644</u>
<b>Total - All Funding Sources</b>	<u><u>\$ 107,213,886</u></u>	<u><u>\$ 119,770,851</u></u>	<u><u>\$ 117,025,206</u></u>	<u><u>\$ 119,461,928</u></u>	<u><u>\$ 120,467,265</u></u>

This comparison of adopted budgets is included to show the scope and growth of City operations in a multi-year format. This presentation is traditional but continues to include interfund transfers. Rather than restating all of the budgets, it is recommended that emphasis be placed on the significant entries, which are the individual funds. A more detailed discussion of each individual fund is included in the specific section devoted to that fund.



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# **General Fund**

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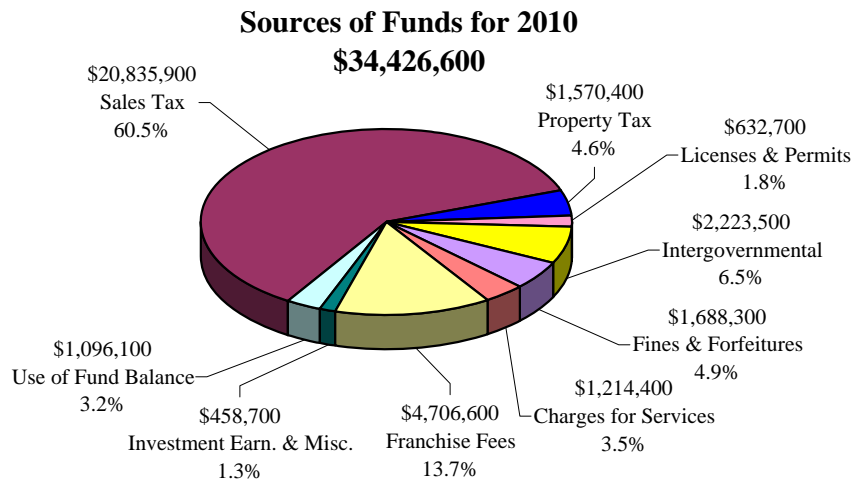
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# General Fund

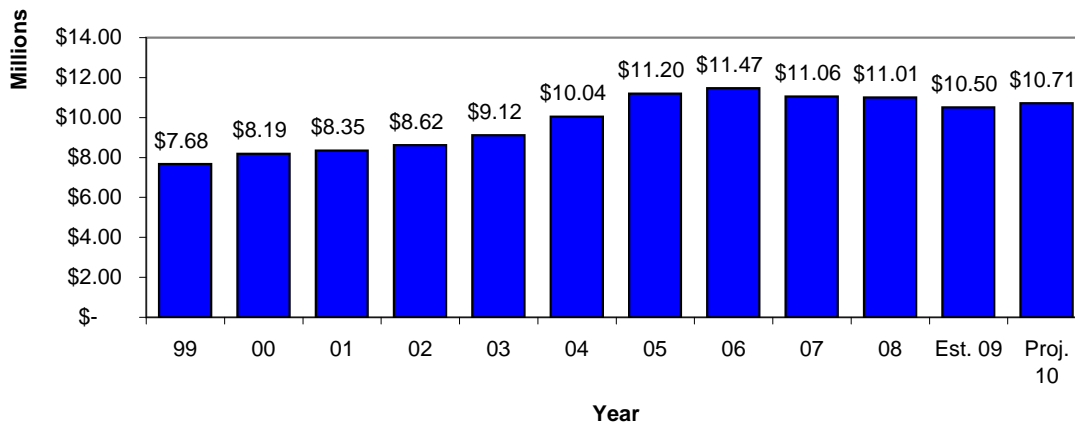
## General Fund

Total estimated sources of revenue available in 2010 to support the General Fund are approximately \$33.4 million. These overall General Fund Revenue projections are based on historic trend data, expected population increases, projected inflation, and current performance of the national, state, and local economies and statistical information. In addition to those revenue sources the 2010 budget required the use of approximately \$1.1 million from reserves (fund balance).



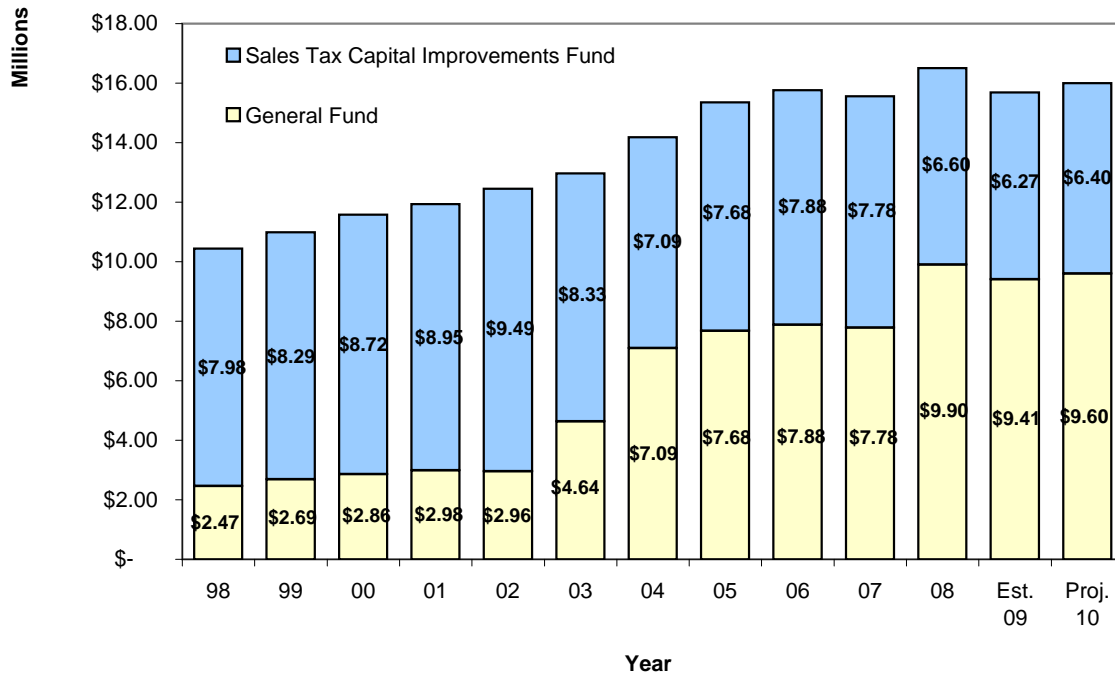
**County Sales Tax:** The largest source of General Fund revenue (31.1%) is the County Sales Tax. The City receives a prorated share (36.8%) of the 1% County Sales Tax based on population as of the most recent federal census. Sales Tax growth has averaged approximately 4.2% annually from 1998 to 2008. However, County Sales Tax receipts have declined 4% in 2009. Budgeted 2010 revenue is projected to grow at 2.0% over estimated 2009. The 2010 projection is based on past trends in view of the losses incurred in 2009.

## County Sales Tax



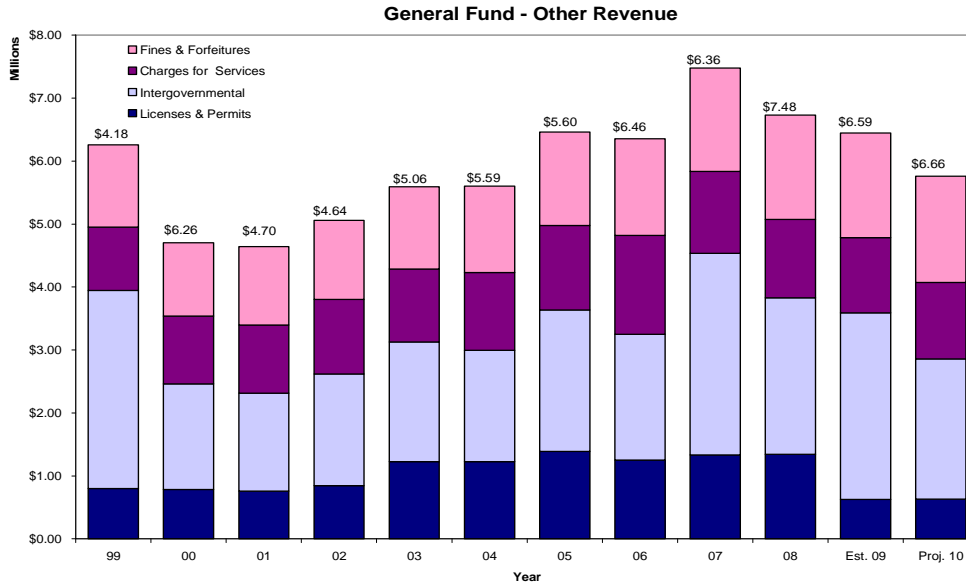
**City Sales Tax:** The second largest source of General Fund revenue is the City Sales Tax at 27.9% of total revenue. The 1% City sales tax revenue has grown on average 4.9% annually since 1997. However, 2009 revenue is estimated to be almost 5.0% below 2008. 2010 revenue is projected at 2.0% growth over estimated 2009. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split for 2010, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund. Until 2008, the split as established in 2003 was equal. Prior to June 2003, the revenue was divided 75% for Sales Tax Capital Improvements Fund and 25% for General Fund.

### 1% City Sales Tax



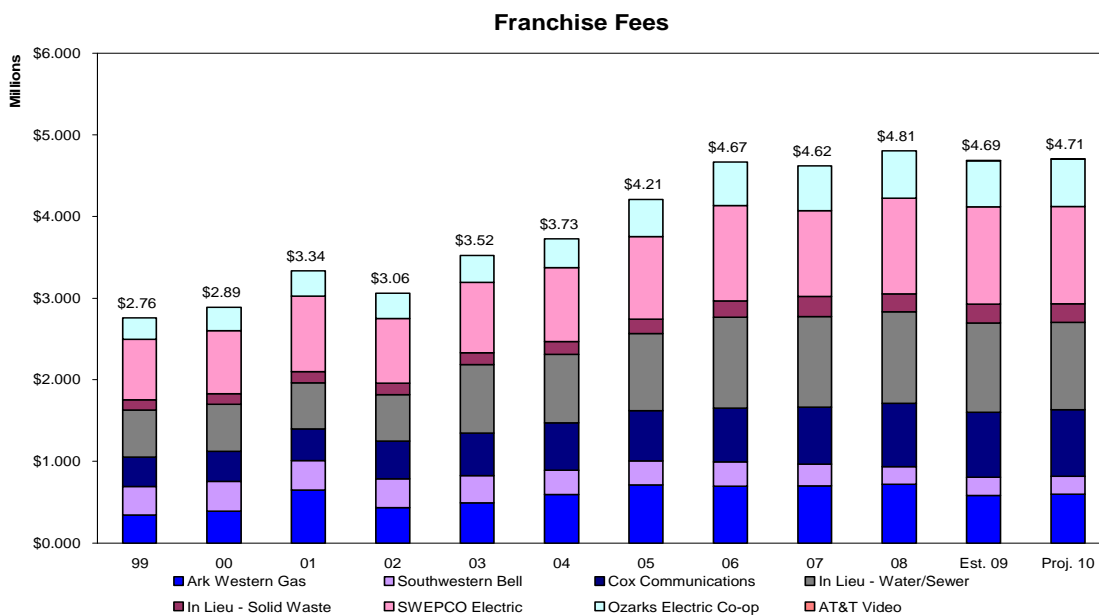
**Property Taxes:** Property Tax revenue makes up 4.6% of total General Fund Revenue. The tax rate currently approved is 1.3 mils. 2010 revenue is projected to grow 5.0% over 2009 estimates due to increased assessed value. 2006 marked the first year that Property Taxes were collected for General Fund operations since 1993 at which time the tax rate was at 3.8 mils. The City of Fayetteville has a discretionary limit of 5.0 mils, which is set by law. By law, millage decisions must be made by October of each year by the City Council.

**Other Revenues:** Other Revenues (Licenses & Permits, Intergovernmental, Charges for Services, and Fines & Forfeitures) as a whole make up 16.7% of total General Fund revenue. Licenses & Permits mainly consist of Building Permits and are projected to be flat in 2010 compared to estimated 2009 revenue due to the dramatic slow down in building activity. Inter-governmental revenues consist of State Turnback and State/Federal grants and are projected to be flat in 2010 compared to estimated 2009 revenue because of a change in turnback. Charges for Services consist primarily of park fees, 911 reimbursements, and planning fees which are expected to increase 1.0% over estimated 2009. Fines & Forfeitures revenues consist of court fines and are expected to remain relatively flat over estimated 2009 revenue.



**Franchise Fees:** Franchise fees as a category makes up 13.69% of total General Fund revenue. The City collects franchise fees from all utility companies in Fayetteville for the use of City Rights-of-Way. All of the franchise fee agreements reflect a percentage of gross utility revenue generated. Although franchise fees are a direct cost of the utilities business, all utilities except AEP and the City of Fayetteville’s Solid Waste and Water & Sewer Divisions show the fee as an additional item on the consumer’s invoice.

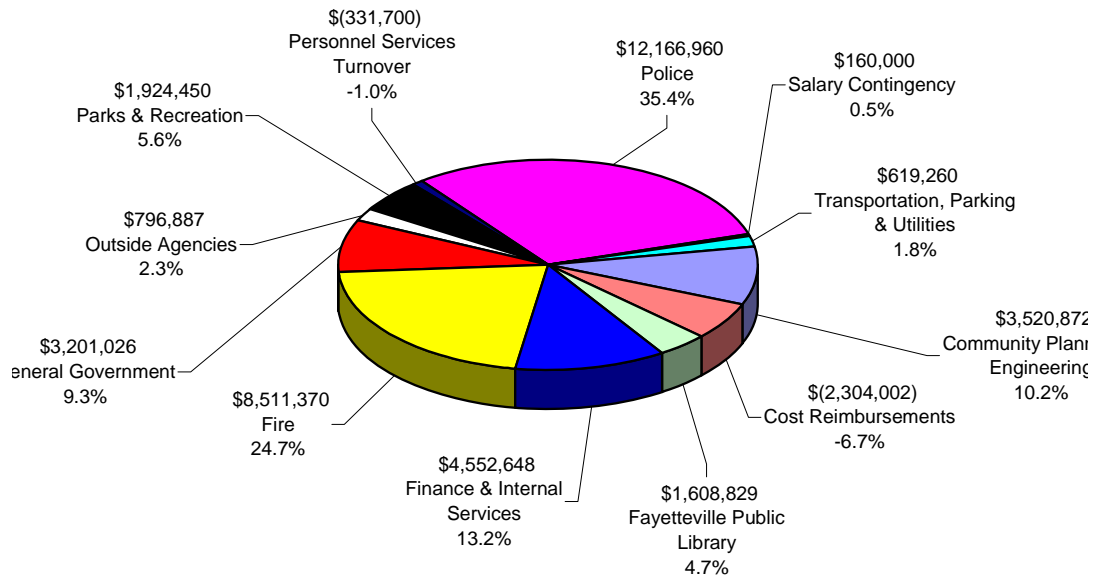
Currently, Arkansas Western Gas pays 3% of annual sales before taxes on residential and commercial customers and 1% on industrial customers. Southwestern Bell Telephone pays 4% of all access line billing. Cox Communications pays 5% of annual gross sales on everything except internet access revenue. The Water & Sewer utility pays 4.25% and the Solid Waste utility pays 3% on annual gross sales. AEP Electric and Ozarks Electric Co-Op pay 3% of gross revenues on domestic customers and 1% on industrial consumers. The 2010 projections are based on routine annual customer increases.



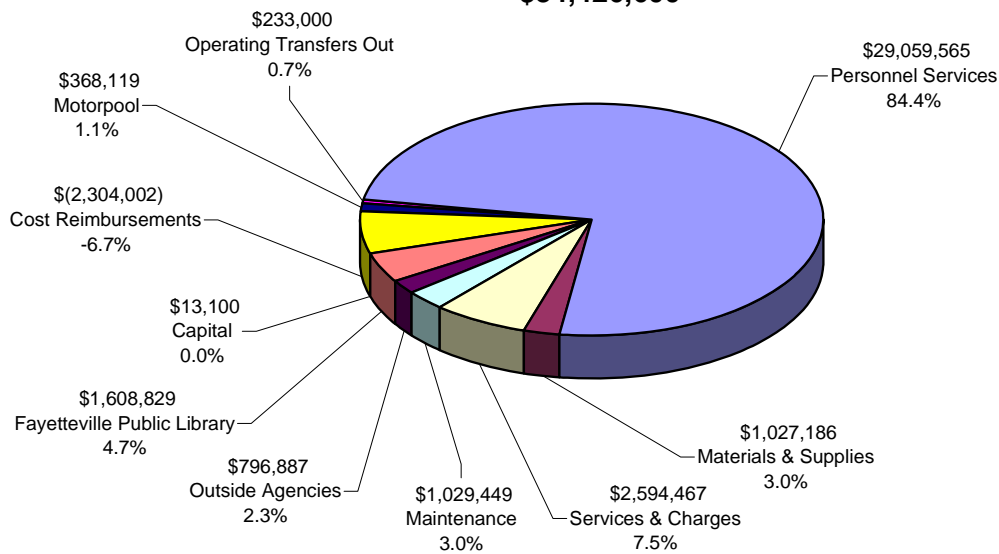
## General Fund Expenses

Total uses of funds in 2010 for the City's General Fund totals \$34,426,600. The charts below show the total General Fund expenditure budget by operating department and expense category.

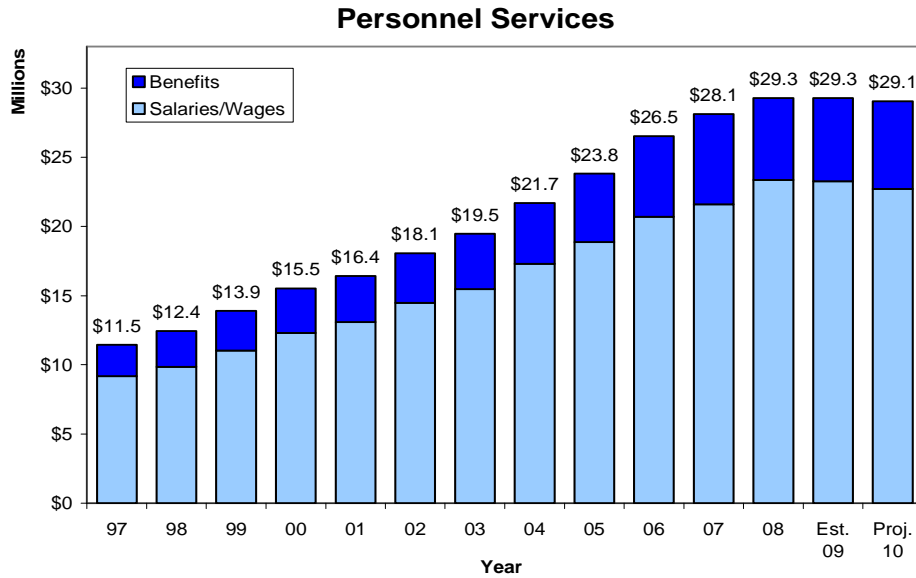
**2010 Uses of Funds by Activity**  
\$34,426,600



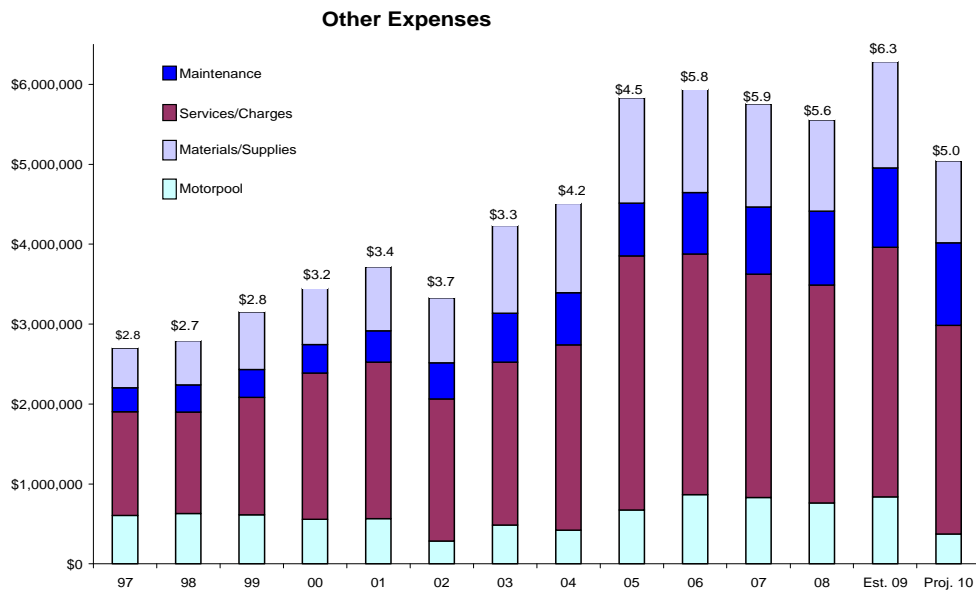
**2010 Uses of Funds by Category**  
\$34,426,600



**Personnel Services:** Personnel Services represent the largest source (84.4%) of expense for the City’s General Fund. Personnel Services include Salaries & Wages, Overtime, Insurance, Pension, and Worker’s Compensation expenses. Since 1998, the Personnel Services category has grown at an 7.0% annual rate. Wages are currently being frozen for a one year period.



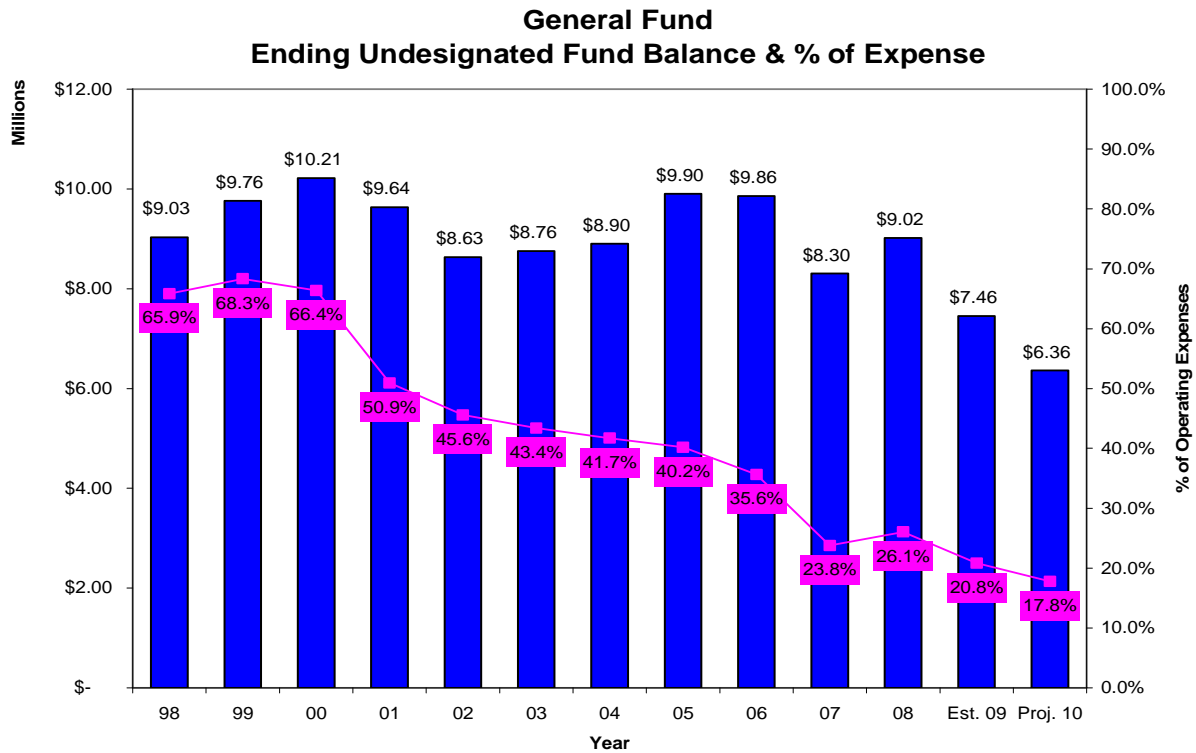
**Other Expenses:** Other expenses represent 14.7% of the General Fund expenditures for 2010. Other expenses represent the Maintenance, Services & Charges, Materials & Supplies, and Motor Pool categories. The Services & Charges Category includes contract services, publications and dues, etc. and represents 7.6% of the total General Fund budget. The Materials & Supplies Category includes copier/printing charges, minor equipment, fuel, and office supplies and represents 3.0% of the total General Fund budget. The Maintenance Category includes building and grounds maintenance, software maintenance, and various other small maintenance accounts and is 3.0% of the total General Fund budget. The Motorpool Category represents 1.1% of the total General Fund budget.



## General Fund Balance

It is recommended that the 2010 Adopted Budget for the General Fund be balanced by using \$1.1 million from use of reserves. This would leave a projected ending undesignated fund balance of approximately \$6,360,500 at the end of 2010.

The amount of minimum reserves to be maintained in undesignated fund balance for General Fund is sixty (60) days (or 16.4%) of annual regular general fund operating expenditures. The General Fund designation requirement was approved by the Fayetteville City Council on November 5, 2002 with Resolution 174-2002 and currently amounts to \$5,750,000.





City of Fayetteville, Arkansas  
2010 Operating Budget  
General Fund (1010)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Operating Revenues:</b>				
Property Tax	\$ 1,416,107	\$ 1,570,000	\$ 1,491,300	\$ 1,570,400
Sales Tax - County	11,008,153	11,227,000	10,501,400	10,711,500
Sales Tax - City	9,901,922	9,949,000	9,411,300	9,599,700
Alcoholic Beverage Taxes	467,883	478,000	504,500	524,700
Franchise Fees	4,834,760	5,020,000	4,689,400	4,706,600
Licenses & Permits	1,344,053	1,332,000	627,300	632,700
Intergovernmental	2,483,494	2,895,101	2,960,600	2,223,500
Charges for Services	1,245,941	1,578,796	1,199,000	1,214,400
Fines & Forfeitures	1,658,997	1,618,204	1,658,800	1,688,300
Investment Earnings	357,788	381,000	184,800	184,700
Other	780,467	275,712	296,800	274,000
Transfer from Replacement	0	64,842	64,842	0
Transfer from Capital Improvements	311,000	1,017,900	1,017,900	0
<b>Total Revenues</b>	<b>35,810,565</b>	<b>37,407,555</b>	<b>34,607,942</b>	<b>33,330,500</b>
<b>Operating Expenses by Activity:</b>				
General Government Activity	3,253,102	3,542,380	3,443,384	3,201,026
Outside Agencies	773,594	804,937	804,937	796,887
Salary Contingency	0	177,054	0	160,000
Personnel Services Turnover	0	(141,816)	0	(331,700)
Fayetteville Public Library	1,586,528	1,613,216	1,613,216	1,608,829
Cost Reimbursements	(2,178,432)	(2,296,959)	(2,296,959)	(2,304,002)
Finance and Internal Services Activity	4,481,145	4,530,095	4,465,317	4,552,648
Police Activity	12,346,671	13,812,552	13,392,242	12,166,960
Fire Activity	8,439,792	8,750,149	8,701,664	8,511,370
Community Planning and Engineering Activity	4,042,519	3,963,030	3,750,369	3,520,872
Transportation, Parking, Utilities Activity	582,616	685,757	583,354	619,260
Parks and Recreation Activity	1,946,761	2,125,087	2,001,911	1,924,450
Transfer to Capital Improvements	6,045	0	0	0
Transfer to Shop	0	0	0	0
<b>Total Expenses</b>	<b>35,280,341</b>	<b>37,565,482</b>	<b>36,459,435</b>	<b>34,426,600</b>
Transfer from Designated Fund Balance	0	288,500	288,500	0
Use Fund Balance	0	451,121	451,121	1,096,100
<b>Operating Income (Loss)</b>	<b>\$ 530,224</b>	<b>\$ 581,694</b>	<b>\$ (1,111,872)</b>	<b>\$ 0</b>

**UNDESIGNATED FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 8,489,446	\$ 9,019,670	\$ 9,019,670	\$ 7,456,677
Use Fund Balance	0	(451,121)	(451,121)	(1,096,100)
Operating Income/(Loss)	530,224	581,694	(1,111,872)	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 9,019,670</b>	<b>\$ 9,150,243</b>	<b>\$ 7,456,677</b>	<b>\$ 6,360,577</b>

## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>General Government Activity</b>				
Mayor's Administration Program:				
Personnel Services	\$ 197,429	\$ 196,433	\$ 195,903	\$ 197,029
Materials and Supplies	3,514	5,800	5,800	5,150
Services and Charges	33,880	41,339	41,339	41,790
Motorpool Charges	5,000	891	891	0
Maintenance	425	630	630	100
	<u>240,248</u>	<u>245,093</u>	<u>244,563</u>	<u>244,069</u>
City Council Program:				
Personnel Services	73,001	73,004	73,004	73,004
Materials and Supplies	1,741	2,524	2,524	2,165
Services and Charges	1,613	5,006	5,006	3,215
	<u>76,355</u>	<u>80,534</u>	<u>80,534</u>	<u>78,384</u>
City Attorney Program:				
Personnel Services	287,083	307,700	298,744	290,855
Materials and Supplies	2,859	4,300	4,300	2,900
Services and Charges	19,326	20,320	20,320	19,820
	<u>309,268</u>	<u>332,320</u>	<u>323,364</u>	<u>313,575</u>
City Prosecutor Program:				
Personnel Services	514,822	515,963	515,963	524,728
Materials and Supplies	12,268	11,501	11,501	11,599
Services and Charges	5,823	9,138	9,138	9,040
Maintenance	7,591	7,830	7,830	7,830
	<u>540,504</u>	<u>544,432</u>	<u>544,432</u>	<u>553,197</u>
District Judge Program:				
Personnel Services	146,647	148,244	148,244	152,372
Materials and Supplies	1,024	10,610	10,610	1,250
Services and Charges	5,423	6,417	6,417	6,417
Maintenance	9,991	9,918	9,918	9,278
	<u>163,085</u>	<u>175,189</u>	<u>175,189</u>	<u>169,317</u>
Communications Program:				
Personnel Services	147,964	161,160	102,942	202,481
Materials and Supplies	3,210	2,904	2,904	4,200
Services and Charges	10,043	1,996	1,996	2,300
	<u>161,217</u>	<u>166,060</u>	<u>107,842</u>	<u>208,981</u>
Government Channel Program:				
Personnel Services	183,028	159,553	159,553	151,456
Materials and Supplies	3,383	5,840	5,840	6,450
Services and Charges	12,309	16,786	14,132	13,561
Maintenance	7,871	8,561	8,561	6,650
	<u>206,591</u>	<u>190,740</u>	<u>188,086</u>	<u>178,117</u>

## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Chief of Staff Program:</b>				
Personnel Services	\$ 69,635	\$ 71,128	\$ 66,093	\$ 59,192
Materials and Supplies	1,791	1,950	1,950	1,900
Services and Charges	3,734	4,050	4,050	7,840
	<u>75,160</u>	<u>77,128</u>	<u>72,093</u>	<u>68,932</u>
<b>Sustainability Program Program:</b>				
Personnel Services	72,793	78,236	78,236	79,708
Materials and Supplies	0	200	200	200
Services and Charges	1,949	3,070	3,070	3,160
	<u>74,742</u>	<u>81,506</u>	<u>81,506</u>	<u>83,068</u>
<b>Internal Audit Program:</b>				
Personnel Services	83,545	84,045	84,013	84,043
Materials and Supplies	445	600	600	600
Services and Charges	3,041	2,936	2,936	2,936
	<u>87,031</u>	<u>87,581</u>	<u>87,549</u>	<u>87,579</u>
<b>City Clerk/Treasurer Program:</b>				
Personnel Services	280,706	274,049	260,317	277,908
Materials and Supplies	13,928	21,800	21,800	15,530
Services and Charges	79,964	42,360	42,360	42,830
Maintenance	1,162	9,500	9,500	11,500
	<u>375,760</u>	<u>347,709</u>	<u>333,977</u>	<u>347,768</u>
<b>Criminal Cases Program:</b>				
Personnel Services	298,956	298,688	293,444	300,073
Materials and Supplies	6,830	5,712	5,712	5,712
Services and Charges	1,774	1,375	1,375	1,375
	<u>307,560</u>	<u>305,775</u>	<u>300,531</u>	<u>307,160</u>
<b>Probation &amp; Fine Collection Program:</b>				
Personnel Services	51,707	59,792	59,792	56,411
Materials and Supplies	273	285	285	285
Services and Charges	670	1,101	1,101	1,087
	<u>52,650</u>	<u>61,178</u>	<u>61,178</u>	<u>57,783</u>
<b>Small Claims &amp; Civil Cases Program:</b>				
Personnel Services	174,705	180,281	175,686	189,822
Materials and Supplies	3,011	3,600	3,600	3,600
Services and Charges	1,245	1,650	1,650	1,650
Maintenance	0	103	103	103
	<u>178,961</u>	<u>185,634</u>	<u>181,039</u>	<u>195,175</u>
<b>Library Program:</b>				
Services and Charges	20,382	22,157	22,157	17,770
Trans To Outside Entities	1,566,146	1,591,059	1,591,059	1,591,059
	<u>1,586,528</u>	<u>1,613,216</u>	<u>1,613,216</u>	<u>1,608,829</u>

## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
Miscellaneous Program:				
Personnel Services	\$ 0	\$ 35,238	\$ 0	\$ (171,700)
Materials and Supplies	820	32,227	32,227	22,800
Services and Charges	375,783	605,680	605,680	257,521
Cost allocation	(2,178,432)	(2,296,959)	(2,296,959)	(2,304,002)
Maintenance	13,875	10,505	10,505	14,500
Trans To Outside Entities	773,594	804,937	804,937	796,887
Capital	13,342	13,089	13,089	13,100
Miscellaneous	150	0	0	0
Operating Transfers	6,045	0	0	0
	<u>(994,823)</u>	<u>(795,283)</u>	<u>(830,521)</u>	<u>(1,370,894)</u>
Total General Government Activity	<u>\$ 3,440,837</u>	<u>\$ 3,698,812</u>	<u>\$ 3,564,578</u>	<u>\$ 3,131,040</u>

## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Finance and Internal Services Activity</b>				
Finance Director Program:				
Personnel Services	\$ 134,353	\$ 135,540	\$ 135,540	\$ 135,398
Materials and Supplies	505	950	950	1,150
Services and Charges	2,700	7,490	7,490	2,242
	<u>137,558</u>	<u>143,980</u>	<u>143,980</u>	<u>138,790</u>
Human Resource Operations Program:				
Personnel Services	387,396	391,938	390,918	394,840
Materials and Supplies	4,396	9,665	9,665	6,250
Services and Charges	4,320	4,970	4,970	4,970
Maintenance	0	150	150	150
	<u>396,112</u>	<u>406,723</u>	<u>405,703</u>	<u>406,210</u>
Employee Benefits/Services Program:				
Personnel Services	518,238	486,272	483,627	501,515
Materials and Supplies	1,684	2,159	2,159	2,350
Services and Charges	169,203	202,222	202,222	206,415
Maintenance	14,597	18,625	18,625	17,220
	<u>703,722</u>	<u>709,278</u>	<u>706,633</u>	<u>727,500</u>
Accounting & Audit Program:				
Personnel Services	675,744	688,750	684,059	683,682
Materials and Supplies	7,826	12,565	12,565	11,200
Services and Charges	16,350	17,912	17,912	19,160
Maintenance	880	960	960	825
	<u>700,800</u>	<u>720,187</u>	<u>715,496</u>	<u>714,867</u>
Budget & Research Program:				
Personnel Services	299,769	250,331	246,192	246,044
Materials and Supplies	5,012	8,023	8,023	5,756
Services and Charges	989	1,343	1,343	2,540
Maintenance	1,700	2,040	2,040	1,750
	<u>307,470</u>	<u>261,737</u>	<u>257,598</u>	<u>256,090</u>
General Maintenance Program:				
Personnel Services	432,221	441,217	402,733	440,994
Materials and Supplies	9,105	7,505	7,488	6,900
Services and Charges	15,955	17,131	16,315	16,916
Motorpool Charges	10,922	12,489	12,489	8,795
Maintenance	24,380	26,471	26,471	26,686
	<u>492,583</u>	<u>504,813</u>	<u>465,496</u>	<u>500,291</u>
Janitorial Program:				
Personnel Services	205,564	205,205	205,115	197,229
Materials and Supplies	8,292	10,119	10,119	10,119
Services and Charges	12,751	12,933	12,933	11,700
Maintenance	332	400	400	400
	<u>226,939</u>	<u>228,657</u>	<u>228,567</u>	<u>219,448</u>

## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
Purchasing Program:				
Personnel Services	\$ 209,964	\$ 199,729	\$ 197,112	\$ 217,185
Materials and Supplies	1,180	2,179	2,179	1,730
Services and Charges	18,776	19,079	19,079	19,078
	<u>229,920</u>	<u>220,987</u>	<u>218,370</u>	<u>237,993</u>
Information Technology Program:				
Personnel Services	921,337	934,784	925,670	942,432
Materials and Supplies	26,239	27,829	26,684	16,975
Services and Charges	42,941	57,760	57,760	37,515
Motorpool Charges	3,484	2,990	2,990	2,189
Maintenance	292,040	310,370	310,370	352,348
	<u>1,286,041</u>	<u>1,333,733</u>	<u>1,323,474</u>	<u>1,351,459</u>
Total Finance and Internal Services Activity	<u>\$ 4,481,145</u>	<u>\$ 4,530,095</u>	<u>\$ 4,465,317</u>	<u>\$ 4,552,648</u>

## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Police Activity</b>				
Central Dispatch Program:				
Personnel Services	\$ 1,179,684	\$ 1,196,654	\$ 1,147,280	\$ 1,214,634
Materials and Supplies	12,448	14,356	14,356	12,653
Services and Charges	43,255	56,635	56,635	41,668
Motorpool Charges	4,400	5,168	5,168	2,136
Maintenance	53,026	70,849	70,849	64,532
	<u>1,292,813</u>	<u>1,343,662</u>	<u>1,294,288</u>	<u>1,335,623</u>
Police Support Services Program:				
Personnel Services	2,129,767	2,223,259	2,147,104	2,241,317
Materials and Supplies	94,137	102,280	72,989	84,857
Services and Charges	414,886	462,956	449,933	438,152
Motorpool Charges	58,665	33,022	33,022	13,758
Maintenance	116,718	150,780	150,780	155,744
Contingency/Savings	0	17,985	0	0
Operating Transfers	217,014	233,000	233,000	233,000
	<u>3,031,187</u>	<u>3,223,282</u>	<u>3,086,828</u>	<u>3,166,828</u>
Police Projects Program:				
Personnel Services	101,817	282,651	282,651	0
Materials and Supplies	43,183	272,975	272,975	0
Services and Charges	96,764	137,877	137,877	0
Maintenance	2,417	40	40	0
Trans To Outside Entities	51,050	324,163	324,163	0
Capital	0	196,589	196,589	0
	<u>295,231</u>	<u>1,214,295</u>	<u>1,214,295</u>	<u>0</u>
Police Patrol Program:				
Personnel Services	6,874,698	6,991,919	6,931,228	6,964,884
Materials and Supplies	286,598	348,714	214,594	305,439
Services and Charges	164,185	196,194	196,137	156,819
Motorpool Charges	363,137	458,638	419,024	198,574
Maintenance	38,822	35,848	35,848	38,793
	<u>7,727,440</u>	<u>8,031,313</u>	<u>7,796,831</u>	<u>7,664,509</u>
Total Police Activity	<u>\$ 12,346,671</u>	<u>\$ 13,812,552</u>	<u>\$ 13,392,242</u>	<u>\$ 12,166,960</u>

## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Fire Activity</b>				
Fire Prevention Program:				
Personnel Services	\$ 360,247	\$ 401,500	\$ 399,548	\$ 393,252
Materials and Supplies	28,099	32,095	26,608	29,958
Services and Charges	10,217	9,125	9,125	9,025
Motorpool Charges	13,943	15,663	14,683	7,257
Maintenance	0	30	30	0
	<u>412,506</u>	<u>458,413</u>	<u>449,994</u>	<u>439,492</u>
Fire Operations Program:				
Personnel Services	7,027,341	7,252,955	7,251,799	7,136,178
Materials and Supplies	190,527	231,590	208,064	175,363
Services and Charges	352,648	373,970	361,007	367,337
Motorpool Charges	34,913	33,039	33,039	17,950
Maintenance	197,934	185,279	185,279	180,251
Capital	0	23,799	23,799	0
	<u>7,803,363</u>	<u>8,100,632</u>	<u>8,062,987</u>	<u>7,877,079</u>
Fire Training Program:				
Personnel Services	182,066	148,589	147,775	158,788
Materials and Supplies	8,958	12,641	11,034	8,746
Services and Charges	25,591	22,775	22,775	22,775
Motorpool Charges	7,308	7,099	7,099	4,490
	<u>223,923</u>	<u>191,104</u>	<u>188,683</u>	<u>194,799</u>
Total Fire Activity	<u>\$ 8,439,792</u>	<u>\$ 8,750,149</u>	<u>\$ 8,701,664</u>	<u>\$ 8,511,370</u>



## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Community Planning and Engineering Activity</b>				
Animal Patrol/Emergency Response Program:				
Personnel Services	\$ 301,199	\$ 322,864	\$ 322,864	\$ 288,358
Materials and Supplies	16,471	13,719	13,719	9,839
Services and Charges	9,128	13,401	13,401	14,879
Motorpool Charges	17,837	24,099	24,099	6,770
Maintenance	1,277	1,468	1,468	643
	<u>345,912</u>	<u>375,551</u>	<u>375,551</u>	<u>320,489</u>
Animal Shelter Program:				
Personnel Services	310,997	296,741	296,741	305,532
Materials and Supplies	14,797	22,258	22,258	22,150
Services and Charges	55,052	46,925	46,925	46,732
Maintenance	9,633	12,711	12,711	11,156
	<u>390,479</u>	<u>378,635</u>	<u>378,635</u>	<u>385,570</u>
Veterinarian/Clinic Program:				
Personnel Services	119,283	111,837	110,312	122,586
Materials and Supplies	12,993	16,687	16,687	15,837
Services and Charges	5,155	3,051	3,051	3,273
Maintenance	221	450	450	450
	<u>137,652</u>	<u>132,025</u>	<u>130,500</u>	<u>142,146</u>
Animal Services Projects Program:				
Materials and Supplies	90,066	41,390	41,390	0
Maintenance	760	0	0	0
	<u>90,826</u>	<u>41,390</u>	<u>41,390</u>	<u>0</u>
Development Services Director Program:				
Personnel Services	83,926	144,918	140,222	167,085
Materials and Supplies	235	412	412	912
Services and Charges	1,011	850	850	1,100
	<u>85,172</u>	<u>146,180</u>	<u>141,484</u>	<u>169,097</u>
Engineering Design Services Program:				
Personnel Services	267,777	174,222	148,903	145,365
Materials and Supplies	9,779	8,434	7,680	11,661
Services and Charges	2,557	3,395	3,395	2,350
Motorpool Charges	4,640	4,666	4,666	1,411
Maintenance	0	80	80	80
	<u>284,753</u>	<u>190,797</u>	<u>164,724</u>	<u>160,867</u>
Engineering Operations & Administration Program:				
Personnel Services	525,064	520,774	474,208	470,832
Materials and Supplies	9,269	10,865	9,675	9,841
Services and Charges	13,928	15,820	15,820	14,815
Motorpool Charges	6,294	6,346	6,346	2,723
Maintenance	16	150	150	150
	<u>554,571</u>	<u>553,955</u>	<u>506,199</u>	<u>498,361</u>

## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Engineering Land Acquisition Program:</b>				
Personnel Services	\$ 95,836	\$ 98,865	\$ 95,804	\$ 93,659
Materials and Supplies	1,016	950	950	1,200
Services and Charges	309	1,330	1,330	830
Maintenance	0	500	500	0
	<u>97,161</u>	<u>101,645</u>	<u>98,584</u>	<u>95,689</u>
<b>Engineering Public Construction Program:</b>				
Personnel Services	283,346	288,393	282,396	293,657
Materials and Supplies	10,756	19,365	11,438	12,304
Services and Charges	1,043	1,764	1,764	1,485
Motorpool Charges	17,151	15,900	15,900	7,312
Maintenance	906	938	938	0
	<u>313,202</u>	<u>326,360</u>	<u>312,436</u>	<u>314,758</u>
<b>City Planning Program:</b>				
Personnel Services	435,858	385,734	331,798	325,135
Materials and Supplies	10,765	28,568	27,117	13,413
Services and Charges	16,519	24,700	24,700	20,765
Motorpool Charges	6,991	6,146	6,146	2,175
Maintenance	0	350	350	350
	<u>470,133</u>	<u>445,498</u>	<u>390,111</u>	<u>361,838</u>
<b>Planning Commission Program:</b>				
Personnel Services	44,002	43,596	43,596	0
Services and Charges	843	1,325	1,325	1,275
	<u>44,845</u>	<u>44,921</u>	<u>44,921</u>	<u>1,275</u>
<b>Strategic Planning &amp; Internal Consulting Program:</b>				
Personnel Services	211,894	226,972	223,544	190,435
Materials and Supplies	2,757	4,517	4,517	1,950
Services and Charges	6,845	10,564	10,564	6,140
Maintenance	3,333	3,600	3,600	3,600
	<u>224,829</u>	<u>245,653</u>	<u>242,225</u>	<u>202,125</u>
<b>Building Safety Program:</b>				
Personnel Services	607,508	561,409	516,814	474,856
Materials and Supplies	19,618	20,740	14,993	16,875
Services and Charges	22,477	22,082	22,082	19,847
Motorpool Charges	21,218	24,211	22,761	11,569
Maintenance	7,210	7,000	7,000	7,000
	<u>678,031</u>	<u>635,442</u>	<u>583,650</u>	<u>530,147</u>
<b>Code Compliance Program:</b>				
Personnel Services	260,920	282,814	282,814	291,332
Materials and Supplies	12,689	12,575	9,590	11,131
Services and Charges	34,553	28,637	28,637	28,675
Motorpool Charges	15,901	20,069	18,035	7,268
Maintenance	890	883	883	104
	<u>324,953</u>	<u>344,978</u>	<u>339,959</u>	<u>338,510</u>
<b>Total Community Planning and Engineering Activity</b>	<b>\$ 4,042,519</b>	<b>\$ 3,963,030</b>	<b>\$ 3,750,369</b>	<b>\$ 3,520,872</b>

## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Transportation, Parking, Utilities Activity</b>				
Economic Development Program:				
Personnel Services	\$ 53,696	\$ 54,752	\$ 54,752	\$ 0
Materials and Supplies	472	1,550	1,245	0
Services and Charges	4,136	17,288	17,288	0
Motorpool Charges	1,505	1,424	1,424	0
	<u>59,809</u>	<u>75,014</u>	<u>74,709</u>	<u>0</u>
Utilities Management Program:				
Personnel Services	121,804	129,229	128,412	135,186
Materials and Supplies	6,344	9,300	9,209	9,135
Services and Charges	195,007	264,055	166,309	271,702
Motorpool Charges	3,884	3,384	3,384	1,214
Maintenance	29	75	75	75
	<u>327,068</u>	<u>406,043</u>	<u>307,389</u>	<u>417,312</u>
Parking Management Program:				
Personnel Services	176,624	181,452	178,910	182,342
Materials and Supplies	8,720	9,340	8,438	8,973
Services and Charges	2,123	4,850	4,850	4,850
Motorpool Charges	3,902	4,208	4,208	1,233
Maintenance	4,370	4,850	4,850	4,550
	<u>195,739</u>	<u>204,700</u>	<u>201,256</u>	<u>201,948</u>
Total Transportation, Parking, Utilities Activity	<u>\$ 582,616</u>	<u>\$ 685,757</u>	<u>\$ 583,354</u>	<u>\$ 619,260</u>

## Category Summary by Activity General Fund (1010)

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Parks and Recreation Activity</b>				
Swimming Pool Program:				
Personnel Services	\$ 63,128	\$ 79,807	\$ 71,180	\$ 88,867
Materials and Supplies	14,238	12,937	12,670	13,945
Services and Charges	39,660	30,197	30,197	29,316
Motorpool Charges	1,403	1,290	1,290	597
Maintenance	2,078	2,123	2,123	2,123
	<u>120,507</u>	<u>126,354</u>	<u>117,460</u>	<u>134,848</u>
Parks Administration/Recreation Programs Program:				
Personnel Services	254,729	255,511	238,925	260,699
Materials and Supplies	21,958	18,248	18,248	15,164
Services and Charges	98,554	125,128	106,184	118,439
Motorpool Charges	2,578	4,986	4,986	1,802
Maintenance	0	226	226	300
	<u>377,819</u>	<u>404,099</u>	<u>368,569</u>	<u>396,404</u>
Lake Maintenance Program:				
Personnel Services	4,767	5,806	5,573	5,477
Materials and Supplies	1,383	820	721	1,190
Services and Charges	72,694	75,545	74,555	74,758
Motorpool Charges	586	466	466	195
Maintenance	3,142	1,255	1,255	1,200
	<u>82,572</u>	<u>83,892</u>	<u>82,570</u>	<u>82,820</u>
Parks Maintenance Program:				
Personnel Services	753,758	778,823	764,624	750,310
Materials and Supplies	88,955	105,530	82,601	84,874
Services and Charges	135,373	146,988	139,576	139,920
Motorpool Charges	154,190	203,860	195,259	73,217
Cost allocation	(6,319)	(6,319)	(7,030)	(6,319)
Maintenance	107,399	108,820	108,820	106,158
Capital	7,739	0	0	0
	<u>1,241,095</u>	<u>1,337,702</u>	<u>1,283,850</u>	<u>1,148,160</u>
Yvonne Richardson Community Center Program:				
Personnel Services	77,418	111,587	88,960	132,098
Materials and Supplies	3,540	4,764	4,764	3,005
Services and Charges	42,451	52,064	52,064	22,462
Motorpool Charges	154	2,944	1,993	1,803
Maintenance	1,205	1,681	1,681	2,850
	<u>124,768</u>	<u>173,040</u>	<u>149,462</u>	<u>162,218</u>
Total Parks and Recreation Activity	<u>\$ 1,946,761</u>	<u>\$ 2,125,087</u>	<u>\$ 2,001,911</u>	<u>\$ 1,924,450</u>
General Fund:	<u>\$ 35,280,341</u>	<u>\$ 37,565,482</u>	<u>\$ 36,459,435</u>	<u>\$ 34,426,600</u>

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# **Special Revenue Funds**

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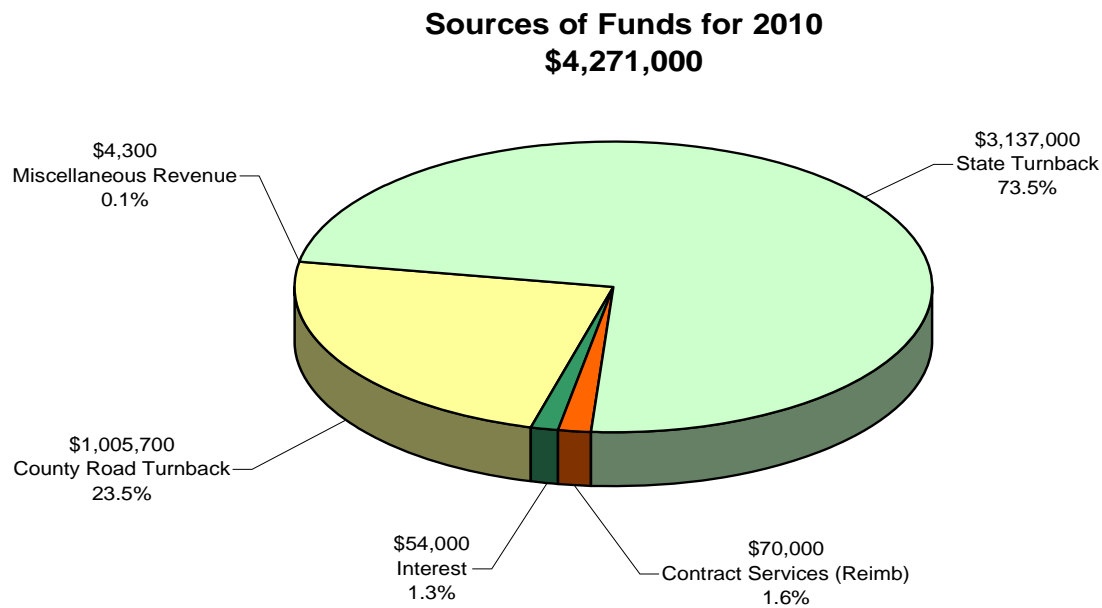
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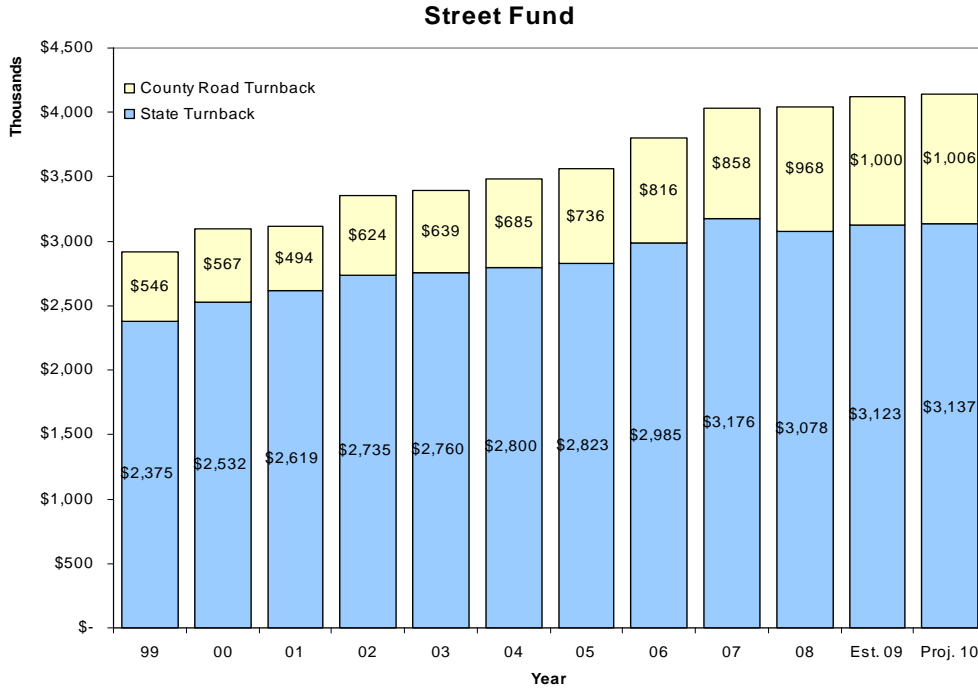
# Street Fund

The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

## Street Fund Revenues

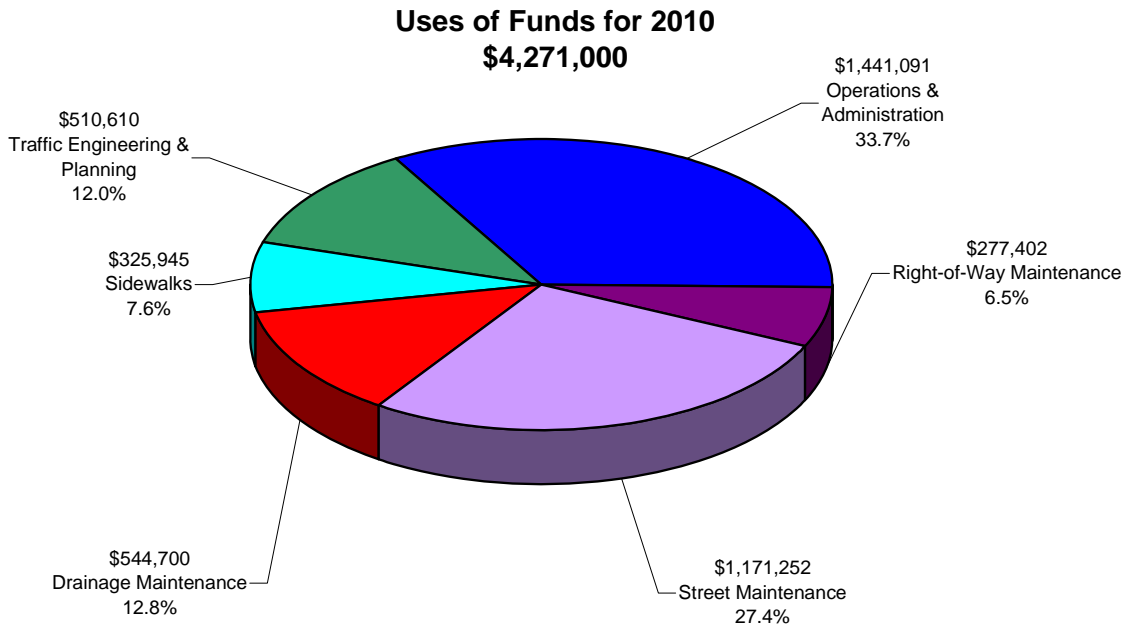
Revenues for Street Fund are primarily motor fuel taxes collected by the State of Arkansas (state turnback) and returned to the City on a per capita basis. The long term trend for state turnback is relatively flat. The per capita rate for Street Fund in 1995 was \$41.00 and in 2005 the per capita rate was \$48.63. Projections for 2010 are based on the per capita rate of \$46.71 from the State and are now calculated based on the revised special census population of 67,158. As the City continues to grow, additional revenue sources will need to be identified to fund Street Fund activities. The City receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. The current 2009 county levy is 1.1 mil, with a maximum of 3.0 mil.





### Street Fund Expenses

During 2005, the City was tasked to perform additional functions mandated by the Phase II Stormwater regulations. The City will need to consider a new funding mechanism for these mandated stormwater and drainage maintenance activities. The scope of work involved in compliance with the Phase II regulations include but are not limited to maintenance of drainage systems and structures, street sweeping, and street washing. These functions are currently paid for in Street Fund.





City of Fayetteville, Arkansas  
2010 Operating Budget  
Street Fund (2100)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
State Turnback	\$ 3,078,220	\$ 3,157,000	\$ 3,123,000	\$ 3,137,000
County Road Turnback	968,278	1,036,500	999,600	1,005,700
Charges for Services	93,275	111,800	90,900	70,000
Investment Earnings	105,185	87,500	53,800	54,000
Other	52,679	47,000	29,000	4,300
Intergovernmental	0	15,302	15,302	0
Transfer from Replacement	0	164,384	164,384	0
<b>Total Revenues</b>	<b>4,297,637</b>	<b>4,619,486</b>	<b>4,475,986</b>	<b>4,271,000</b>
<b>Expenses:</b>				
Operations & Administration	1,242,422	1,359,594	1,334,767	1,441,091
Right-of-Way Maintenance	270,041	331,991	322,821	277,402
Street Maintenance	1,214,668	1,409,480	1,337,910	1,171,252
Drainage Maintenance	422,021	518,844	494,587	544,700
Traffic Engineering & Planning	472,418	516,858	490,635	510,610
Street & Trail Construction	478,217	991,432	993,980	0
Sidewalk Maintenance	309,342	358,738	339,425	325,945
<b>Total Expenses</b>	<b>4,409,129</b>	<b>5,486,937</b>	<b>5,314,125</b>	<b>4,271,000</b>
<b>Income (Loss)</b>	<b>\$ (111,492)</b>	<b>\$ (867,451)</b>	<b>\$ (838,139)</b>	<b>\$ 0</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 2,598,311	\$ 2,486,819	\$ 2,486,819	\$ 1,648,680
Income/(Loss)	(111,492)	(867,451)	(838,139)	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 2,486,819</b>	<b>\$ 1,619,368</b>	<b>\$ 1,648,680</b>	<b>\$ 1,648,680</b>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Street Fund:</b>				
<b>Operations &amp; Administration Program:</b>				
Personnel Services	\$ 480,178	\$ 562,272	\$ 562,272	\$ 636,013
Materials and Supplies	47,182	46,390	42,701	43,081
Services and Charges	667,612	697,143	676,339	691,870
Motorpool Charges	4,011	4,659	4,325	3,690
Cost allocation	13,848	14,472	14,472	39,835
Maintenance	29,591	34,658	34,658	26,602
	<u>1,242,422</u>	<u>1,359,594</u>	<u>1,334,767</u>	<u>1,441,091</u>
<b>Right-of-Way Maintenance Program:</b>				
Personnel Services	156,991	210,356	210,356	161,652
Materials and Supplies	34,535	29,650	20,480	23,980
Services and Charges	50	0	0	0
Motorpool Charges	77,926	90,317	90,317	89,602
Cost allocation	(157)	0	0	0
Maintenance	696	1,668	1,668	2,168
	<u>270,041</u>	<u>331,991</u>	<u>322,821</u>	<u>277,402</u>
<b>Street Maintenance Program:</b>				
Personnel Services	845,489	888,415	888,415	711,316
Materials and Supplies	125,807	276,179	205,605	195,177
Services and Charges	15,221	15,510	15,510	7,877
Motorpool Charges	667,908	733,598	732,602	763,952
Cost allocation	(448,750)	(520,451)	(520,451)	(521,034)
Maintenance	8,993	16,229	16,229	13,964
	<u>1,214,668</u>	<u>1,409,480</u>	<u>1,337,910</u>	<u>1,171,252</u>
<b>Drainage Maintenance Program:</b>				
Personnel Services	238,361	284,497	284,497	317,085
Materials and Supplies	84,293	90,877	71,338	78,515
Services and Charges	3,873	4,600	4,600	5,000
Motorpool Charges	114,967	134,996	130,278	140,226
Cost allocation	(20,555)	0	0	0
Maintenance	1,082	3,874	3,874	3,874
	<u>422,021</u>	<u>518,844</u>	<u>494,587</u>	<u>544,700</u>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Street Fund:</b>				
Traffic Engineering & Planning Program:				
Personnel Services	\$ 359,373	\$ 372,551	\$ 371,651	\$ 369,623
Materials and Supplies	54,461	60,916	53,717	55,143
Services and Charges	10,718	5,376	5,376	8,411
Motorpool Charges	23,141	44,288	26,164	49,833
Cost allocation	(138)	0	0	0
Maintenance	24,863	33,727	33,727	27,600
	<u>472,418</u>	<u>516,858</u>	<u>490,635</u>	<u>510,610</u>
Street & Trail Construction Program:				
Personnel Services	50	0	0	0
Materials and Supplies	0	46,300	36,300	30,196
Services and Charges	0	25,000	25,000	0
Motorpool Charges	167,040	180,144	167,164	169,396
Cost allocation	(167,040)	(224,845)	(199,317)	(199,592)
Maintenance	478,167	964,833	964,833	0
	<u>478,217</u>	<u>991,432</u>	<u>993,980</u>	<u>0</u>
Sidewalks Program:				
Personnel Services	200,381	242,860	232,570	220,869
Materials and Supplies	47,816	48,119	41,437	38,937
Motorpool Charges	87,898	83,024	82,953	78,942
Cost allocation	(27,034)	(15,183)	(24,135)	(16,803)
Maintenance	281	6,600	6,600	4,000
	<u>309,342</u>	<u>365,420</u>	<u>339,425</u>	<u>325,945</u>
Total Transportation, Parking, Utilities Activity	<u>\$ 4,409,129</u>	<u>\$ 5,493,619</u>	<u>\$ 5,314,125</u>	<u>\$ 4,271,000</u>
Street Fund:	<u>\$ 4,409,129</u>	<u>\$ 5,493,619</u>	<u>\$ 5,314,125</u>	<u>\$ 4,271,000</u>

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## **Off Street Parking Fund**

The **Off Street Parking Fund** accounts for funds received from meter revenues and parking lot rentals. These monies are expended for maintenance of parking lots. For 2010, this fund is expected to have a \$5,000 surplus.

City of Fayetteville, Arkansas  
 2010 Operating Budget  
 Off Street Parking Fund (2130)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Parking Lot Revenue	\$ 326,126	\$ 330,300	\$ 305,217	\$ 297,135
Investment Earnings	21,776	17,000	12,920	12,025
Other	155	0	338	140
<b>Total Revenues</b>	<b>348,057</b>	<b>347,300</b>	<b>318,475</b>	<b>309,300</b>
<b>Expenses:</b>				
Off-Street Parking	248,212	361,059	311,719	304,300
<b>Total Expenses</b>	<b>248,212</b>	<b>361,059</b>	<b>311,719</b>	<b>304,300</b>
<b>Income (Loss)</b>	<b>\$ 99,845</b>	<b>\$ (13,759)</b>	<b>\$ 6,756</b>	<b>\$ 5,000</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 408,765	\$ 508,610	\$ 508,610	\$ 515,366
Income/(Loss)	99,845	(13,759)	6,756	5,000
<b>Ending Undesignated Fund Balance</b>	<b>\$ 508,610</b>	<b>\$ 494,851</b>	<b>\$ 515,366</b>	<b>\$ 520,366</b>

2010 Proposed Budget  
Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Off Street Parking Fund:</b>				
Off-Street Parking Program:				
Personnel Services	\$ 51,584	\$ 53,071	\$ 53,205	\$ 52,264
Materials and Supplies	7,951	38,249	38,143	24,253
Services and Charges	78,416	91,492	85,853	87,220
Motorpool Charges	17,930	19,594	15,715	10,060
Maintenance	25,881	35,953	35,953	35,453
Trans To Outside Entities	50,702	78,850	39,000	51,200
Capital	15,748	43,850	43,850	43,850
	<u>248,212</u>	<u>361,059</u>	<u>311,719</u>	<u>304,300</u>
Total Transportation, Parking, Utilities Activity	<u>\$ 248,212</u>	<u>\$ 361,059</u>	<u>\$ 311,719</u>	<u>\$ 304,300</u>
Off Street Parking Fund:	<u>\$ 248,212</u>	<u>\$ 361,059</u>	<u>\$ 311,719</u>	<u>\$ 304,300</u>

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## **Community Development Block Grant Fund**

The **Community Development Block Grant Fund** accounts for the community development grant funds received from the Federal Department of Housing and Urban Development.

City of Fayetteville, Arkansas  
 2010 Operating Budget  
 Community Development Block Grant Fund (2180)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Community Development Grant Funding	\$ 712,518	\$ 1,262,483	\$ 1,262,483	\$ 649,821
CDBG Program Income	12,813	20,374	20,374	0
<b>Total Revenues</b>	<b>725,331</b>	<b>1,282,857</b>	<b>1,282,857</b>	<b>649,821</b>
<b>Expenses:</b>				
Administration & Planning	108,726	216,481	216,481	85,569
Housing Services	320,023	514,690	514,690	355,357
Redevelopment	50,796	146,088	146,088	55,895
Public Services	82,745	115,971	115,971	79,000
Public Facilities & Improvements	163,041	289,627	289,627	74,000
<b>Total Expenses</b>	<b>725,331</b>	<b>1,282,857</b>	<b>1,282,857</b>	<b>649,821</b>
<b>Income (Loss)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income/(Loss)	0	0	0	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Community Development Block Grant Fund:</b>				
Administration & Planning Program:				
Personnel Services	\$ 93,547	\$ 163,048	\$ 163,048	\$ 73,821
Materials and Supplies	5,419	9,282	9,282	3,508
Services and Charges	9,760	44,151	44,151	8,240
	<u>108,726</u>	<u>216,481</u>	<u>216,481</u>	<u>85,569</u>
Housing Services Program:				
Personnel Services	80,228	96,702	96,702	89,286
Materials and Supplies	5,392	9,574	9,574	3,307
Services and Charges	230,651	404,929	404,929	259,300
Motorpool Charges	3,752	3,485	3,485	3,464
	<u>320,023</u>	<u>514,690</u>	<u>514,690</u>	<u>355,357</u>
Redevelopment Program:				
Personnel Services	35,026	40,447	40,447	38,511
Materials and Supplies	3,596	6,132	6,132	3,836
Services and Charges	12,174	99,509	99,509	13,548
	<u>50,796</u>	<u>146,088</u>	<u>146,088</u>	<u>55,895</u>
Public Services Program:				
Services and Charges	82,745	115,971	115,971	79,000
	<u>82,745</u>	<u>115,971</u>	<u>115,971</u>	<u>79,000</u>
Public Facilities & Improvements Program:				
Services and Charges	163,041	289,627	289,627	74,000
	<u>163,041</u>	<u>289,627</u>	<u>289,627</u>	<u>74,000</u>
Total Community Planning and Engineering Activity	<u>\$ 725,331</u>	<u>\$ 1,282,857</u>	<u>\$ 1,282,857</u>	<u>\$ 649,821</u>
Community Development Block Grant Fund:	<u>\$ 725,331</u>	<u>\$ 1,282,857</u>	<u>\$ 1,282,857</u>	<u>\$ 649,821</u>

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## **EDI Attainable Housing Grant Fund**

The **EDI Attainable Housing Grant Fund** accounts for the Housing and Urban Development (EDI – Special Projects) grant to provide attainable/affordable housing.

City of Fayetteville, Arkansas  
 2010 Operating Budget  
 EDI Attainable Housing Grant Fund (2185)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Community Development Grant Funding	\$ 0	\$ 656,600	\$ 656,600	\$ 0
<b>Total Revenues</b>	<b>0</b>	<b>656,600</b>	<b>656,600</b>	<b>0</b>
<b>Expenses:</b>				
EDI Attainable Housing Grant	0	656,600	656,600	0
<b>Total Expenses</b>	<b>0</b>	<b>656,600</b>	<b>656,600</b>	<b>0</b>
<b>Income (Loss)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income/(Loss)	0	0	0	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

2010 Proposed Budget  
Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>EDI Attainable Housing Grant Fund:</b>				
EDI Attainable Housing Grant Program:				
Personnel Services	\$ 0	\$ 7,933	\$ 7,933	\$ 0
Services and Charges	0	648,667	648,667	0
	<u>0</u>	<u>656,600</u>	<u>656,600</u>	<u>0</u>
Total Community Planning and Engineering Activity	<u>\$ 0</u>	<u>\$ 656,600</u>	<u>\$ 656,600</u>	<u>\$ 0</u>
EDI Attainable Housing Grant Fund:	<u>\$ 0</u>	<u>\$ 656,600</u>	<u>\$ 656,600</u>	<u>\$ 0</u>

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## **Energy Block Grant Fund**

The **Energy Block Grant Fund** was received from the United States Department of Energy as part of the American Recovery and Reinvestment Act. These funds will be used to 1) Develop a green house gas (GHG) credit inventory for community and municipal operations; 2) Reduce municipal GHG emissions 20% below 2006 levels by 2012; and 3) Reduce community GHG emissions 7% below 1990 levels.

To achieve the above goals, funds will be invested in 1) Upgrading five city-owned buildings for energy efficiency. As the energy savings is realized it will be reinvested in other municipal buildings. 2) The City will develop a Community Revolving Loan Fund targeting non-profit organizations to reduce GHG. These loans will be repaid with the energy savings. 3) The City will retrofit approximately 230 street, pedestrian and trail lights with LEDs. 4) A solar photovoltaic system will be installed at the new Fayetteville District Court Building to provide visible examples of renewable energy.

City of Fayetteville, Arkansas  
 2010 Operating Budget  
 Energy Block Grant Fund (2240)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Energy Block Grant Funding	\$ 0	\$ 724,900	\$ 724,900	\$ 0
Investment Earnings	0	0	0	0
<b>Total Revenues</b>	<b>0</b>	<b>724,900</b>	<b>724,900</b>	<b>0</b>
<b>Expenses:</b>				
Energy Block Grant	0	724,900	724,900	0
<b>Total Expenses</b>	<b>0</b>	<b>724,900</b>	<b>724,900</b>	<b>0</b>
<b>Income (Loss)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income/(Loss)	0	0	0	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Energy Block Grant Fund:</b>				
Energy Block Grant Program:				
Personnel Services	\$ 0	\$ 25,000	\$ 25,000	\$ 0
Materials and Supplies	0	9,700	9,700	0
Services and Charges	0	650,600	650,600	0
Capital	0	39,600	39,600	0
	<u>0</u>	<u>724,900</u>	<u>724,900</u>	<u>0</u>
Total Citywide Activity	<u>\$ 0</u>	<u>\$ 724,900</u>	<u>\$ 724,900</u>	<u>\$ 0</u>
Energy Block Grant Fund:	<u>\$ 0</u>	<u>\$ 724,900</u>	<u>\$ 724,900</u>	<u>\$ 0</u>

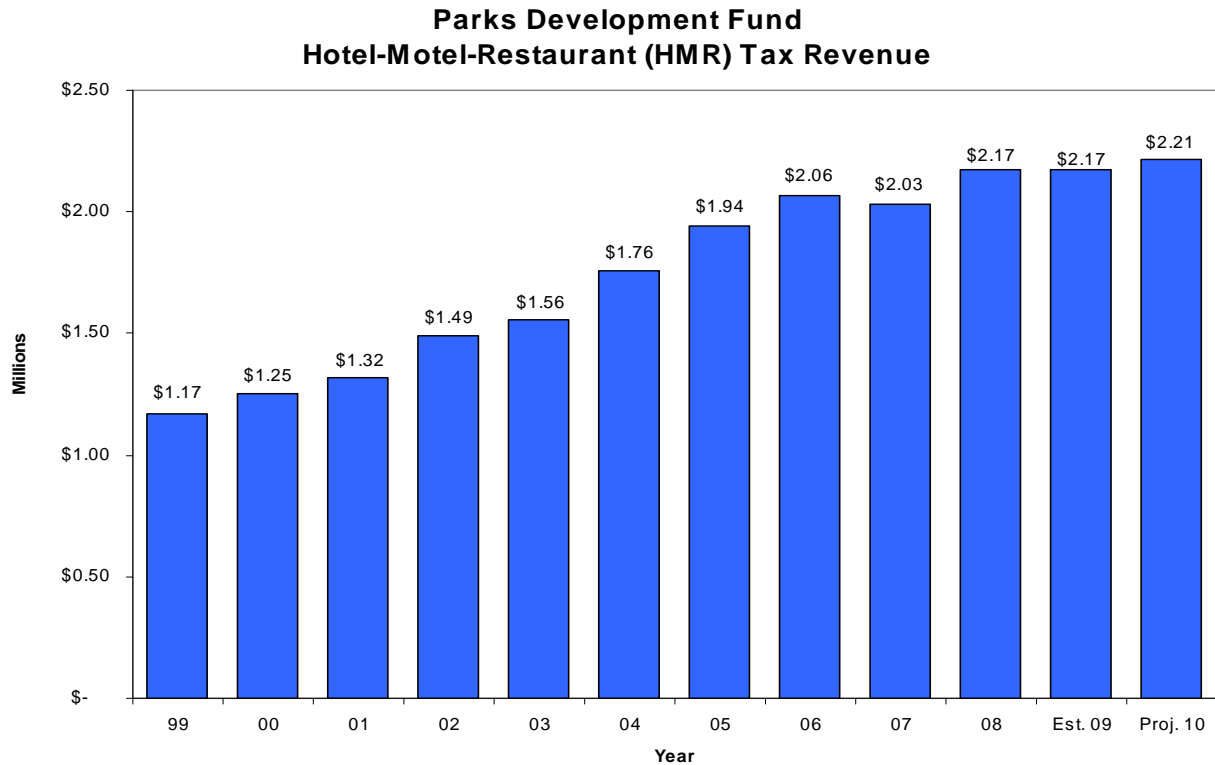
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## Parks Development Fund

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995. The \$2.4 million in planned expenditures for 2010 includes \$799,900 in capital improvements.

The 1% HMR tax revenue has grown on average 7.1% annually since 1999. 2009 revenue was estimated approximately 4.2% higher than 2008. However, revenues are not expected to reach that amount. 2010 revenue is projected at approximately 1.8% growth over estimated 2009.



City of Fayetteville, Arkansas  
 2010 Operating Budget  
 Parks Development Fund (2250)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Hotel, Motel, and Restaurant Taxes	\$ 2,171,452	\$ 2,263,000	\$ 2,172,500	\$ 2,212,100
Intergovernmental	206,825	60,000	0	0
Greenspace Fees Contribution	491,892	1,110,024	1,110,024	78,900
Contract Services Reimbursement	19,857	7,700	4,040	7,700
Investment Earnings	153,380	127,000	95,600	99,000
Other	22,278	45,300	50,708	20,000
Transfer from Replacement	0	22,328	22,328	0
Total Revenues	<u>3,065,684</u>	<u>3,635,352</u>	<u>3,455,200</u>	<u>2,417,700</u>
<b>Expenses:</b>				
Parks Development Program	1,358,266	1,480,689	1,398,983	1,440,050
Parks Development Capital	934,657	4,984,502	4,984,502	799,900
Transfer to Outside Agencies	177,750	177,750	177,750	177,750
Transfer to Shop	8,417	2,026	2,026	0
Total Expenses	<u>2,479,090</u>	<u>6,644,967</u>	<u>6,563,261</u>	<u>2,417,700</u>
Income (Loss)	<u>\$ 586,594</u>	<u>\$ (3,009,615)</u>	<u>\$ (3,108,061)</u>	<u>\$ 0</u>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 3,186,834	\$ 3,773,428	\$ 3,773,428	\$ 665,367
Income/(Loss)	586,594	(3,009,615)	(3,108,061)	0
Ending Undesignated Fund Balance	<u>\$ 3,773,428</u>	<u>\$ 763,813</u>	<u>\$ 665,367</u>	<u>\$ 665,367</u>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Parks Development Fund:</b>				
Parks Development Program:				
Personnel Services	\$ 1,043,170	\$ 1,143,083	\$ 1,083,993	\$ 1,105,664
Materials and Supplies	119,455	125,523	103,544	117,280
Services and Charges	51,323	55,383	55,383	57,105
Motorpool Charges	42,558	50,752	50,115	54,053
Cost allocation	84,168	87,948	87,948	87,948
Maintenance	17,592	18,000	18,000	18,000
Trans To Outside Entities	177,750	177,750	177,750	177,750
Operating Transfers	8,417	2,026	2,026	0
	<u>1,544,433</u>	<u>1,660,465</u>	<u>1,578,759</u>	<u>1,617,800</u>
Parks Development Capital Program:				
Materials and Supplies	35,098	56,703	56,703	0
Services and Charges	52,706	109,552	109,552	0
Maintenance	10,988	28,273	28,273	0
Debt Service	77,866	77,867	77,867	78,000
Capital	757,999	4,712,107	4,712,107	721,900
	<u>934,657</u>	<u>4,984,502</u>	<u>4,984,502</u>	<u>799,900</u>
Total Parks and Recreation Activity	<u>\$ 2,479,090</u>	<u>\$ 6,644,967</u>	<u>\$ 6,563,261</u>	<u>\$ 2,417,700</u>
Parks Development Fund:	<u>\$ 2,479,090</u>	<u>\$ 6,644,967</u>	<u>\$ 6,563,261</u>	<u>\$ 2,417,700</u>

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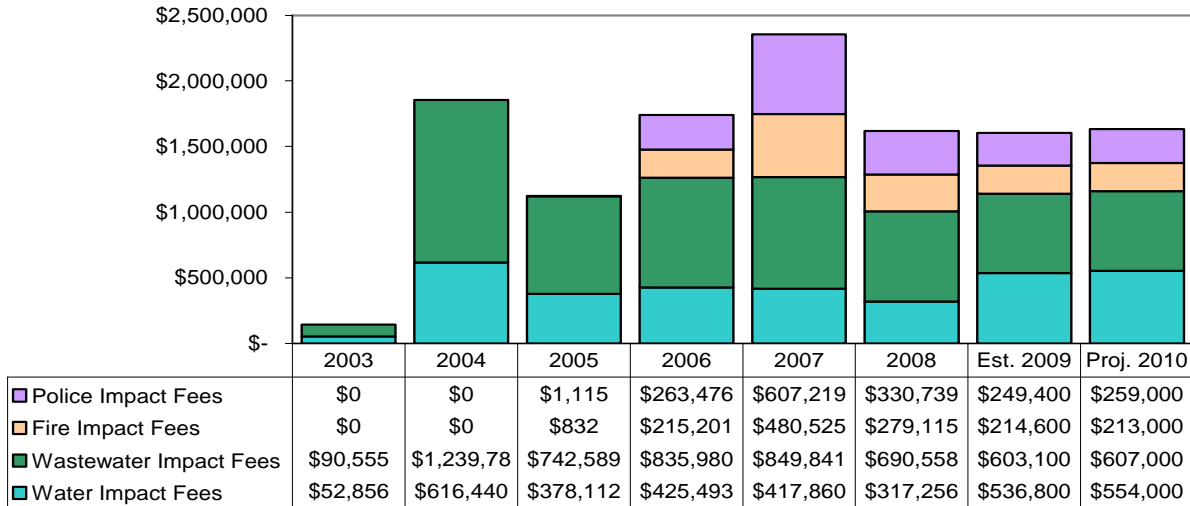
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## Impact Fee Fund

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of the water, wastewater, police, and fire impact fees. The intent of impact fee requirements is to ensure the new developments bear a proportionate share of the cost of capacity improvements and ensure that the proportional share does not exceed the costs of the demand for additional capacity that is reasonably attributable to providing these services and facilities to the use and occupancy of the new developments.

### Impact Fee Collections



Year

City of Fayetteville, Arkansas  
2010 Operating Budget  
Impact Fee Fund (2300)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Fire Impact Fee	\$ 279,115	\$ 234,000	\$ 209,418	\$ 213,000
Police Impact Fee	330,739	284,000	244,113	259,000
Water Impact Fee	317,256	274,500	514,219	554,000
Wastewater Impact Fee	690,558	572,000	574,608	607,000
Investment Earnings	264,836	211,500	137,467	172,000
Total Revenues	<u>1,882,504</u>	<u>1,576,000</u>	<u>1,679,825</u>	<u>1,805,000</u>
<b>Expenses:</b>				
Fire Improvements	40,504	501,902	501,902	241,000
Police Improvements	0	1,613,529	1,613,529	287,000
Water line improvements	0	2,651,872	2,651,872	612,000
Wastewater Improvements	0	3,100,021	2,100,000	1,680,000
Transfer to Fire Bond	0	522,000	522,000	0
Transfer to Water & Sewer	0	45,594	45,594	0
Total Expenses	<u>40,504</u>	<u>8,434,918</u>	<u>7,434,897</u>	<u>2,820,000</u>
Income (Loss)	<u>\$ 1,842,000</u>	<u>\$ (6,858,918)</u>	<u>\$ (5,755,072)</u>	<u>\$ (1,015,000)</u>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 5,016,919	\$ 6,858,919	\$ 6,858,919	\$ 1,103,847
Income/(Loss)	<u>1,842,000</u>	<u>(6,858,918)</u>	<u>(5,755,072)</u>	<u>(1,015,000)</u>
Ending Undesignated Fund Balance	<u>\$ 6,858,919</u>	<u>\$ 1</u>	<u>\$ 1,103,847</u>	<u>\$ 88,847</u>

## 2010 Proposed Budget Category Summary by Activity

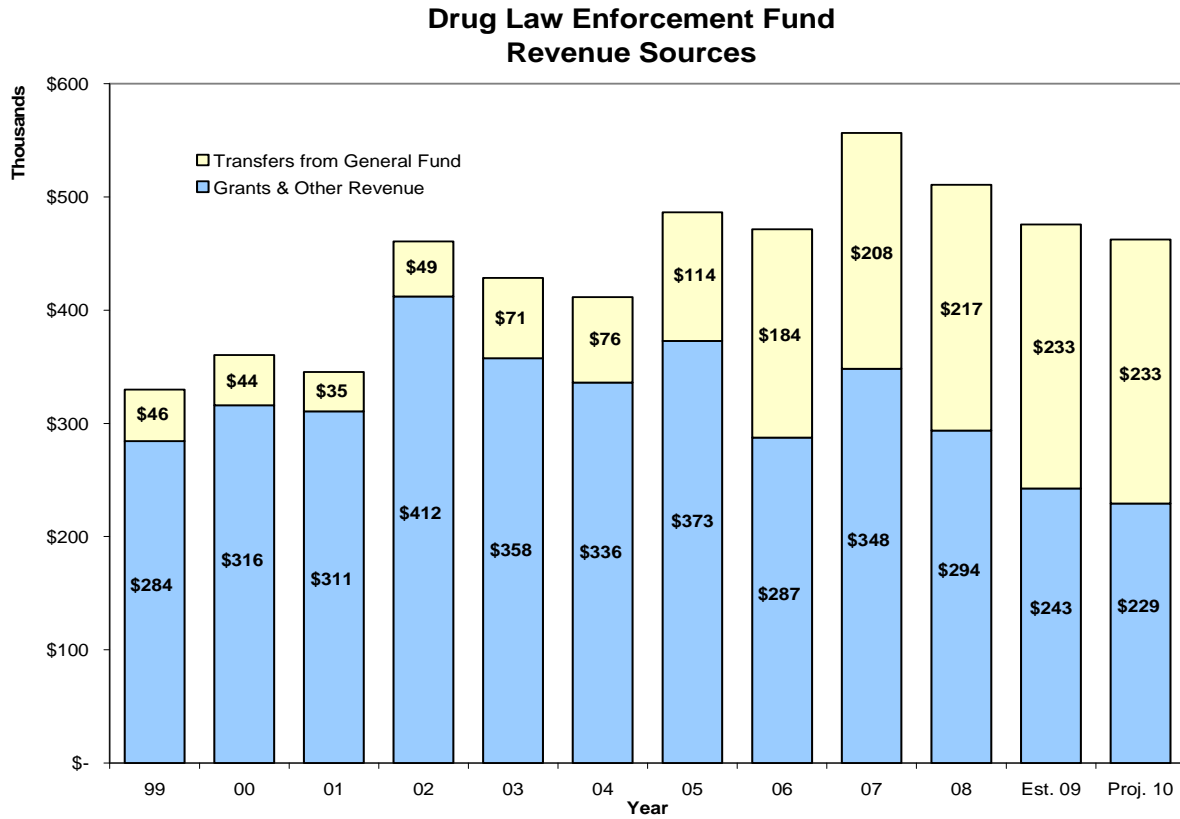
Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Impact Fee Fund:</b>				
Impact Fee Expense Program:				
Materials and Supplies	\$ 40,504	\$ 1,496	\$ 1,496	\$ 0
Capital	0	7,865,828	6,865,807	2,820,000
Operating Transfers	0	567,594	567,594	0
	<u>40,504</u>	<u>8,434,918</u>	<u>7,434,897</u>	<u>2,820,000</u>
Total Citywide Activity	<u>\$ 40,504</u>	<u>\$ 8,434,918</u>	<u>\$ 7,434,897</u>	<u>\$ 2,820,000</u>
Impact Fee Fund:	<u>\$ 40,504</u>	<u>\$ 8,434,918</u>	<u>\$ 7,434,897</u>	<u>\$ 2,820,000</u>

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## Drug Law Enforcement Fund

The **Drug Law Enforcement Fund** accounts for drug law enforcement grant funds received from the U.S. Department of Justice, passed through the State of Arkansas, in association with Washington County; the Cities of Springdale, Prairie Grove, Lincoln, Elm Springs, Farmington, Greenland, Goshen, Johnson, Elkins, and West Fork; and the Fourth Judicial Prosecuting Attorney.



City of Fayetteville, Arkansas  
2010 Operating Budget  
Drug Law Enforcement Fund (2930)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Drug Enforcement Grant	\$ 271,169	\$ 225,124	\$ 227,383	\$ 215,200
Charges for Services	9,598	12,640	1,860	1,900
Fines & Forfeitures	10,080	15,184	13,159	12,000
Investment Earnings	2,380	1,700	160	100
Other	447	0	0	0
Transfer from General	217,014	233,000	233,000	233,000
<b>Total Revenues</b>	<b>510,688</b>	<b>487,648</b>	<b>475,562</b>	<b>462,200</b>
<b>Expenses:</b>				
Drug Enforcement	536,344	496,464	496,464	462,200
<b>Total Expenses</b>	<b>536,344</b>	<b>496,464</b>	<b>496,464</b>	<b>462,200</b>
<b>Income (Loss)</b>	<b>\$ (25,656)</b>	<b>\$ (8,816)</b>	<b>\$ (20,902)</b>	<b>\$ 0</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 92,618	\$ 66,962	\$ 66,962	\$ 46,060
Income/(Loss)	(25,656)	(8,816)	(20,902)	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 66,962</b>	<b>\$ 58,146</b>	<b>\$ 46,060</b>	<b>\$ 46,060</b>

2010 Proposed Budget  
Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Drug Law Enforcement Fund:</b>				
Drug Enforcement Program:				
Personnel Services	\$ 265,297	\$ 270,465	\$ 270,465	\$ 283,311
Materials and Supplies	3,096	0	0	0
Services and Charges	232,361	225,999	225,999	178,889
Capital	35,590	0	0	0
	<u>536,344</u>	<u>496,464</u>	<u>496,464</u>	<u>462,200</u>
Total Police Activity	<u>\$ 536,344</u>	<u>\$ 496,464</u>	<u>\$ 496,464</u>	<u>\$ 462,200</u>
Drug Law Enforcement Fund:	<u><u>\$ 536,344</u></u>	<u><u>\$ 496,464</u></u>	<u><u>\$ 496,464</u></u>	<u><u>\$ 462,200</u></u>

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# **Debt Service Funds**

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## **Fire Bond Fund**

The **Fire Bond Fund** accounts for the accumulation of resources for and the payment of bond debt for the construction of Fire Stations #3 and #5.

City of Fayetteville, Arkansas  
2010 Operating Budget  
Fire Bond Fund (3360)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Investment Earnings	\$ 5,904	\$ 6,000	\$ 1,501	\$ 1,400
Transfer from Impact Fee Fund	0	522,000	522,000	0
Transfer from Sales Tax Capital	1,214,165	280,000	280,000	801,000
<b>Total Revenues</b>	<b>1,220,069</b>	<b>808,000</b>	<b>803,501</b>	<b>802,400</b>
<b>Expenses:</b>				
Principal Payment	685,000	1,085,000	1,085,000	740,000
Interest Expense	102,700	89,000	89,000	60,400
Trustee & Paying Agent Fees	2,000	0	0	2,000
<b>Total Expenses</b>	<b>789,700</b>	<b>1,174,000</b>	<b>1,174,000</b>	<b>802,400</b>
<b>Income (Loss)</b>	<b>\$ 430,369</b>	<b>\$ (366,000)</b>	<b>\$ (370,499)</b>	<b>\$ 0</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 360,292	\$ 790,661	\$ 790,661	\$ 420,162
Income/(Loss)	430,369	(366,000)	(370,499)	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 790,661</b>	<b>\$ 424,661</b>	<b>\$ 420,162</b>	<b>\$ 420,162</b>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Fire Bond Fund:</b>				
Fire Bond Expense Program:				
Debt Service	\$ 789,700	\$ 1,174,000	\$ 1,174,000	\$ 802,400
	<u>789,700</u>	<u>1,174,000</u>	<u>1,174,000</u>	<u>802,400</u>
Total Citywide Activity	\$ 789,700	\$ 1,174,000	\$ 1,174,000	\$ 802,400
	<u>789,700</u>	<u>1,174,000</u>	<u>1,174,000</u>	<u>802,400</u>
Fire Bond Fund:	\$ 789,700	\$ 1,174,000	\$ 1,174,000	\$ 802,400
	<u>789,700</u>	<u>1,174,000</u>	<u>1,174,000</u>	<u>802,400</u>

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## **TIF Bond Fund**

The **Tax Increment Financing (TIF) Bond Fund** accounts for the accumulation of resources for and the payment of bond debt for the TIF capital project.

City of Fayetteville, Arkansas  
 2010 Operating Budget  
 TIF Bond Fund (3370)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Investment Earnings	\$ (472)	\$ 360	\$ 20	\$ 20
Transfer from TIF Capital Improvements	2,137	0	0	0
<b>Total Revenues</b>	<b>1,665</b>	<b>360</b>	<b>20</b>	<b>20</b>
<b>Expenses:</b>				
Paying Agent Fees	3,500	3,500	3,500	3,500
Professional Services	0	2,280	2,280	2,300
<b>Total Expenses</b>	<b>3,500</b>	<b>5,780</b>	<b>5,780</b>	<b>5,800</b>
<b>Income (Loss)</b>	<b>\$ (1,835)</b>	<b>\$ (5,420)</b>	<b>\$ (5,760)</b>	<b>\$ (5,780)</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 23,408	\$ 21,573	\$ 21,573	\$ 15,813
Income/(Loss)	(1,835)	(5,420)	(5,760)	(5,780)
<b>Ending Undesignated Fund Balance</b>	<b>\$ 21,573</b>	<b>\$ 16,153</b>	<b>\$ 15,813</b>	<b>\$ 10,033</b>



## 2010 Proposed Budget Category Summary by Activity

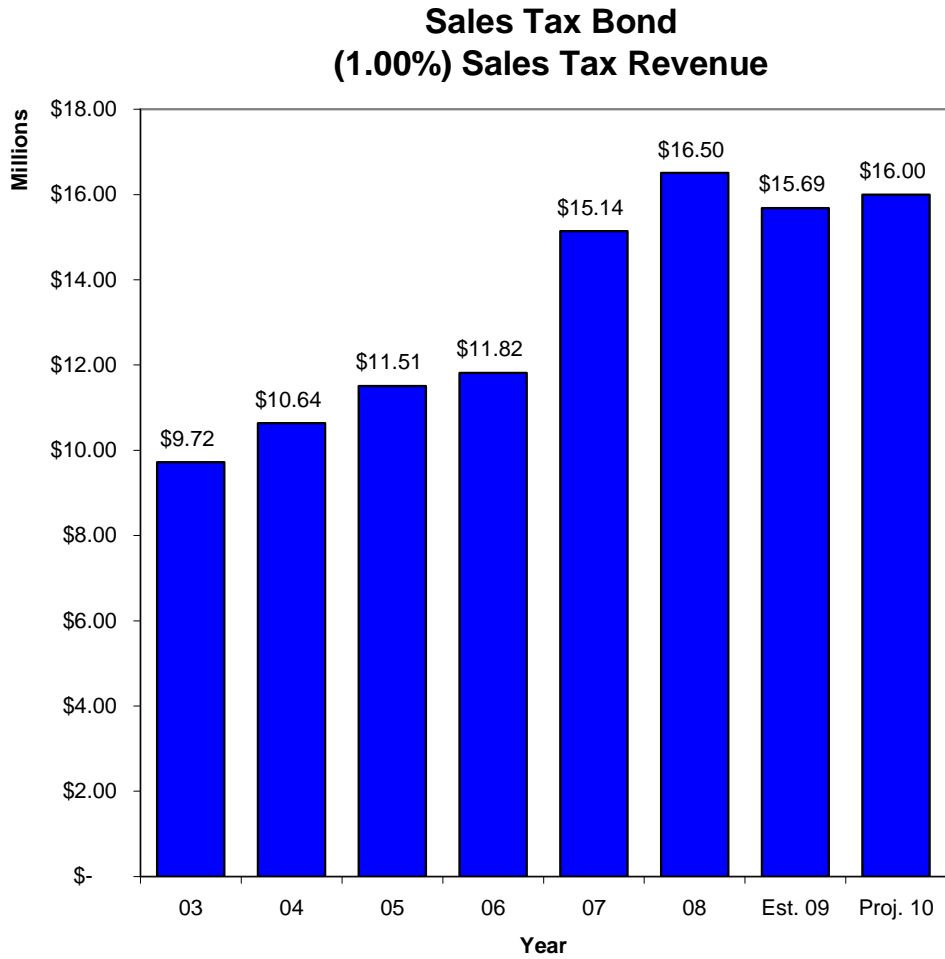
Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>TIF Bond Fund:</b>				
TIF Bonds Expense Program:				
Services and Charges	\$ 0	\$ 2,280	\$ 2,280	\$ 2,300
Debt Service	3,500	3,500	3,500	3,500
	<u>3,500</u>	<u>5,780</u>	<u>5,780</u>	<u>5,800</u>
Total Citywide Activity	<u>\$ 3,500</u>	<u>\$ 5,780</u>	<u>\$ 5,780</u>	<u>\$ 5,800</u>
TIF Bond Fund:	<u>\$ 3,500</u>	<u>\$ 5,780</u>	<u>\$ 5,780</u>	<u>\$ 5,800</u>

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## Sales Tax Bond Fund

The **Sales Tax Bond Fund** accounts for the accumulation of resources and the payment of bond debt for the City's wastewater treatment plants, sewerage and related facilities, to certain City streets, and to the City's trail system.



City of Fayetteville, Arkansas  
2010 Operating Budget  
Sales Tax Bond Fund (3440)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Sales Tax - City	\$ 16,501,243	\$ 16,582,200	\$ 15,685,600	\$ 15,999,300
Investment Earnings	71,444	66,000	2,753	2,600
Transfer from Sales Tax Construction 06A	0	0	0	0
Transfer from Wastewater Improvements	0	163,204	163,204	0
<b>Total Revenues</b>	<b>16,572,687</b>	<b>16,811,404</b>	<b>15,851,557</b>	<b>16,001,900</b>
<b>Expenses:</b>				
Principal Payment	9,960,000	9,032,804	9,032,804	10,606,048
Interest Expense	5,320,708	5,199,979	5,199,979	5,393,102
Paying Agent Fees	14,010	2,750	2,750	2,750
<b>Total Expenses</b>	<b>15,294,718</b>	<b>14,235,533</b>	<b>14,235,533</b>	<b>16,001,900</b>
<b>Income (Loss)</b>	<b>\$ 1,277,969</b>	<b>\$ 2,575,871</b>	<b>\$ 1,616,024</b>	<b>\$ 0</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 3,655,302	\$ 4,933,271	\$ 4,933,271	\$ 6,549,295
Income/(Loss)	1,277,969	2,575,871	1,616,024	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 4,933,271</b>	<b>\$ 7,509,142</b>	<b>\$ 6,549,295</b>	<b>\$ 6,549,295</b>

2010 Proposed Budget  
Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Wastewater Improvements Sales Tax Bond Fund:</b>				
Sewer Bonds - Expense Program:				
Debt Service	\$ 15,294,718	\$ 14,235,533	\$ 14,235,533	\$ 16,001,900
	<u>15,294,718</u>	<u>14,235,533</u>	<u>14,235,533</u>	<u>16,001,900</u>
Total Citywide Activity	<u>\$ 15,294,718</u>	<u>\$ 14,235,533</u>	<u>\$ 14,235,533</u>	<u>\$ 16,001,900</u>
Wastewater Improvements Sales Tax Bond Fund:	<u>\$ 15,294,718</u>	<u>\$ 14,235,533</u>	<u>\$ 14,235,533</u>	<u>\$ 16,001,900</u>

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# **Capital Projects Funds**

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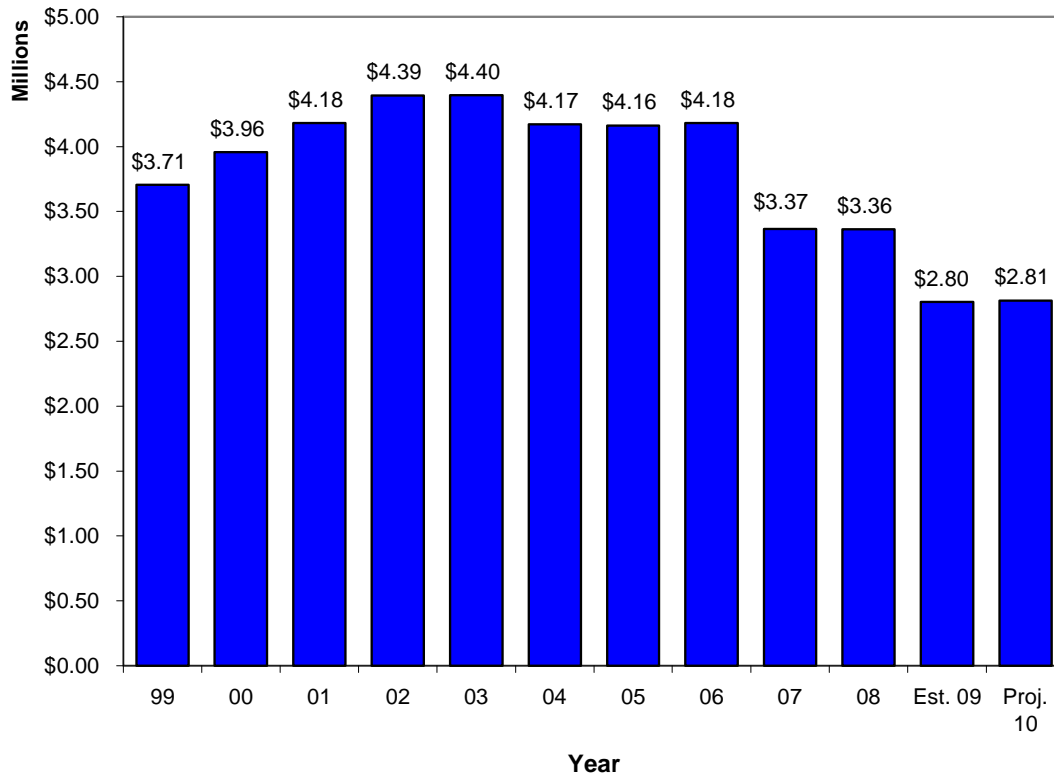
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## Replacement & Disaster Recovery Fund

The Replacement & Disaster Recovery Fund accounts for general government monies accumulated and used for the purchase of vehicles and equipment. By policy, the fund attempts to maintain a reserve of three million dollars for disaster recovery.

### Replacement & Disaster Recovery Fund Ending Fund Balance



City of Fayetteville, Arkansas  
2010 Operating Budget  
Replacement & Disaster Recovery Fund (4270)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Replacement Copier Revenue	\$ 55,192	\$ 60,000	\$ 44,500	\$ 44,500
Investment Earnings	146,825	122,600	42,000	12,000
Other	0	0	89,597	0
Intergovernmental (Grants)	0	4,682,094	4,568,698	0
<b>Total Revenues</b>	<b>202,017</b>	<b>4,864,694</b>	<b>4,744,795</b>	<b>56,500</b>
<b>Expenses:</b>				
Audit	300	400	400	450
Professional Services	72,178	117,010	117,010	0
Replacement Copier Funds	13,539	187,575	187,575	44,550
Other Vehicles/Equipment	0	50,526	50,526	0
Ice Storm 2009 - FEMA	0	4,872,714	4,568,698	0
Transfer to General	0	64,842	64,842	0
Transfer to Street	0	164,384	164,384	0
Transfer Parks Development	0	22,328	22,328	0
Transfer to Water & Sewer	0	90,016	90,016	0
Transfer to Capital Improvements	117,600	0	0	0
Transfer to Solid Waste	0	35,721	35,721	0
Transfer to Shop	0	5,513	5,513	0
<b>Total Expenses</b>	<b>203,617</b>	<b>5,611,029</b>	<b>5,307,013</b>	<b>45,000</b>
<b>Income (Loss)</b>	<b>\$ (1,600)</b>	<b>\$ (746,335)</b>	<b>\$ (562,218)</b>	<b>\$ 11,500</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 3,365,679	\$ 3,364,079	\$ 3,364,079	\$ 2,801,861
Income/(Loss)	(1,600)	(746,335)	(562,218)	11,500
<b>Ending Undesignated Fund Balance</b>	<b>\$ 3,364,079</b>	<b>\$ 2,617,744</b>	<b>\$ 2,801,861</b>	<b>\$ 2,813,361</b>

**2010 Proposed Budget  
Category Summary by Activity**

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Replacement &amp; Disaster Recovery Fund:</b>				
Replacement Fund Expense Program:				
Services and Charges	\$ 72,478	\$ 117,410	\$ 117,410	\$ 450
Capital	13,539	238,101	238,101	44,550
Operating Transfers	117,600	5,513	5,513	0
	<u>203,617</u>	<u>361,024</u>	<u>361,024</u>	<u>45,000</u>
Ice Storm 2009 - FEMA Program:				
Materials and Supplies	0	95	95	0
Services and Charges	0	4,872,619	4,568,603	0
Operating Transfers	0	377,291	377,291	0
	<u>0</u>	<u>5,250,005</u>	<u>4,945,989</u>	<u>0</u>
Total Citywide Activity	<u>\$ 203,617</u>	<u>\$ 5,611,029</u>	<u>\$ 5,307,013</u>	<u>\$ 45,000</u>
Replacement & Disaster Recovery Fund:	<u>\$ 203,617</u>	<u>\$ 5,611,029</u>	<u>\$ 5,307,013</u>	<u>\$ 45,000</u>

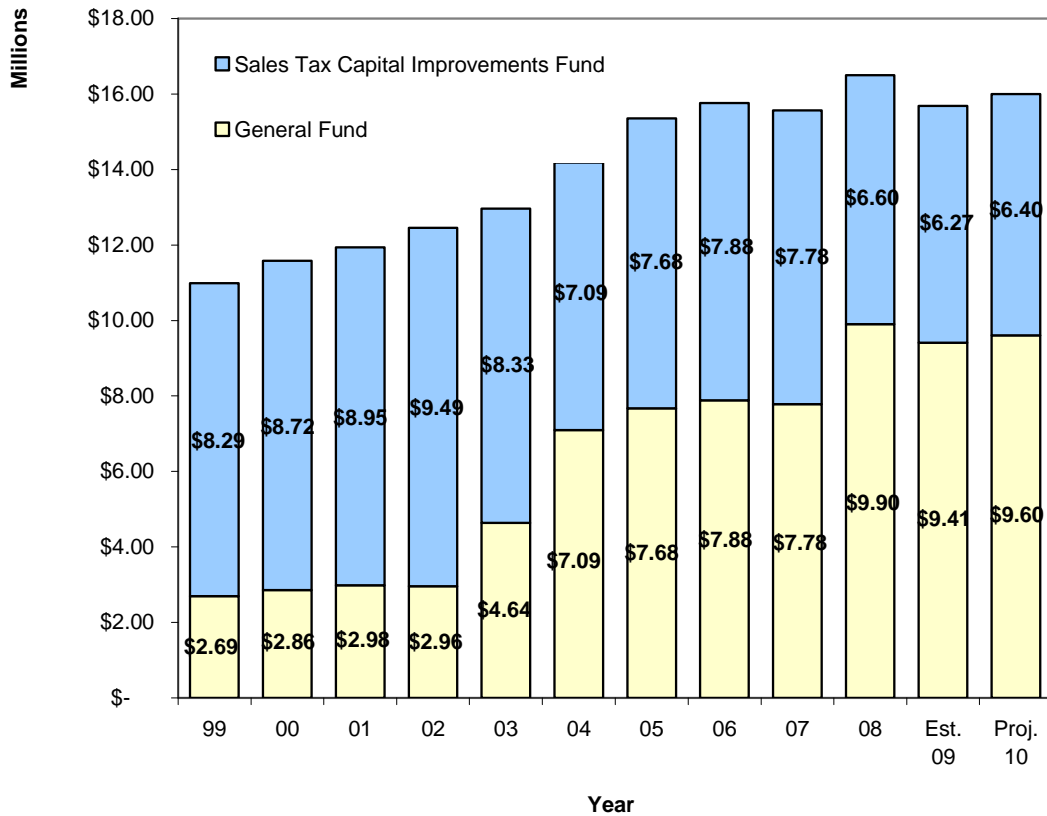
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## Sales Tax Capital Improvements Fund

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City’s sales and use tax which is used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City’s Five-Year Capital Improvements Program. The \$6,738,700 million in planned expenditures for 2010 includes \$5,931,000 in capital improvements. Revenues for 2009 are expected to be down approximately \$358,000 from budget estimates. Sales taxes for 2010 are budgeted to be 2% higher than 2009 estimated collections.

### 1% City Sales Tax



City of Fayetteville, Arkansas  
 2010 Operating Budget  
 Sales Tax Capital Improvements Fund (4470)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Sales Tax - City	\$ 6,601,281	\$ 6,633,000	\$ 6,274,300	\$ 6,399,700
Property Tax	30	0	605	0
Charges for Services	207,772	516,457	516,457	83,800
Greenspace Fees Contribution	35,720	0	0	0
Sidewalk Fees	11,655	0	3,780	0
Intergovernmental (Grants)	53,600	1,357,806	1,357,806	0
Investment Earnings	544,479	260,000	216,798	255,200
Other	37,225	0	10,024	0
Transfer from General	6,045	0	0	0
Transfer from Replacement	117,600	0	0	0
<b>Total Revenues</b>	<b>7,615,407</b>	<b>8,767,263</b>	<b>8,379,770</b>	<b>6,738,700</b>
<b>Expenses:</b>				
Audit Expense	6,400	6,700	6,700	6,700
Sales Tax Capital Improvements	6,972,729	18,683,072	18,683,072	5,931,000
Interest Expense	145,962	0	0	0
Transfer to General	311,000	1,017,900	1,017,900	0
Transfer to Fire Bond	1,214,165	277,720	277,720	801,000
Transfer to Shop	0	26,662	26,662	0
<b>Total Expenses</b>	<b>8,650,256</b>	<b>20,012,054</b>	<b>20,012,054</b>	<b>6,738,700</b>
<b>Income (Loss)</b>	<b>\$ (1,034,849)</b>	<b>\$ (11,244,791)</b>	<b>\$ (11,632,284)</b>	<b>\$ 0</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 13,277,728	\$ 12,242,879	\$ 12,242,879	\$ 610,595
Income/(Loss)	(1,034,849)	(11,244,791)	(11,632,284)	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 12,242,879</b>	<b>\$ 998,088</b>	<b>\$ 610,595</b>	<b>\$ 610,595</b>

2010 Proposed Budget  
Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Sales Tax Capital Improvements Fund:</b>				
Sales Tax Capital Improvements Program:				
Materials and Supplies	\$ 820,561	\$ 1,675,773	\$ 1,675,773	\$ 933,000
Services and Charges	619,233	1,873,797	1,873,797	44,700
Maintenance	1,809,886	1,348,484	1,348,484	2,033,700
Debt Service	373,313	0	0	0
Trans To Outside Entities	325,000	341,000	341,000	358,000
Capital	3,177,098	13,450,718	13,450,718	2,568,300
Operating Transfers	1,525,165	1,322,282	1,322,282	801,000
	<u>8,650,256</u>	<u>20,012,054</u>	<u>20,012,054</u>	<u>6,738,700</u>
Total Citywide Activity	<u>\$ 8,650,256</u>	<u>\$ 20,012,054</u>	<u>\$ 20,012,054</u>	<u>\$ 6,738,700</u>
Sales Tax Capital Improvements Fund:	<u>\$ 8,650,256</u>	<u>\$ 20,012,054</u>	<u>\$ 20,012,054</u>	<u>\$ 6,738,700</u>

City of Fayetteville, Arkansas  
Sales Tax Capital Improvements Fund  
Capital Budget

Project Category	Project Title	Budgeted 2010
Audit Expense	Audit Expense	\$ 6,700
		<u>6,700</u>
Fire Safety Improvements	Fire Mobile Radios	17,500
	Fire Facility Maintenance	25,000
	Fire Information Technology Updates	10,000
	Fire Station #6 Concrete Pad	80,000
	Fire Station #1 Generator	60,000
	Firefighting Equipment Replacements	18,000
		<u>210,500</u>
Police Safety Improvements	Police Technology Improvements	50,000
	Police Unmarked Vehicles	50,000
	Police Building Improvements	100,000
	Specialized Police Equipment	40,000
	Police Recording System	43,000
	Police Tandburg Video Arraignment System	18,000
		<u>301,000</u>
Library Material Purchases & Improvements	Library Material Purchases	335,000
	Library Computer Replacements	23,000
		<u>358,000</u>
Parks & Recreation Improvements	Forestry, Safety & ADA Compliance	28,500
	Tree Escrow	83,800
	Other Park & Safety Improvements	10,000
	Lights of the Ozarks	13,000
		<u>135,300</u>
Bridge & Drainage Improvements	Stormwater Quality Management/Nutrient Reduct	150,000
	Lake Wilson Spillway Repair	400,000
		<u>550,000</u>
Street Improvements	Old Wire Road-Mission to Crossover	300,000
	Street/ROW/Intersection Cost Shares	100,000
		<u>400,000</u>
Transportation Improvements	Traffic Signal Improvements	62,000
	In-House Pavement Improvements	1,637,700
	In-House Sidewalk Improvements	500,000
		<u>2,199,700</u>



City of Fayetteville, Arkansas  
Sales Tax Capital Improvements Fund  
Capital Budget

Project Category	Project Title	Budgeted 2010
Trail Improvements	Trail Development	500,000
		<u>500,000</u>
Information Technology Improvements	Document Management	40,000
	Geographic Information System (GIS)	65,000
	Local Area Network (LAN) Upgrade	150,000
	Printer Replacements	7,500
	Microcomputer Replacements	65,000
	AccessFayetteville Technical Improvements	25,000
	Fiber Connectivity Between City Buildings	205,000
	Time and Attendance	165,000
		<u>722,500</u>
Other Capital Improvements	P.E.G. Television Center - Equipment	48,000
	Building Improvements	271,000
	Telecommunication Systems Upgrades	100,000
	IT Assessment & Project MGT	80,000
	Video Editing Upgrades	55,000
		<u>554,000</u>
Transfer to Fire Bond	Fire Station #3/#5 - Lease Payment	801,000
		<u>801,000</u>
		<u>6,738,700</u>
		\$ <u>6,738,700</u>

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## **Wastewater System Improvements Project Fund**

The **Wastewater System Improvements Project Fund** accounts for the bond proceeds to construct and equip a new wastewater treatment plant.

City of Fayetteville, Arkansas  
 2010 Operating Budget  
 Wastewater System Improvements Project Fund (4480)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Investment Earnings	\$ 325,591	\$ 104,272	\$ 60,807	0
Proceeds from Bond Sales / RLF Loan	3,737,104	0	0	0
Transfer from Water & Sewer	0	0	0	0
Transfer from Shop	0	7,428	7,428	0
<b>Total Revenues</b>	<b>4,062,695</b>	<b>111,700</b>	<b>68,235</b>	<b>0</b>
<b>Expenses:</b>				
Audit Expense	3,000	6,000	6,000	0
Wastewater System Improvements Project	12,986,568	1,073,511	1,073,511	0
Transfer to Other Funds	0	3,845,512	1,942,339	0
Transfer to Water & Sewer	0	0	0	0
Transfer to Wastewater Sales Tax Bond	0	163,204	163,204	0
Transfer to Shop	0	0	0	0
<b>Total Expenses</b>	<b>12,989,568</b>	<b>5,088,227</b>	<b>3,185,054</b>	<b>0</b>
<b>Income (Loss)</b>	<b>\$ (8,926,873)</b>	<b>\$ (4,976,527)</b>	<b>\$ (3,116,819)</b>	<b>\$ 0</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 14,556,816	\$ 5,629,943	\$ 5,629,943	\$ 2,513,124
Income/(Loss)	(8,926,873)	(4,976,527)	(3,116,819)	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 5,629,943</b>	<b>\$ 653,416</b>	<b>\$ 2,513,124</b>	<b>\$ 2,513,124</b>

2010 Proposed Budget  
Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Wastewater System Improvements Project Fund:</b>				
Sewer Plant Const Expense Program:				
Materials and Supplies	\$ 68	\$ 0	\$ 0	\$ 0
Services and Charges	12,830,324	1,032,078	1,032,078	0
Capital	159,176	47,433	47,433	0
Operating Transfers	0	4,008,716	2,105,543	0
	<u>12,989,568</u>	<u>5,088,227</u>	<u>3,185,054</u>	<u>0</u>
Total Citywide Activity	<u>\$ 12,989,568</u>	<u>\$ 5,088,227</u>	<u>\$ 3,185,054</u>	<u>\$ 0</u>
Wastewater System Improvements Project Fund:	<u><u>\$ 12,989,568</u></u>	<u><u>\$ 5,088,227</u></u>	<u><u>\$ 3,185,054</u></u>	<u><u>\$ 0</u></u>

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## **TIF Capital Improvements Fund**

The **Tax Increment Financing (TIF) Capital Improvements Fund** accounted for the bond proceeds to demolish the Mountain Inn Structure located on College Avenue. All expenditures from this fund have been made.

City of Fayetteville, Arkansas  
 2010 Operating Budget  
 TIF Capital Improvements Fund (4490)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Investment Earnings	\$ (1,839)	\$ 0	\$ 0	\$ 0
<b>Total Revenues</b>	<b>(1,839)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses:</b>				
TIF Improvements Project	66,432	0	0	0
Transfer to TIF Bond	2,137	0	0	0
<b>Total Expenses</b>	<b>68,569</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Income (Loss)</b>	<b>\$ (70,408)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 70,408	\$ 0	\$ 0	\$ 0
Income/(Loss)	(70,408)	0	0	0
<b>Ending Undesignated Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>



## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>TIF Capital Improvements Fund:</b>				
TIF Imp Fund Expense Program:				
Services and Charges	\$ 2,270	\$ 0	\$ 0	\$ 0
Capital	64,162	0	0	0
Operating Transfers	2,137	0	0	0
	<u>68,569</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Citywide Activity	<u>\$ 68,569</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
TIF Capital Improvements Fund:	<u>\$ 68,569</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

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## **Sales Tax Construction Bond Fund**

The Sales Tax Construction Bond Fund accounts for the bond proceeds for improvements to the wastewater treatment plant, streets, and trail construction.

City of Fayetteville, Arkansas  
2010 Operating Budget  
Sales Tax Construction Bond Fund (4520)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Proceeds from Bond Sales	\$ 0	\$ 0	\$ 0	\$ 0
Investment Earnings	735,233	3,500	5,692	0
Other	0	0	0	0
<b>Total Revenues</b>	<b>735,233</b>	<b>3,500</b>	<b>5,692</b>	<b>0</b>
<b>Expenses:</b>				
2006A Sales Tax Construction Expense	18,139,192	23,112,453	23,112,453	6,000
2007A Sales Tax Construction Expense	1,251,756	12,960,602	12,960,602	0
Bond Issuance Cost	0	0	0	0
Transfer to Sales Tax Bond	0	0	0	0
Transfer to Water & Sewer	57,982	0	0	0
Transfer to Shop	61,382	0	0	0
<b>Total Expenses</b>	<b>19,510,312</b>	<b>36,073,055</b>	<b>36,073,055</b>	<b>6,000</b>
<b>Income (Loss)</b>	<b>\$(18,775,079)</b>	<b>\$(36,069,555)</b>	<b>\$(36,067,363)</b>	<b>\$(6,000)</b>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 55,579,867	\$ 36,804,788	\$ 36,804,788	\$ 737,425
Income/(Loss)	(18,775,079)	(36,069,555)	(36,067,363)	(6,000)
<b>Ending Undesignated Fund Balance</b>	<b>\$ 36,804,788</b>	<b>\$ 735,233</b>	<b>\$ 737,425</b>	<b>\$ 731,425</b>

**2010 Proposed Budget  
Category Summary by Activity**

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Sales Tax Construction Bond Fund:</b>				
2006A Sales Tax Construction Expense Program:				
Materials and Supplies	\$ 327,563	\$ 15,118	\$ 15,118	\$ 0
Services and Charges	10,722,687	2,775,490	2,775,490	6,000
Capital	7,088,941	20,321,845	20,321,845	0
Operating Transfers	119,364	0	0	0
	<u>18,258,555</u>	<u>23,112,453</u>	<u>23,112,453</u>	<u>6,000</u>
2007A Sales Tax Construction Expense Program:				
Services and Charges	383,785	6,019,397	6,019,397	0
Capital	867,971	6,941,205	6,941,205	0
	<u>1,251,756</u>	<u>12,960,602</u>	<u>12,960,602</u>	<u>0</u>
Total Citywide Activity	<u>\$ 19,510,311</u>	<u>\$ 36,073,055</u>	<u>\$ 36,073,055</u>	<u>\$ 6,000</u>
Sales Tax Construction Bond Fund:	<u>\$ 19,510,311</u>	<u>\$ 36,073,055</u>	<u>\$ 36,073,055</u>	<u>\$ 6,000</u>

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# **Enterprise Funds**

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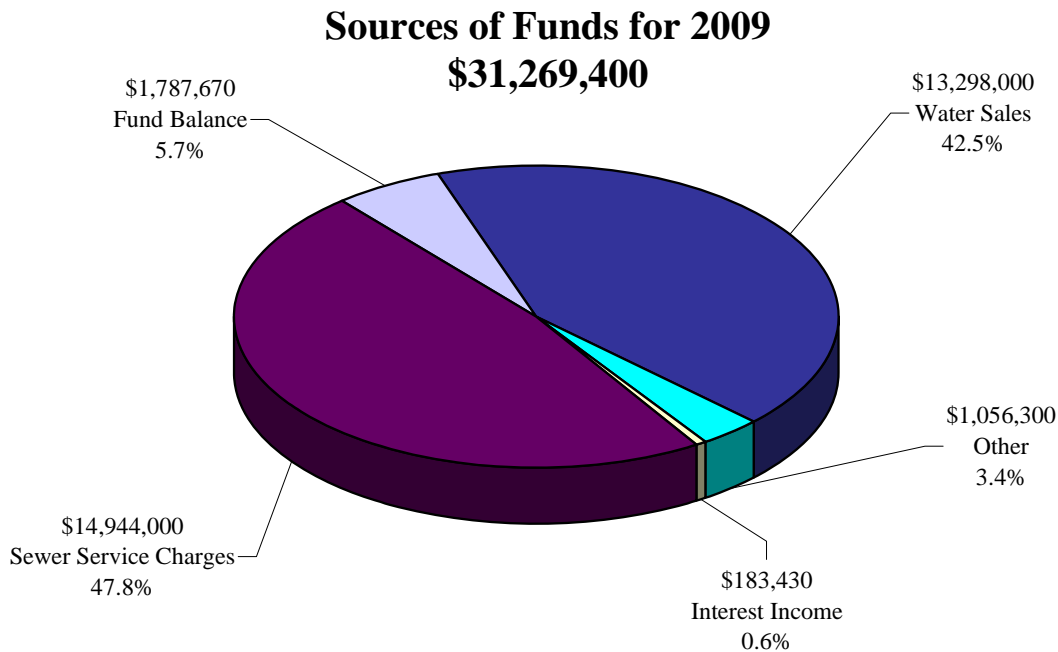


## Water and Sewer Fund

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and billing and collections. The 2010 budget is predicated on the use of approximately \$1.8 million from fund balance for needed capital programs.

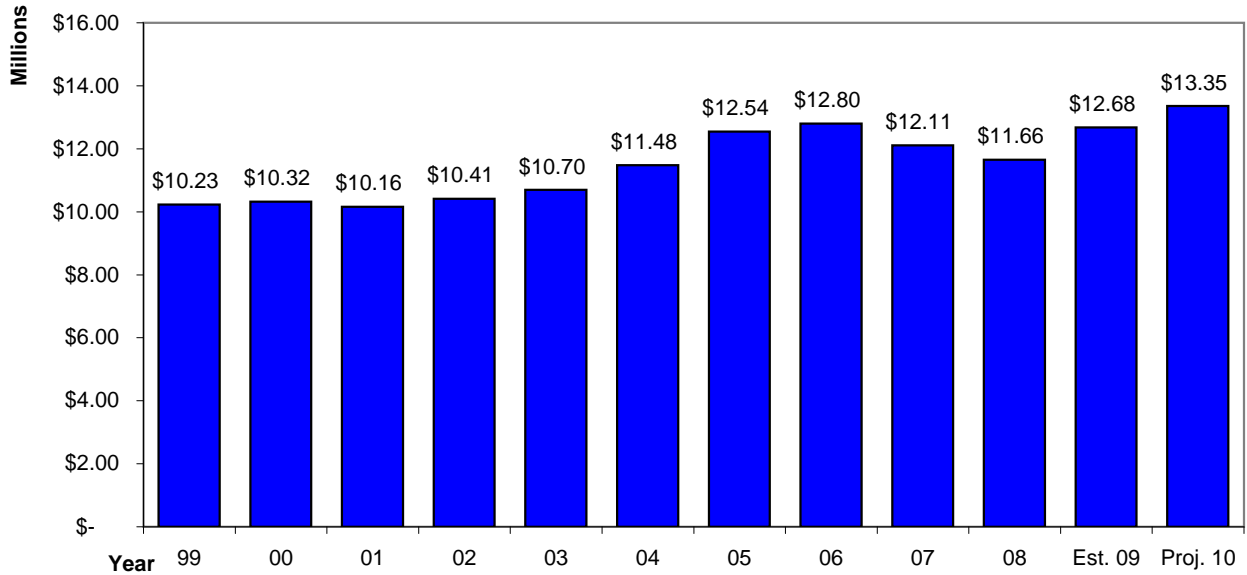
### Water & Sewer Fund Revenues

For 2010, the Water & Sewer Fund is projected to have operating income of \$2,055,814 before capital expenditures. City Council approved water and sewer rate increases in 2008 which included incremental increases in 2009 and 2010. The revenue projections reflect the phased rate adjustments. Water usages in 2008 and 2009 were under projections due to unusually wet conditions; therefore, usage projections were based on 2007.



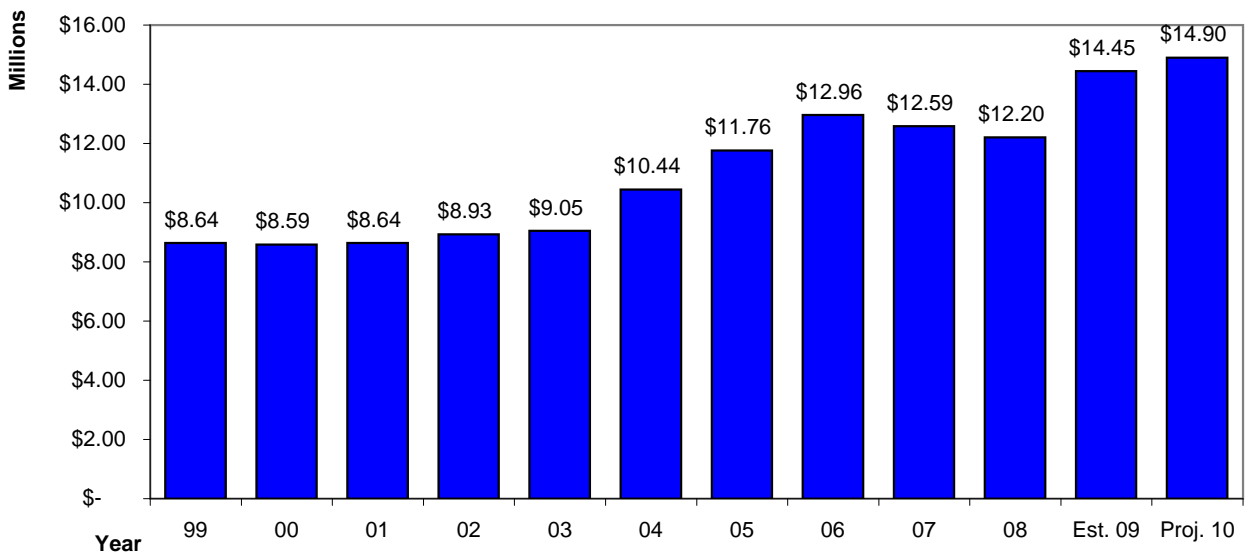
**Water Sales:** Water sales revenue is based on metered customer usage of water and is one of the primary sources of revenue for the Water & Sewer Fund. The budgeted revenue for 2010 shows an increase over estimated 2009 revenue due to an expected usage increase. 2009 revenues were up when compared to 2008 due to a rate change in 2009.

### Water Sales



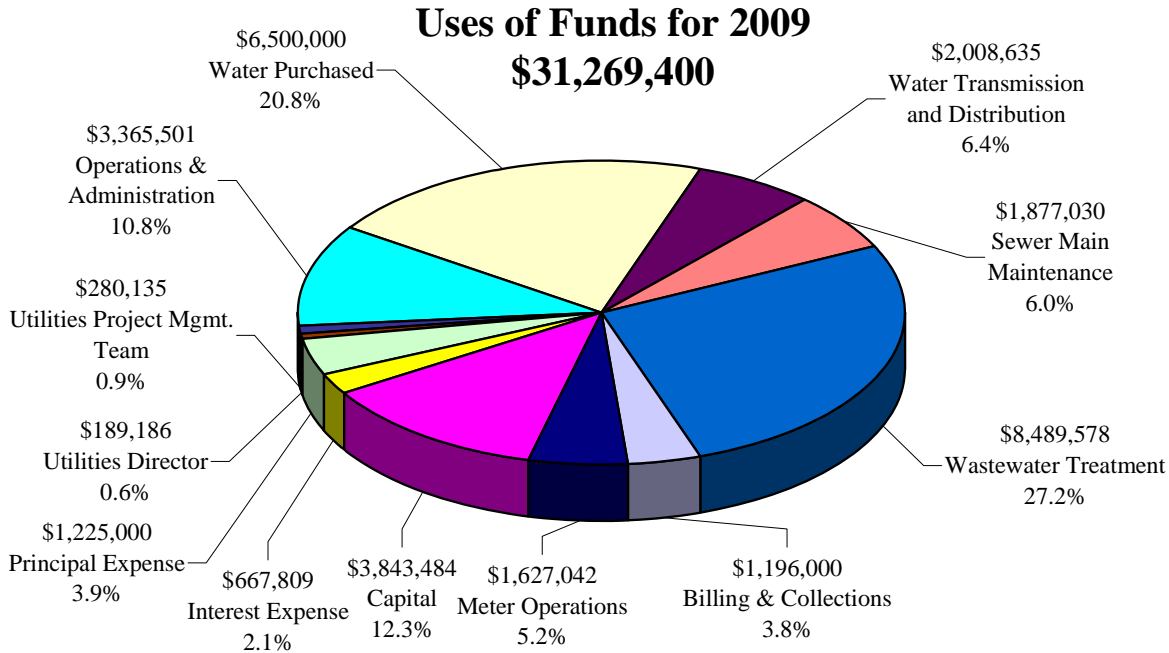
**Sewer Charges:** Sewer service charge revenue is based on metered customer usage of water and is one of the primary sources of revenue for the Water & Sewer Fund. The budgeted revenue for 2010 is projected to be approximately \$500,000 over estimated 2009.

### Sewer Service

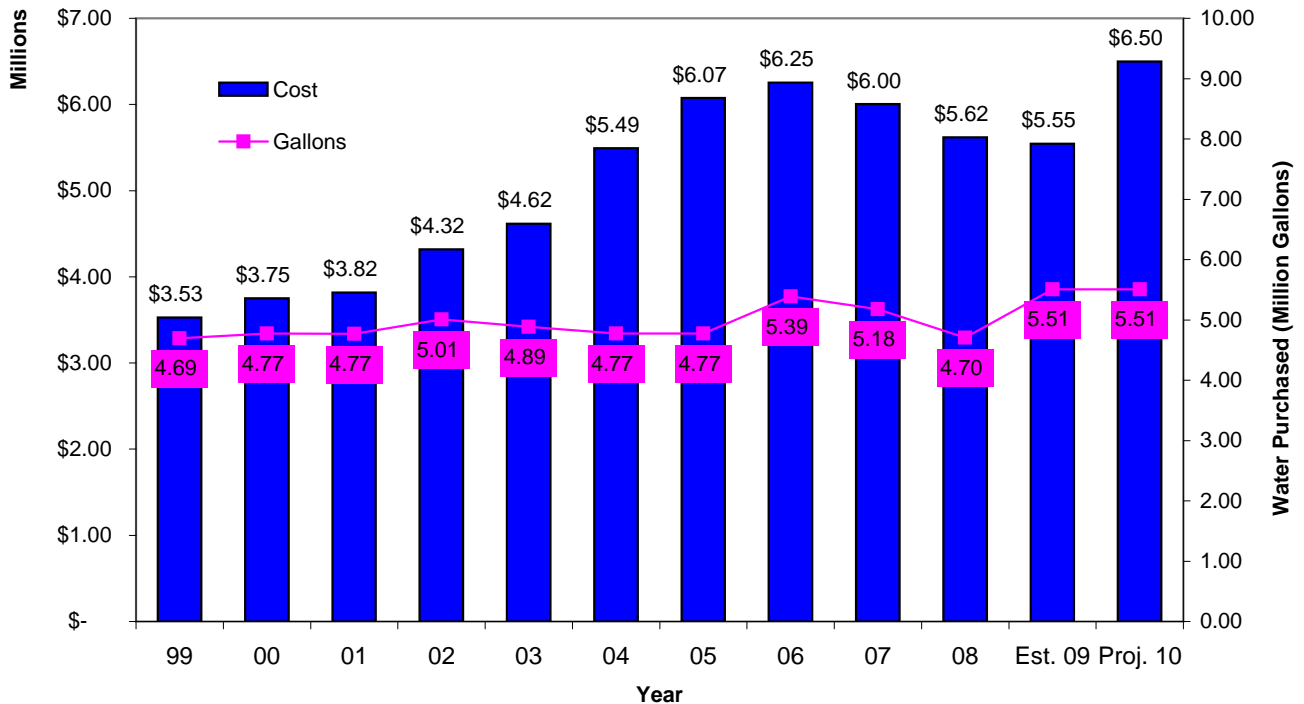


## Water & Sewer Fund Expenses

The wastewater treatment plant operations budgeted for 2010 represents the largest expenditure in the fund at \$8.5 million. This represents approximately 27.2% of the total operating expenses. The water purchases are budgeted at \$6.5 million, which represents 20.8% of total operating expenditures.



## Water Purchases



City of Fayetteville, Arkansas  
2010 Operating Budget (Without Depreciation)  
Water & Sewer Fund (5400)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Water Sales	\$ 11,620,330	\$ 13,159,229	\$ 12,626,979	\$ 13,298,000
Sewer Service Charges	12,254,344	15,079,700	14,489,500	14,944,000
Other	950,240	844,600	895,566	815,300
Interest Income	411,186	332,200	184,480	183,430
Other Non-Operating	579,810	253,200	505,310	241,000
<b>Total Revenues</b>	<b>25,815,910</b>	<b>29,668,929</b>	<b>28,701,835</b>	<b>29,481,730</b>
<b>Expenses:</b>				
Utilities Director	397,550	191,866	190,708	189,186
Utilities Project Management	0	176,853	156,814	280,135
Water Purchased	5,619,226	6,500,000	5,545,497	6,500,000
Operations & Administration	3,307,106	3,404,672	3,380,087	3,365,501
Water Transmission and Distribution	1,754,553	2,084,251	1,952,196	2,008,635
Sewer Main Maintenance	1,605,927	1,862,868	1,733,334	1,877,030
Wastewater Treatment	7,548,467	9,475,311	9,150,637	8,489,578
Billing & Collections	1,122,079	1,209,808	1,169,923	1,196,000
Meter Operations	1,275,407	1,558,473	1,390,424	1,627,042
Principal Payment	1,205,022	1,190,000	1,190,000	1,225,000
Interest Expense	351,256	535,697	535,697	667,809
<b>Total Expenses</b>	<b>24,186,593</b>	<b>28,189,799</b>	<b>26,395,317</b>	<b>27,425,916</b>
<b>Income (Loss) Before Capital</b>	<b>\$ 1,629,317</b>	<b>\$ 1,479,130</b>	<b>\$ 2,306,518</b>	<b>\$ 2,055,814</b>
<b>Capital Revenues/(Expenses)</b>				
Intergovernmental	1,772,110	291,000	331,121	0
Transfer from Replacement	0	90,016	90,016	0
Transfer from Impact Fee Fund	0	45,594	45,594	0
Transfer from Sales Tax Construction	57,982	0	0	0
Bond Proceeds	0	7,500,000	7,500,000	0
Capital Expenditures	(3,519,387)	(14,614,247)	(14,586,966)	(3,843,484)
	(1,689,295)	(6,687,637)	(6,620,235)	(3,843,484)
<b>Income (Loss) After Capital</b>	<b>\$ (59,978)</b>	<b>\$ (5,208,507)</b>	<b>\$ (4,313,717)</b>	<b>\$ (1,787,670)</b>
<b>TOTAL BUDGET</b>				
Operating Expenses	\$ 24,186,593	\$ 28,189,799	\$ 26,395,317	\$ 27,425,916
Capital Expenditures	3,519,387	14,614,247	14,586,966	3,843,484
<b>Total Budget</b>	<b>\$ 27,705,980</b>	<b>\$ 42,804,046</b>	<b>\$ 40,982,283</b>	<b>\$ 31,269,400</b>

City of Fayetteville, Arkansas  
2010 Projected Operating Performance (Including Depreciation)  
Water & Sewer Fund (5400)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Water Sales	\$ 11,620,330	\$ 13,159,229	\$ 12,626,979	\$ 13,298,000
Sewer Service Charges	12,254,344	15,079,700	14,489,500	14,944,000
Other	950,240	844,600	895,566	815,300
Interest Income	411,186	332,200	184,480	183,430
Other Non-Operating	579,810	253,200	505,310	241,000
Intergovernmental	1,772,110	291,000	331,121	0
Transfer from Replacement	0	90,016	90,016	0
Transfer from Impact Fee Fund	0	45,594	45,594	0
Transfer from Sales Tax Construction	57,982	0	0	0
<b>Total Revenues</b>	<b>27,646,002</b>	<b>30,095,539</b>	<b>29,168,566</b>	<b>29,481,730</b>
<b>Expenses:</b>				
Utilities Director	397,550	191,866	190,708	189,186
Utilities Project Management	0	176,853	156,814	280,135
Water Purchased	5,619,226	6,500,000	5,545,497	6,500,000
Operations & Administration	3,307,106	3,404,672	3,380,087	3,365,501
Water Transmission and Distribution	1,754,553	2,084,251	1,952,196	2,008,635
Sewer Main Maintenance	1,605,927	1,862,868	1,733,334	1,877,030
Wastewater Treatment	7,548,467	9,475,311	9,150,637	8,489,578
Billing & Collections	1,122,079	1,209,808	1,169,923	1,196,000
Meter Operations	1,275,407	1,558,473	1,390,424	1,627,042
Principal Payment	1,205,022	1,190,000	1,190,000	1,225,000
Interest Expense	351,256	535,697	535,697	667,809
<b>Total Expenses</b>	<b>24,186,593</b>	<b>28,189,799</b>	<b>26,395,317</b>	<b>27,425,916</b>
<b>Income (Loss) Before Depreciation</b>	<b>\$ 3,459,409</b>	<b>\$ 1,905,740</b>	<b>\$ 2,773,249</b>	<b>\$ 2,055,814</b>
<b>Depreciation</b>	<b>8,489,569</b>	<b>8,489,569</b>	<b>8,489,569</b>	<b>8,489,569</b>
<b>Change in Net Assets</b>	<b>\$ (5,030,160)</b>	<b>\$ (6,583,829)</b>	<b>\$ (5,716,320)</b>	<b>\$ (6,433,755)</b>
<b>NET ASSET ANALYSIS</b>				
Beginning Net Assets	\$168,650,632	\$301,428,839	\$301,428,839	\$302,102,540
Capital Contributions	137,808,367	6,941,893	6,390,021	3,517,000
Change in Net Assets	(5,030,160)	(6,583,829)	(5,716,320)	(6,433,755)
<b>Ending Net Assets</b>	<b>301,428,839</b>	<b>301,786,903</b>	<b>302,102,540</b>	<b>299,185,785</b>
Net Investment in Capital Assets	290,215,551	296,340,229	296,312,948	291,666,863
Restricted for Debt Service/Prepays	1,648,358	1,648,358	1,648,358	1,648,358
Unrestricted	9,564,930	3,798,316	4,141,234	5,870,564
<b>Ending Net Assets</b>	<b>\$301,428,839</b>	<b>\$301,786,903</b>	<b>\$302,102,540</b>	<b>\$299,185,785</b>
<b>Capital Expenditures</b>	<b>\$ 3,519,387</b>	<b>\$ 14,614,247</b>	<b>\$ 14,586,966</b>	<b>\$ 3,843,484</b>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Water &amp; Sewer Fund:</b>				
<b>Billing &amp; Collections Program:</b>				
Personnel Services	\$ 797,134	\$ 799,235	\$ 760,139	\$ 784,363
Materials and Supplies	42,827	71,500	71,500	73,500
Services and Charges	366,405	420,273	419,484	421,337
Cost allocation	(85,848)	(89,700)	(89,700)	(89,700)
Maintenance	1,561	8,500	8,500	6,500
	<u>1,122,079</u>	<u>1,209,808</u>	<u>1,169,923</u>	<u>1,196,000</u>
Total Finance and Internal Services Activity	<u>\$ 1,122,079</u>	<u>\$ 1,209,808</u>	<u>\$ 1,169,923</u>	<u>\$ 1,196,000</u>
<b>Utilities Director Program:</b>				
Personnel Services	152,536	129,498	129,344	126,818
Materials and Supplies	2,006	4,600	4,600	4,300
Services and Charges	218,048	31,692	30,688	31,992
Cost allocation	24,960	26,076	26,076	26,076
	<u>397,550</u>	<u>191,866</u>	<u>190,708</u>	<u>189,186</u>
<b>Meter Reading Program:</b>				
Personnel Services	691,084	784,940	705,843	769,596
Materials and Supplies	55,121	70,418	42,120	59,413
Services and Charges	13,914	29,450	27,733	28,950
Motorpool Charges	58,633	62,329	58,777	60,213
Cost allocation	75,156	78,528	78,528	78,528
Maintenance	6,599	10,080	10,080	7,657
	<u>900,507</u>	<u>1,035,745</u>	<u>923,081</u>	<u>1,004,357</u>
<b>Meter Maintenance &amp; Backflow Prevention Program:</b>				
Personnel Services	280,611	343,037	294,251	347,156
Materials and Supplies	33,669	39,478	33,731	45,601
Services and Charges	6,343	13,925	13,925	12,725
Motorpool Charges	12,972	13,350	12,498	13,515
Cost allocation	23,820	24,888	24,888	24,888
Maintenance	1,221	1,050	1,050	800
	<u>358,636</u>	<u>435,728</u>	<u>380,343</u>	<u>444,685</u>
<b>Meter Operations Capital Program:</b>				
Materials and Supplies	2,547	37,000	37,000	28,000
Services and Charges	13,717	50,000	50,000	150,000
Capital	300,897	296,000	296,000	311,000
	<u>317,161</u>	<u>383,000</u>	<u>383,000</u>	<u>489,000</u>
<b>Water Purchased Program:</b>				
Services and Charges	5,619,226	6,500,000	5,545,497	6,500,000
	<u>5,619,226</u>	<u>6,500,000</u>	<u>5,545,497</u>	<u>6,500,000</u>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Water &amp; Sewer Fund:</b>				
Operations & Administration Program:				
Personnel Services	\$ 829,856	\$ 790,937	\$ 790,937	\$ 798,368
Materials and Supplies	83,973	141,762	124,835	145,359
Services and Charges	1,440,707	1,448,211	1,443,550	1,399,099
Motorpool Charges	28,107	36,549	33,552	36,964
Cost allocation	832,860	883,152	883,152	883,152
Maintenance	70,686	83,061	83,061	81,559
Debt Service	20,917	21,000	21,000	21,000
	<u>3,307,106</u>	<u>3,404,672</u>	<u>3,380,087</u>	<u>3,365,501</u>
WSIP Project Management Program:				
Personnel Services	0	0	0	0
Materials and Supplies	0	8,427	8,427	0
Services and Charges	0	7,145	7,145	0
Motorpool Charges	0	6,632	6,632	0
Cost allocation	0	(23,704)	(23,704)	0
Maintenance	0	1,500	1,500	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Utilities Project Management Program:				
Personnel Services	0	163,329	146,148	255,949
Materials and Supplies	0	4,135	3,378	10,388
Services and Charges	0	4,221	4,221	7,850
Motorpool Charges	0	3,318	1,217	2,848
Maintenance	0	1,850	1,850	3,100
	<u>0</u>	<u>176,853</u>	<u>156,814</u>	<u>280,135</u>
Water Distribution Maintenance Program:				
Personnel Services	642,912	713,511	651,367	697,007
Materials and Supplies	602,052	700,000	658,072	666,368
Services and Charges	73,605	124,795	124,795	110,551
Motorpool Charges	201,417	241,835	239,007	230,358
Cost allocation	71,484	74,688	74,688	74,688
Maintenance	5,496	2,500	2,500	2,500
	<u>1,596,966</u>	<u>1,857,329</u>	<u>1,750,429</u>	<u>1,781,472</u>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Water &amp; Sewer Fund:</b>				
<b>Water Storage &amp; Pump Maintenance Program:</b>				
Personnel Services	\$ 122,202	\$ 144,694	\$ 130,009	\$ 145,861
Materials and Supplies	11,591	42,086	36,722	39,969
Services and Charges	8,500	19,414	19,414	16,414
Motorpool Charges	4,201	9,132	4,026	13,323
Cost allocation	9,240	9,696	9,696	9,696
Maintenance	1,853	1,900	1,900	1,900
	<u>157,587</u>	<u>226,922</u>	<u>201,767</u>	<u>227,163</u>
<b>Sewer Mains Maintenance Program:</b>				
Personnel Services	943,053	1,011,236	939,023	1,017,257
Materials and Supplies	317,816	356,431	308,124	325,306
Services and Charges	33,540	120,232	120,232	125,954
Motorpool Charges	236,130	289,915	280,901	328,681
Cost allocation	74,148	77,832	77,832	77,832
Maintenance	1,240	6,222	6,222	1,000
Capital	0	1,000	1,000	1,000
	<u>1,605,927</u>	<u>1,862,868</u>	<u>1,733,334</u>	<u>1,877,030</u>
<b>WWTP Administration &amp; SCADA Program:</b>				
Materials and Supplies	0	862	0	2,600
Services and Charges	939,403	1,115,667	1,115,667	990,123
Maintenance	0	191	191	391
Debt Service	1,498	0	0	0
	<u>940,901</u>	<u>1,116,720</u>	<u>1,115,858</u>	<u>993,114</u>
<b>WWTP East Side Operations Program:</b>				
Materials and Supplies	66,040	258,878	113,536	121,419
Services and Charges	3,059,693	3,440,164	3,425,265	3,355,635
Motorpool Charges	89,737	154,533	154,533	168,742
Cost allocation	23,016	47,821	47,821	47,820
Maintenance	4,524	6,520	6,520	8,257
Debt Service	0	8,903	8,903	8,903
	<u>3,243,010</u>	<u>3,916,819</u>	<u>3,756,578</u>	<u>3,710,776</u>
<b>WWTP West Side Operations Program:</b>				
Materials and Supplies	42,327	175,732	115,764	104,522
Services and Charges	1,957,836	2,409,707	2,378,181	2,301,175
Motorpool Charges	47,624	70,251	61,119	54,576
Cost allocation	23,016	47,549	47,549	47,544
Maintenance	620	6,831	6,831	6,831
	<u>2,071,423</u>	<u>2,710,070</u>	<u>2,609,444</u>	<u>2,514,648</u>



## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Water &amp; Sewer Fund:</b>				
WWTP Lab / IPP Program:				
Services and Charges	\$ 354,833	\$ 424,122	\$ 424,122	\$ 418,803
	<u>354,833</u>	<u>424,122</u>	<u>424,122</u>	<u>418,803</u>
WWTP Lift Station Maintenance Program:				
Materials and Supplies	4,252	79,474	17,024	25,050
Services and Charges	872,791	1,073,633	1,073,633	814,420
Motorpool Charges	24,039	17,889	17,394	12,376
Maintenance	0	391	391	391
	<u>901,082</u>	<u>1,171,387</u>	<u>1,108,442</u>	<u>852,237</u>
Capital Water Mains Program:				
Services and Charges	520	19,942	19,942	0
Capital	471,858	2,579,490	2,579,490	1,768,000
	<u>472,378</u>	<u>2,599,432</u>	<u>2,599,432</u>	<u>1,768,000</u>
Capital Expense Program:				
Capital	0	93,822	93,822	0
	<u>0</u>	<u>93,822</u>	<u>93,822</u>	<u>0</u>
Water & Sewer Connections Program:				
Personnel Services	109,122	155,538	128,257	184,040
Materials and Supplies	75,611	89,000	89,000	85,870
Services and Charges	10,728	17,822	17,822	18,000
Motorpool Charges	21,367	30,213	30,213	25,986
Cost allocation	12,912	13,488	13,488	13,488
Maintenance	342	278	278	100
	<u>230,082</u>	<u>306,339</u>	<u>279,058</u>	<u>327,484</u>
Water Capital 2009 Bonds Program:				
Services and Charges	0	74,994	74,994	0
Capital	0	3,675,006	3,675,006	0
	<u>0</u>	<u>3,750,000</u>	<u>3,750,000</u>	<u>0</u>
Sewer Mains Construction Program:				
Services and Charges	245,787	521,030	521,030	0
Capital	2,031,722	3,008,924	3,008,924	1,150,000
	<u>2,277,509</u>	<u>3,529,954</u>	<u>3,529,954</u>	<u>1,150,000</u>
Sewer Capital 2009 Bonds Program:				
Capital	0	3,750,000	3,750,000	0
	<u>0</u>	<u>3,750,000</u>	<u>3,750,000</u>	<u>0</u>

**2010 Proposed Budget  
Category Summary by Activity**

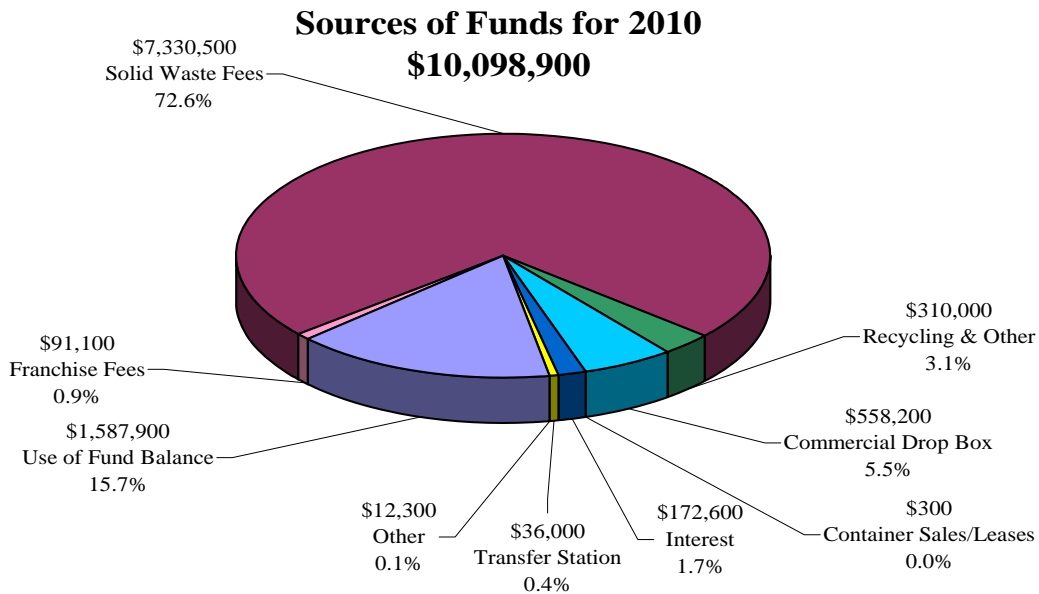
Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Water &amp; Sewer Fund:</b>				
Wastewater Treatment Plant Capital Program:				
Materials and Supplies	\$ 19,616	\$ 33,250	\$ 33,250	\$ 0
Services and Charges	0	272	272	0
Maintenance	17,602	102,671	102,671	0
Capital	55,050	288,700	288,700	287,000
	<u>92,268</u>	<u>424,893</u>	<u>424,893</u>	<u>287,000</u>
Debt Service Program:				
Debt Service	1,739,749	1,725,697	1,725,697	1,892,809
	<u>1,739,749</u>	<u>1,725,697</u>	<u>1,725,697</u>	<u>1,892,809</u>
Total Transportation, Parking, Utilities Activity	<u>\$ 26,583,901</u>	<u>\$ 41,594,238</u>	<u>\$ 39,812,360</u>	<u>\$ 30,073,400</u>
Water & Sewer Fund:	<u><u>\$ 27,705,980</u></u>	<u><u>\$ 42,804,046</u></u>	<u><u>\$ 40,982,283</u></u>	<u><u>\$ 31,269,400</u></u>

## Solid Waste Fund

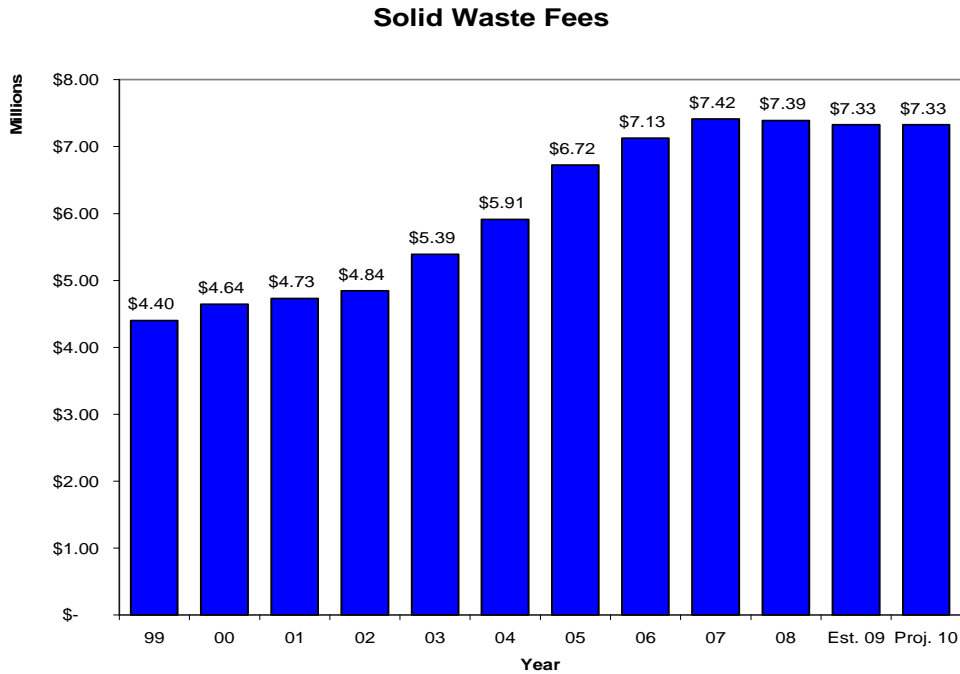
The **Solid Waste Fund** is responsible for the operation of the City's solid waste collection and disposal, transfer station, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. For 2010, the Solid Waste Fund is projected to have a shortfall of \$441,900 before capital. However, there are more than sufficient reserves to accommodate the expenditures.

### Solid Waste Fund Revenues

For 2010, the Solid Waste Fund sources of funds are budgeted at \$10,098,900. Solid Waste fees make up the largest source of revenue (72.6%).

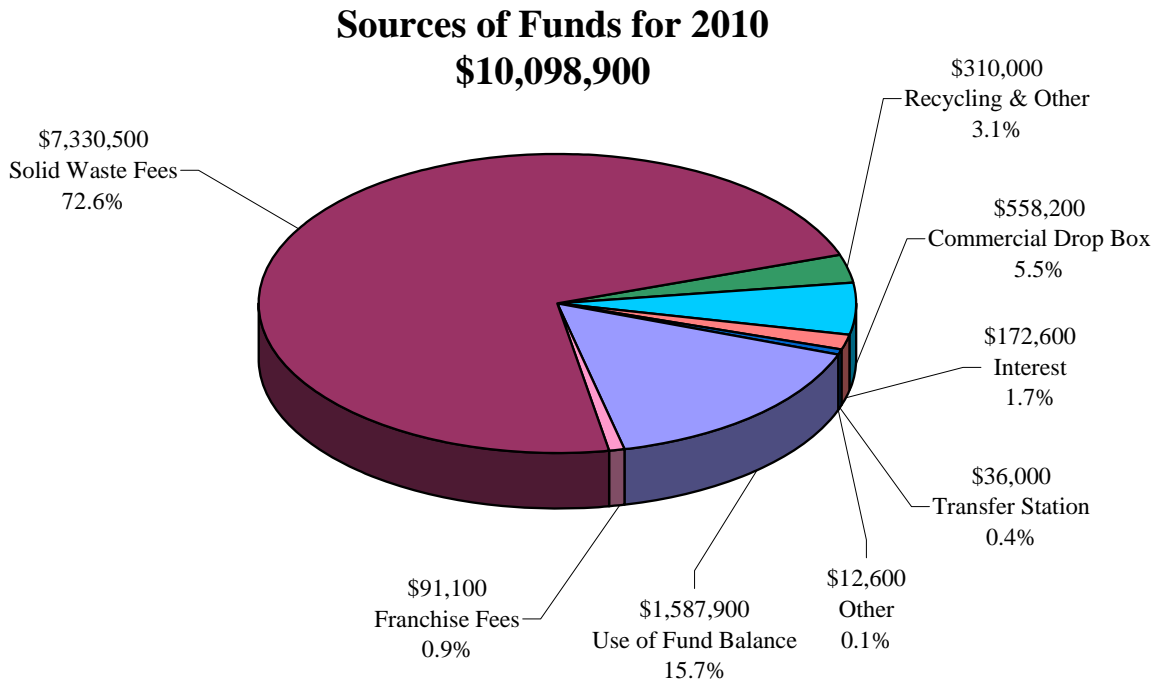


**Solid Waste Fees:** Solid Waste Fee revenue has averaged approximately 5.3% annually from 1999 to 2008. The 2010 revenues are projected to be flat over estimated 2009.



**Solid Waste Fund Expenses**

Expenses for the Solid Waste Fund are budgeted at \$10,098,900 for 2010. The commercial collections program and related activity make up the largest segment of the budget.



City of Fayetteville, Arkansas  
2010 Operating Budget (Without Depreciation)  
Solid Waste Fund (5500)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Franchise Fees	\$ 105,724	\$ 116,000	\$ 88,190	\$ 91,100
Solid Waste Fees	7,387,541	7,412,600	7,330,220	7,330,500
Recycling Revenue	679,594	760,650	299,560	310,000
Commercial Drop Box	695,110	702,500	559,560	558,200
Transfer Station	0	0	8,700	36,000
Interest Income	285,052	234,000	172,530	172,600
Other	729,460	688,500	153,420	12,600
<b>Total Revenues</b>	<b>9,882,481</b>	<b>9,914,250</b>	<b>8,612,180</b>	<b>8,511,000</b>
<b>Expenses:</b>				
Operations & Administration	1,764,573	1,941,516	1,780,367	1,798,834
Commercial Collections	2,005,446	2,496,185	2,353,301	2,231,853
Residential Collections	1,575,906	1,846,817	1,711,833	1,519,444
Commercial Drop Box Collections	437,140	743,186	688,421	622,311
Transfer Station	429,782	678,760	677,158	668,890
Recycling	1,463,265	1,528,394	1,458,884	1,419,894
Composting	613,049	784,754	742,109	691,674
<b>Total Expenses</b>	<b>8,289,161</b>	<b>10,019,612</b>	<b>9,412,073</b>	<b>8,952,900</b>
<b>Income (Loss) Before Capital</b>	<b>\$ 1,593,320</b>	<b>\$ (105,362)</b>	<b>\$ (799,893)</b>	<b>\$ (441,900)</b>
<b>Capital Revenues / (Expenses):</b>				
Intergovernmental	0	25,000	20,435	0
Transfer from Replacement	0	35,721	35,721	0
Capital Expenditures	(141,574)	(243,557)	(243,557)	(1,146,000)
Transfer to Shop	(384,120)	0	0	0
<b>Total Capital Revenues / (Expenses)</b>	<b>(525,694)</b>	<b>(182,836)</b>	<b>(187,401)</b>	<b>(1,146,000)</b>
<b>Income (Loss) After Capital</b>	<b>\$ 1,067,626</b>	<b>\$ (288,198)</b>	<b>\$ (987,294)</b>	<b>\$ (1,587,900)</b>
<b>TOTAL BUDGET</b>				
Operating Expenses	\$ 8,289,161	\$ 10,019,612	\$ 9,412,073	\$ 8,952,900
Capital Expenditures	141,574	243,557	243,557	1,146,000
Transfer to Shop	384,120	0	0	0
<b>Total Budget</b>	<b>\$ 8,814,855</b>	<b>\$ 10,263,169</b>	<b>\$ 9,655,630</b>	<b>\$ 10,098,900</b>

City of Fayetteville, Arkansas  
2010 Projected Operating Performance (Including Depreciation)  
Solid Waste Fund (5500)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Franchise Fees	\$ 105,724	\$ 116,000	\$ 88,190	\$ 91,100
Solid Waste Fees	7,387,541	7,412,600	7,330,220	7,330,500
Recycling Revenue	679,594	760,650	299,560	310,000
Commercial Drop Box	695,110	702,500	559,560	558,200
Transfer Station	0	0	8,700	36,000
Interest Income	285,052	234,000	172,530	172,600
Other	729,460	688,500	153,420	12,600
Intergovernmental	0	25,000	20,435	0
Transfer from Replacement	0	35,721	35,721	0
<b>Total Revenues</b>	<b>9,882,481</b>	<b>9,974,971</b>	<b>8,668,336</b>	<b>8,511,000</b>
<b>Expenses:</b>				
Operations & Administration	1,764,573	1,941,516	1,780,367	1,798,834
Commercial Collections	2,005,446	2,496,185	2,353,301	2,231,853
Residential Collections	1,575,906	1,846,817	1,711,833	1,519,444
Commercial Drop Box Collections	437,140	743,186	688,421	622,311
Transfer Station	429,782	678,760	677,158	668,890
Recycling	1,463,265	1,528,394	1,458,884	1,419,894
Composting	613,049	784,754	742,109	691,674
<b>Total Expenses</b>	<b>8,289,161</b>	<b>10,019,612</b>	<b>9,412,073</b>	<b>8,952,900</b>
<b>Income (Loss) Before Depreciation/Transfers</b>	<b>\$ 1,593,320</b>	<b>\$ (44,641)</b>	<b>\$ (743,737)</b>	<b>\$ (441,900)</b>
<b>Depreciation/Transfers:</b>				
Transfer to Shop	384,120	0	0	0
Depreciation Expense	169,353	169,353	169,353	169,353
<b>Total Capital Revenues / (Expenses)</b>	<b>553,473</b>	<b>169,353</b>	<b>169,353</b>	<b>169,353</b>
<b>Change in Net Assets</b>	<b>\$ 1,039,847</b>	<b>\$ (213,994)</b>	<b>\$ (913,090)</b>	<b>\$ (611,253)</b>
<b>NET ASSET ANALYSIS</b>				
Beginning Net Assets	\$ 8,461,551	\$ 9,501,398	\$ 9,501,398	\$ 8,588,308
Change in Net Assets	1,039,847	(213,994)	(913,090)	(611,253)
<b>Ending Net Assets</b>	<b>9,501,398</b>	<b>9,287,404</b>	<b>8,588,308</b>	<b>7,977,055</b>
Net Investment in Capital Assets	2,081,701	2,155,905	2,155,905	3,132,552
Restricted for Prepaids	81,743	81,743	81,743	81,743
Unrestricted	7,337,954	7,049,756	6,350,660	4,762,760
<b>Ending Net Assets</b>	<b>\$ 9,501,398</b>	<b>\$ 9,287,404</b>	<b>\$ 8,588,308</b>	<b>\$ 7,977,055</b>
<b>Capital Expenditures</b>	<b>\$ 141,574</b>	<b>\$ 243,557</b>	<b>\$ 243,557</b>	<b>\$ 1,146,000</b>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Solid Waste Fund:</b>				
<b>Operations &amp; Administration Program:</b>				
Personnel Services	\$ 629,137	\$ 710,827	\$ 570,976	\$ 545,607
Materials and Supplies	105,921	68,835	66,678	48,954
Services and Charges	551,281	665,391	649,748	736,735
Motorpool Charges	67,992	9,095	5,597	2,219
Cost allocation	394,320	413,820	413,820	410,796
Maintenance	15,922	73,348	73,348	54,323
Debt Service	0	200	200	200
	<u>1,764,573</u>	<u>1,941,516</u>	<u>1,780,367</u>	<u>1,798,834</u>
<b>Commercial Collections Program:</b>				
Personnel Services	557,711	657,290	605,686	691,977
Materials and Supplies	221,667	416,181	342,775	325,136
Services and Charges	712,551	859,645	859,645	665,028
Motorpool Charges	448,772	494,401	476,527	480,708
Cost allocation	64,188	67,068	67,068	67,404
Maintenance	557	1,600	1,600	1,600
	<u>2,005,446</u>	<u>2,496,185</u>	<u>2,353,301</u>	<u>2,231,853</u>
<b>Residential Collections Program:</b>				
Personnel Services	588,919	627,022	575,489	600,677
Materials and Supplies	160,273	218,110	149,526	146,511
Services and Charges	327,695	418,240	418,240	341,036
Motorpool Charges	451,607	516,034	501,167	380,317
Cost allocation	45,816	47,868	47,868	47,868
Maintenance	780	3,035	3,035	3,035
Debt Service	816	16,508	16,508	0
Operating Transfers	125,000	0	0	0
	<u>1,700,906</u>	<u>1,846,817</u>	<u>1,711,833</u>	<u>1,519,444</u>
<b>Commercial Drop Box Collections Program:</b>				
Personnel Services	109,040	164,041	128,918	163,912
Materials and Supplies	49,229	121,475	107,401	64,301
Services and Charges	227,189	350,600	350,600	259,454
Motorpool Charges	43,006	97,010	91,442	124,584
Cost allocation	8,676	9,060	9,060	9,060
Maintenance	0	1,000	1,000	1,000
Capital	55,445	120,000	120,000	186,000
	<u>492,585</u>	<u>863,186</u>	<u>808,421</u>	<u>808,311</u>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Solid Waste Fund:</b>				
Transfer Station Program:				
Personnel Services	\$ 0	\$ 9,453	\$ 7,851	\$ 58,546
Materials and Supplies	0	8,960	8,960	15,000
Services and Charges	385,204	524,300	524,300	565,720
Cost allocation	0	0	0	3,024
Maintenance	44,578	136,047	136,047	26,600
Capital	0	12,000	12,000	0
	<u>429,782</u>	<u>690,760</u>	<u>689,158</u>	<u>668,890</u>
Recycling Program:				
Personnel Services	693,429	686,161	670,636	710,344
Materials and Supplies	140,330	211,818	157,833	127,900
Services and Charges	132,094	67,733	67,733	42,385
Motorpool Charges	408,165	468,964	468,964	445,547
Cost allocation	83,964	87,732	87,732	87,732
Maintenance	5,283	5,986	5,986	5,986
Capital	11,563	97,557	97,557	718,000
Operating Transfers	161,000	0	0	0
	<u>1,635,828</u>	<u>1,625,951</u>	<u>1,556,441</u>	<u>2,137,894</u>
Composting Program:				
Personnel Services	350,662	408,399	386,438	380,307
Materials and Supplies	45,038	120,395	100,696	78,211
Services and Charges	0	13,000	13,000	6,000
Motorpool Charges	188,693	212,520	211,535	196,716
Cost allocation	28,656	29,940	29,940	29,940
Maintenance	0	500	500	500
Capital	74,566	14,000	14,000	242,000
Operating Transfers	98,120	0	0	0
	<u>785,735</u>	<u>798,754</u>	<u>756,109</u>	<u>933,674</u>
Total Transportation, Parking, Utilities Activity	<u>\$ 8,814,855</u>	<u>\$ 10,263,169</u>	<u>\$ 9,655,630</u>	<u>\$ 10,098,900</u>
Solid Waste Fund:	<u>\$ 8,814,855</u>	<u>\$ 10,263,169</u>	<u>\$ 9,655,630</u>	<u>\$ 10,098,900</u>

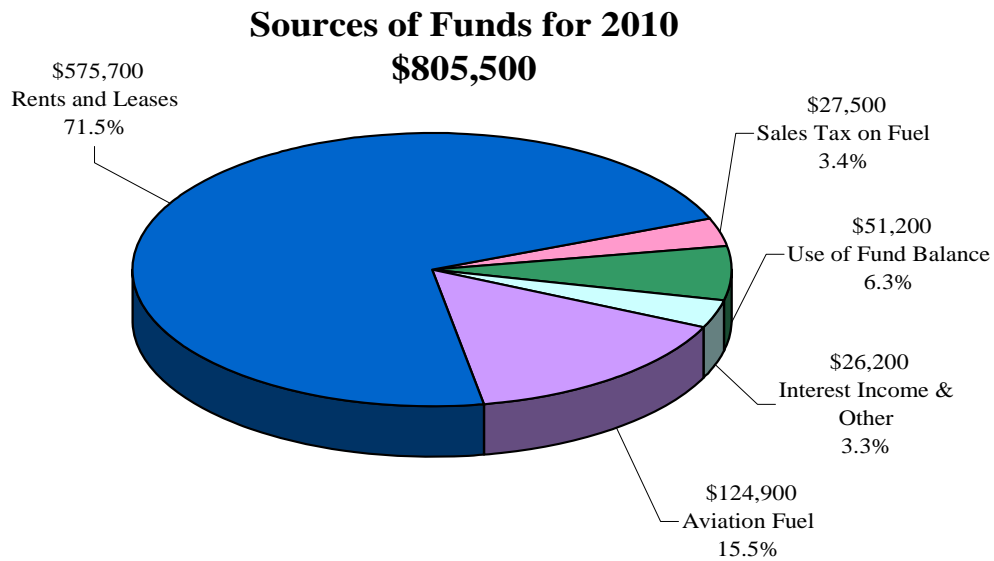


# Airport Fund

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport, Drake Field. The Airport Fund's revenue is generated from rents and leases. In 2010, the Airport Fund is projected to use reserves of \$51,200 before depreciation.

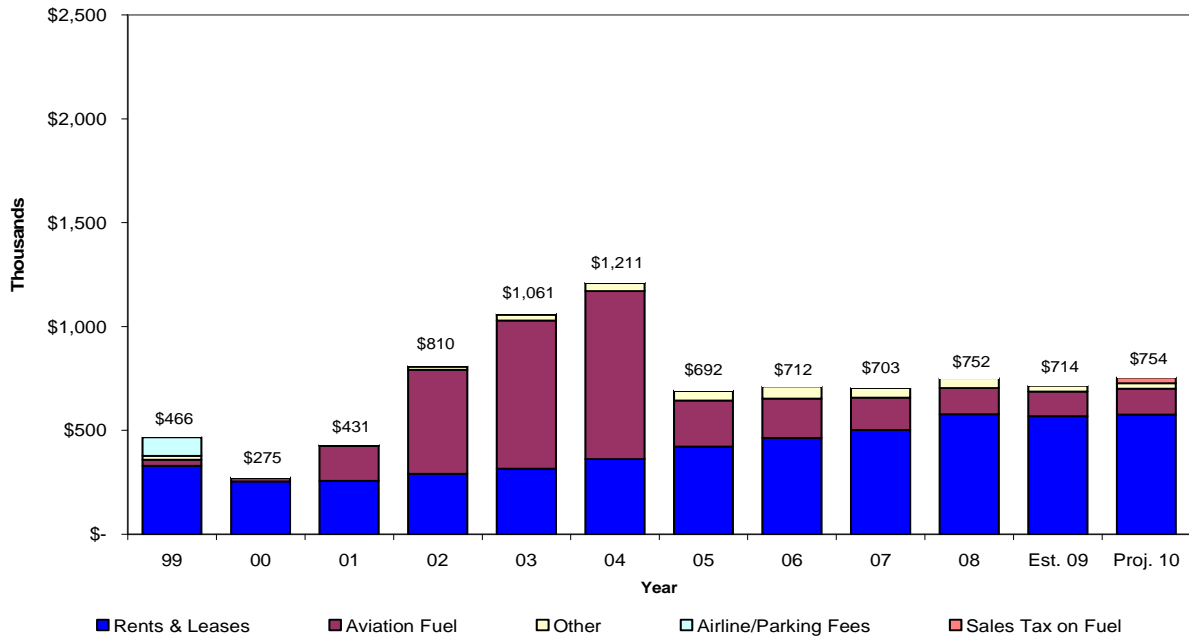
## Airport Fund Revenues

For 2010, the Airport Fund sources of funds are budgeted at \$805,500. Rents and Leases make up the largest source of revenue (71.5%).



The chart on the following page shows all of the Airport Fund's operating revenues by type. Primary revenues are comprised of Rents and Leases. During the fourth quarter of 2001, the City took over the Fixed Based Operator (FBO) functions and sold aviation fuel as it became a General Aviation airport. The selling of fuel continued until the last part of 2005 when the City contracted the operation of the FBO to an external company. Currently the Airport Fund's major source of revenue is through the rental of corporate and private T-Hangars and rental of the airport terminal building to the U.S. Post Office, a florist, a restaurant, and a hair salon.

## Airport Fund Total Operating Revenues



City of Fayetteville, Arkansas  
 2010 Operating Budget (Without Depreciation)  
 Airport Fund (5550)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Sales Tax - City	\$ 0	\$ 0	\$ 10	\$ 15,700
Sales Tax - County	0	0	10	11,800
Rents & Leases	576,974	607,048	568,030	575,700
Aviation Fuel	126,271	140,156	119,870	124,900
Other	14,875	353,370	355,870	5,000
Interest Income	31,806	24,000	21,200	21,200
<b>Total Revenues</b>	<b>749,926</b>	<b>1,124,574</b>	<b>1,064,990</b>	<b>754,300</b>
<b>Expenses:</b>				
Airport Administration	445,187	433,813	403,870	476,917
Airport Maintenance	231,596	260,557	252,153	251,582
General Fund Loan Interest	35,000	32,667	32,667	30,334
General Fund Loan Principal	46,667	46,667	46,667	46,667
Airport Capital Expense	54,242	314,142	314,142	0
<b>Total Expenses</b>	<b>812,692</b>	<b>1,087,846</b>	<b>1,049,499</b>	<b>805,500</b>
<b>Income (Loss) Before Capital</b>	<b>\$ (62,766)</b>	<b>\$ 36,728</b>	<b>\$ 15,491</b>	<b>\$ (51,200)</b>
<b>Capital Revenues/(Expenses)</b>				
Intergovernmental (Grants/Capital)	247,354	3,915,208	3,915,208	0
Capital Expenditures	(135,640)	(4,248,142)	(4,248,142)	0
	111,714	(332,934)	(332,934)	0
<b>Income (Loss) After Capital</b>	<b>\$ 48,948</b>	<b>\$ (296,206)</b>	<b>\$ (317,443)</b>	<b>\$ (51,200)</b>
<b>TOTAL BUDGET</b>				
Operating Expenses	\$ 812,692	\$ 1,087,846	\$ 1,049,499	\$ 805,500
Capital Expenditures	135,640	4,248,142	4,248,142	0
<b>Total Budget</b>	<b>\$ 948,332</b>	<b>\$ 5,335,988</b>	<b>\$ 5,297,641</b>	<b>\$ 805,500</b>

City of Fayetteville, Arkansas  
2010 Projected Operating Performance (Including Depreciation)  
Airport Fund (5550)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Sales Tax - City	\$ 0	\$ 0	\$ 10	\$ 15,700
Sales Tax - County	0	0	10	11,800
Rents & Leases	576,974	607,048	568,030	575,700
Aviation Fuel	126,271	140,156	119,870	124,900
Other	14,875	353,370	355,870	5,000
Intergovernmental (Grants/Capital)	247,354	3,915,208	3,915,208	0
Interest Income	31,806	24,000	21,200	21,200
<b>Total Revenues</b>	<b>997,280</b>	<b>5,039,782</b>	<b>4,980,198</b>	<b>754,300</b>
<b>Expenses:</b>				
Airport Administration	445,187	433,813	403,870	476,917
Airport Maintenance	231,596	260,557	252,153	251,582
General Fund Loan Interest	35,000	32,667	32,667	30,334
Airport Capital Expense	54,242	314,142	314,142	0
<b>Total Expenses</b>	<b>766,025</b>	<b>1,041,179</b>	<b>1,002,832</b>	<b>758,833</b>
<b>Income (Loss) Before Depreciation</b>	<b>\$ 231,255</b>	<b>\$ 3,998,603</b>	<b>\$ 3,977,366</b>	<b>\$ (4,533)</b>
<b>Depreciation</b>	<b>1,532,865</b>	<b>1,531,137</b>	<b>1,531,137</b>	<b>1,531,137</b>
<b>Change in Net Assets</b>	<b>\$ (1,301,610)</b>	<b>\$ 2,467,466</b>	<b>\$ 2,446,229</b>	<b>\$ (1,535,670)</b>

**NET ASSET ANALYSIS**

Beginning Net Assets	\$ 15,299,864	\$ 13,998,254	\$ 13,998,254	\$ 16,444,483
Change in Net Assets	(1,301,610)	2,467,466	2,446,229	(1,535,670)
Ending Net Assets	<b>\$ 13,998,254</b>	<b>\$ 16,465,720</b>	<b>\$ 16,444,483</b>	<b>\$ 14,908,813</b>
Net Investment in Capital Assets	13,918,965	16,635,970	16,635,970	15,104,833
*Unrestricted	79,289	(170,250)	(191,487)	(196,020)
Ending Net Assets	<b>\$ 13,998,254</b>	<b>\$ 16,465,720</b>	<b>\$ 16,444,483</b>	<b>\$ 14,908,813</b>
Capital Expenditures	\$ 135,640	\$ 4,248,142	\$ 4,248,142	\$ 0

\* This is due to a long term interfund loan from the General Fund recorded as a liability but not deducted from net investment in Capital Assets. This presentation is required by GAAP.

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Airport Fund:</b>				
<b>Airport Administration Program:</b>				
Personnel Services	\$ 164,113	\$ 171,544	\$ 171,544	\$ 226,115
Materials and Supplies	75,159	93,015	72,740	80,056
Services and Charges	138,434	158,600	148,932	159,888
Motorpool Charges	1,505	1,424	1,424	2,943
Cost allocation	65,976	8,830	8,830	7,915
Maintenance	0	400	400	0
Debt Service	81,667	79,334	79,334	77,001
	<u>526,854</u>	<u>513,147</u>	<u>483,204</u>	<u>553,918</u>
<b>Airport Maintenance Program:</b>				
Personnel Services	149,074	156,264	155,596	157,924
Materials and Supplies	21,042	22,698	15,245	13,040
Services and Charges	5,907	8,585	8,585	8,170
Motorpool Charges	21,583	16,708	16,425	17,567
Maintenance	33,990	56,302	56,302	54,881
	<u>231,596</u>	<u>260,557</u>	<u>252,153</u>	<u>251,582</u>
<b>Airport Capital Expense Program:</b>				
Materials and Supplies	2,703	3,879	3,879	0
Services and Charges	42,339	180,642	180,642	0
Maintenance	9,200	129,621	129,621	0
Capital	135,640	4,248,142	4,248,142	0
	<u>189,882</u>	<u>4,562,284</u>	<u>4,562,284</u>	<u>0</u>
Total Transportation, Parking, Utilities Activity	<u>\$ 948,332</u>	<u>\$ 5,335,988</u>	<u>\$ 5,297,641</u>	<u>\$ 805,500</u>
Airport Fund:	<u>\$ 948,332</u>	<u>\$ 5,335,988</u>	<u>\$ 5,297,641</u>	<u>\$ 805,500</u>

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## **Town Center and Parking Facility Fund**

The **Town Center and Parking Facility Fund** accounts for the Town Center Building and the associated special obligation debt. Budgeted revenues and expenditures are balanced for 2009 on a cash basis.

City of Fayetteville, Arkansas  
2010 Operating Budget (Without Depreciation)  
Town Center Fund (5600)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Contribution from Advertising & Promotion	\$ 667,687	\$ 692,935	\$ 692,935	\$ 693,494
Interest Income	5,457	7,000	44	50
<b>Total Revenues</b>	<b>673,144</b>	<b>699,935</b>	<b>692,979</b>	<b>693,544</b>
<b>Expenses:</b>				
Town Center Expense	2,327	4,277	4,277	2,600
Interest Expense and Fees	168,329	155,658	155,658	135,944
Principal Payment	535,000	540,000	540,000	555,000
<b>Total Expenses</b>	<b>705,656</b>	<b>699,935</b>	<b>699,935</b>	<b>693,544</b>
<b>Income (Loss)</b>	<b>\$ (32,512)</b>	<b>\$ 0</b>	<b>\$ (6,956)</b>	<b>\$ 0</b>
<b>TOTAL BUDGET</b>				
Expenses	\$ 705,656	\$ 699,935	\$ 699,935	\$ 693,544
<b>Total Budget</b>	<b>\$ 705,656</b>	<b>\$ 699,935</b>	<b>\$ 699,935</b>	<b>\$ 693,544</b>



City of Fayetteville, Arkansas  
 2010 Projected Operating Performance (Including Depreciation)  
 Town Center Fund (5600)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Contribution from Advertising & Promotion	\$ 667,687	\$ 692,935	\$ 692,935	\$ 693,494
Interest Income	5,457	7,000	44	50
<b>Total Revenues</b>	<b>673,144</b>	<b>699,935</b>	<b>692,979</b>	<b>693,544</b>
<b>Expenses:</b>				
Town Center Expense	2,327	4,277	4,277	2,600
Interest Expense and Fees	168,329	155,658	155,658	135,944
Depreciation Expense	367,760	367,760	367,760	367,760
<b>Total Expenses</b>	<b>538,416</b>	<b>527,695</b>	<b>527,695</b>	<b>506,304</b>
<b>Change in Net Assets</b>	<b>\$ 134,728</b>	<b>\$ 172,240</b>	<b>\$ 165,284</b>	<b>\$ 187,240</b>

**NET ASSET ANALYSIS**

Beginning Net Assets	\$ 2,608,002	\$ 2,742,730	\$ 2,742,730	\$ 2,908,014
Change in Net Assets	134,728	172,240	165,284	187,240
<b>Ending Net Assets</b>	<b>\$ 2,742,730</b>	<b>\$ 2,914,970</b>	<b>\$ 2,908,014</b>	<b>\$ 3,095,254</b>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Town Center Fund:</b>				
Town Center Expense Program:				
Services and Charges	\$ 2,328	\$ 4,277	\$ 4,277	\$ 2,600
Debt Service	703,330	695,658	695,658	690,944
	<u>705,658</u>	<u>699,935</u>	<u>699,935</u>	<u>693,544</u>
Total Citywide Activity	<u>\$ 705,658</u>	<u>\$ 699,935</u>	<u>\$ 699,935</u>	<u>\$ 693,544</u>
Town Center Fund:	<u>\$ 705,658</u>	<u>\$ 699,935</u>	<u>\$ 699,935</u>	<u>\$ 693,544</u>

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# **Trust Funds**

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## **Police Pension Fund**

The **Police Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified police personnel. Operations of this fund are controlled by the Police Pension Board.

City of Fayetteville, Arkansas  
2010 Operating Budget  
Police Pension Fund (6800)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Additions:</b>				
Property Tax	\$ 0	\$ 483,000	\$ 487,850	\$ 482,640
State Insurance Turnback	0	276,400	297,779	297,700
Court Fines/Fees	131,584	126,300	124,000	124,000
Investment Earnings	(1,899,249)	248,600	303,971	180,160
Other	7,877	0	13,025	0
Trans from Gen Prop Tax	441,697	0	0	0
Trans from Gen Ins Turnbk	257,799	0	0	0
<b>Total Revenues</b>	<b>(1,060,292)</b>	<b>1,134,300</b>	<b>1,226,625</b>	<b>1,084,500</b>
<b>Deductions:</b>				
Office Supplies	0	139	139	134
Audit Expense	3,500	3,500	3,500	3,500
Professional Services	0	2,500	2,500	0
Legal Services	0	500	500	0
Bank Service Charges	203	210	210	210
Benefit Payments	1,709,438	1,754,908	1,754,908	1,685,956
<b>Total Expenses</b>	<b>1,713,141</b>	<b>1,761,757</b>	<b>1,761,757</b>	<b>1,689,800</b>
<b>Income (Loss)</b>	<b>\$ (2,773,433)</b>	<b>\$ (627,457)</b>	<b>\$ (535,132)</b>	<b>\$ (605,300)</b>

**NET ASSET ANALYSIS**

Beginning Net Assets	\$ 10,819,789	\$ 8,046,356	\$ 8,046,356	\$ 7,511,224
Change in Net Assets	(2,773,433)	(627,457)	(535,132)	(605,300)
<b>Ending Net Assets</b>	<b>\$ 8,046,356</b>	<b>\$ 7,418,899</b>	<b>\$ 7,511,224</b>	<b>\$ 6,905,924</b>

**TOTAL BUDGET**

Deductions	\$ 1,713,141	1,761,757	1,761,757	1,689,800
<b>Total Budget</b>	<b>\$ 1,713,141</b>	<b>\$ 1,761,757</b>	<b>\$ 1,761,757</b>	<b>\$ 1,689,800</b>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Police Pension Fund:</b>				
Police Pension Expense Program:				
Materials and Supplies	\$ 0	\$ 139	\$ 139	\$ 134
Services and Charges	1,713,141	1,761,618	1,761,618	1,689,666
	<u>1,713,141</u>	<u>1,761,757</u>	<u>1,761,757</u>	<u>1,689,800</u>
Total Citywide Activity	<u>\$ 1,713,141</u>	<u>\$ 1,761,757</u>	<u>\$ 1,761,757</u>	<u>\$ 1,689,800</u>
Police Pension Fund:	<u>\$ 1,713,141</u>	<u>\$ 1,761,757</u>	<u>\$ 1,761,757</u>	<u>\$ 1,689,800</u>

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## **Fire Pension Fund**

The Fire Pension Fund accounts for the accumulation of resources for the pension benefit payments to qualified fire personnel. Operations of this fund are controlled by the Fire Pension Board.

City of Fayetteville, Arkansas  
2010 Operating Budget  
Fire Pension Fund (6810)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Additions:</b>				
Property Tax	\$ 883,393	\$ 483,000	\$ 487,850	\$ 482,640
State Insurance Turnback	354,730	178,031	149,903	149,900
Contributions	4,069	0	0	0
Investment Earnings	(1,497,830)	180,972	185,058	120,360
Other	1	0	374	0
Trans fr Gen Prop Tax	(441,697)	0	0	0
Trans fr Gen Ins Trnbck	(177,365)	0	0	0
<b>Total Revenues</b>	<b>(874,699)</b>	<b>842,003</b>	<b>823,185</b>	<b>752,900</b>
<b>Deductions:</b>				
Audit Expense	3,500	3,500	3,500	3,500
Bank Service Charges	229	250	250	250
Benefit Payments	1,511,233	1,533,744	1,533,744	1,473,450
Legal Services	0	1,000	1,000	0
Office Supplies and Printing	0	42	42	50
Publications and Dues	150	147	147	150
Travel & Training	2,549	3,600	3,600	100
<b>Total Expenses</b>	<b>1,517,661</b>	<b>1,542,283</b>	<b>1,542,283</b>	<b>1,477,500</b>
<b>Income (Loss)</b>	<b>\$ (2,392,360)</b>	<b>\$ (700,280)</b>	<b>\$ (719,098)</b>	<b>\$ (724,600)</b>

**NET ASSET ANALYSIS**

Beginning Net Assets	\$ 8,215,543	\$ 5,823,183	\$ 5,823,183	\$ 5,104,085
Change in Net Assets	(2,392,360)	(700,280)	(719,098)	(724,600)
<b>Ending Net Assets</b>	<b>\$ 5,823,183</b>	<b>\$ 5,122,903</b>	<b>\$ 5,104,085</b>	<b>\$ 4,379,485</b>

**TOTAL BUDGET**

Deductions	\$ 1,517,661	\$ 1,542,283	\$ 1,542,283	\$ 1,477,500
<b>Total Budget</b>	<b>\$ 1,517,661</b>	<b>\$ 1,542,283</b>	<b>\$ 1,542,283</b>	<b>\$ 1,477,500</b>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Fire Pension Fund:</b>				
Fire Pension Expense Program:				
Materials and Supplies	\$ 0	\$ 42	\$ 42	\$ 50
Services and Charges	1,517,661	1,542,241	1,542,241	1,477,450
	<u>1,517,661</u>	<u>1,542,283</u>	<u>1,542,283</u>	<u>1,477,500</u>
Total Citywide Activity	<u>\$ 1,517,661</u>	<u>\$ 1,542,283</u>	<u>\$ 1,542,283</u>	<u>\$ 1,477,500</u>
Fire Pension Fund:	<u>\$ 1,517,661</u>	<u>\$ 1,542,283</u>	<u>\$ 1,542,283</u>	<u>\$ 1,477,500</u>

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# **Internal Service Funds**

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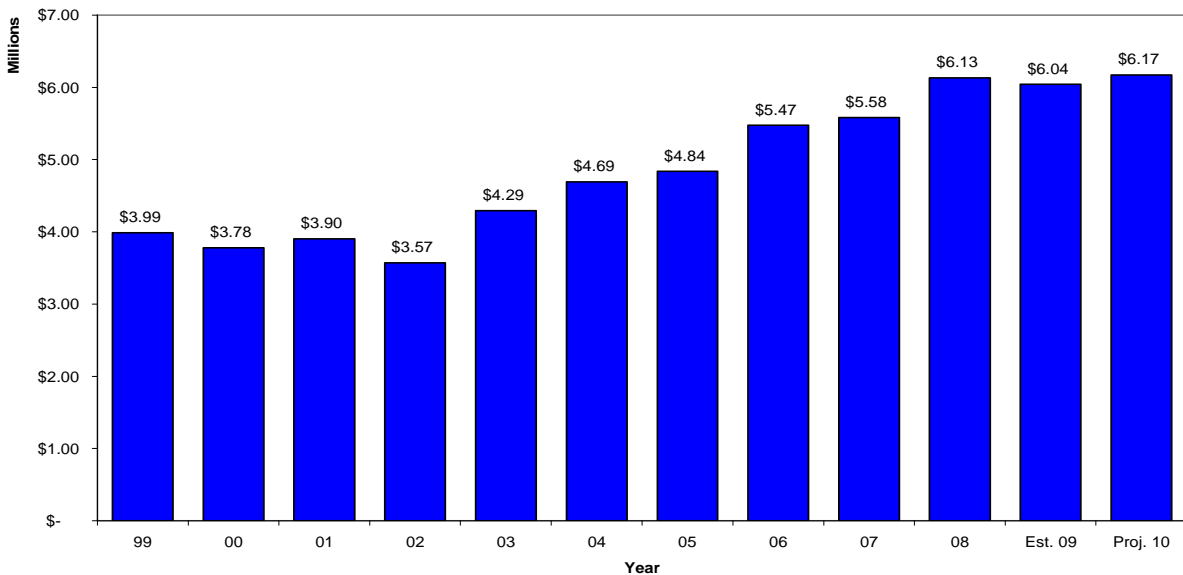
# Shop Fund

The **Shop Fund** is an internal service fund that provides for all the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. Increases in 2010 operational costs can be attributed to additional parts and supply purchases, fuel expense, insurance, and contract services for repairs that cannot be performed by staff. These operational increases are a result of fleet expansions and increased equipment usage. On a cash basis, revenues will exceed expenditures for 2010; however, funds must be accumulated for future purchases to maintain the fleet at a proper level.

## Shop Fund Revenues

Shop Charges (Replacement Charges, Motorpool Charges, Shop Overhead Charges, and Fuel Charges) as a whole make up 97% of total Shop Fund revenue and are budgeted in 2010 at \$6,171,000. Replacement Charges (\$2,438,800) are the amount Fleet Operations collects to purchase replacement vehicles and equipment. Replacement charges for General Fund vehicles are being eliminated in 2010 in order to reduce expenses due to the economy. The useful life assumptions of all General Fund vehicles will be extended for one year. Motorpool Charges (\$1,413,200) and Shop Overhead Charges (\$555,000) are the monthly fees user divisions pay to the Shop Fund for the on-going maintenance that is provided for the life of the vehicles and equipment. Fuel Charges (\$1,641,000) is the revenue received from charging out the cost of gasoline to the user divisions.

Shop Charges



City of Fayetteville, Arkansas  
2010 Operating Budget (Without Depreciation)  
Shop Fund (9700)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Maintenance Charges	\$ 131,589	\$ 117,900	\$ 123,000	\$ 123,000
Fuel Charges	1,544,184	2,244,000	968,000	1,641,000
Replacement Charges	2,780,201	3,053,000	2,959,000	2,438,800
Motor Pool Charges	1,162,913	1,378,000	1,364,200	1,413,200
Shop Overhead Charges	397,646	519,000	511,900	443,200
Shop Rental Pool Revenue	59,761	59,300	49,000	49,000
Shop Overhead Charges	115,892	111,000	114,700	111,800
Interest Income	255,949	226,000	140,000	140,000
Other	39,405	0	25,735	0
<b>Total Revenues</b>	<b>6,487,540</b>	<b>7,708,200</b>	<b>6,255,535</b>	<b>6,360,000</b>
<b>Expenses:</b>				
Vehicle Maintenance	2,816,628	3,055,869	2,879,680	2,946,825
Gasoline/Diesel Expense	1,502,496	2,172,600	891,866	1,597,375
<b>Total Expenses</b>	<b>4,319,124</b>	<b>5,228,469</b>	<b>3,771,546</b>	<b>4,544,200</b>
<b>Income (Loss) Before Capital</b>	<b>\$ 2,168,416</b>	<b>\$ 2,479,731</b>	<b>\$ 2,483,989</b>	<b>\$ 1,815,800</b>
<b>Capital Revenues/(Expenses)</b>				
Transfer from General	0	9,194	9,194	0
Transfer from Parks Development	8,417	2,026	2,026	0
Transfer from Replacement	0	5,513	5,513	0
Transfer from Sales Tax Capital	0	26,662	26,662	0
Transfer from Solid Waste	384,120	0	0	0
Transfer from Sales Tax Construction	61,382	0	0	0
Gain/Loss Sale of Assets	298,990	106,945	182,223	0
Capital Expenditures	(3,288,890)	(2,756,645)	(2,756,645)	(937,000)
Transfer to Wastewater Capital Improvements	0	(7,428)	(7,428)	0
	(2,535,981)	(2,613,733)	(2,538,455)	(937,000)
<b>Income (Loss) After Capital</b>	<b>\$ (367,565)</b>	<b>\$ (134,002)</b>	<b>\$ (54,466)</b>	<b>\$ 878,800</b>
<b>TOTAL BUDGET</b>				
Operating Expenses	\$ 4,319,124	\$ 5,228,469	\$ 3,771,546	\$ 4,544,200
Capital Expenditures	3,288,890	2,756,645	2,756,645	937,000
Transfer to Wastewater Capital Improvements	0	7,428	7,428	0
<b>Total Budget</b>	<b>\$ 7,608,014</b>	<b>\$ 7,992,542</b>	<b>\$ 6,535,619</b>	<b>\$ 5,481,200</b>



City of Fayetteville, Arkansas  
2010 Projected Operating Performance (Including Depreciation)  
Shop Fund (9700)

	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Revenues:</b>				
Maintenance Charges	\$ 131,589	\$ 117,900	\$ 123,000	\$ 123,000
Fuel Charges	1,544,184	2,244,000	968,000	1,641,000
Replacement Charges	2,780,201	3,053,000	2,959,000	2,438,800
Motor Pool Charges	1,162,913	1,378,000	1,364,200	1,413,200
Shop Overhead Charges	397,646	519,000	511,900	443,200
Shop Rental Pool Revenue	59,761	59,300	49,000	49,000
Shop Overhead Charges	115,892	111,000	114,700	111,800
Interest Income	255,949	226,000	140,000	140,000
Other	39,405	0	25,735	0
Transfer from General	0	9,194	9,194	0
Transfer from Parks Development	8,417	2,026	2,026	0
Transfer from Replacement	0	5,513	5,513	0
Transfer from Sales Tax Capital	0	26,662	26,662	0
Transfer from Solid Waste	384,120	0	0	0
Transfer from Sales Tax Construction	61,382	0	0	0
Gain/Loss Sale of Assets	298,990	106,945	182,223	0
<b>Total Revenues</b>	<b>7,240,449</b>	<b>7,858,540</b>	<b>6,481,153</b>	<b>6,360,000</b>
<b>Expenses:</b>				
Vehicle Maintenance	2,816,628	3,055,869	2,879,680	2,946,825
Gasoline/Diesel Expense	1,502,496	2,172,600	891,866	1,597,375
Transfer to Wastewater Capital Improvements	0	7,428	7,428	0
<b>Total Expenses</b>	<b>4,319,124</b>	<b>5,235,897</b>	<b>3,778,974</b>	<b>4,544,200</b>
<b>Income (Loss) Before Depreciation</b>	<b>\$ 2,921,325</b>	<b>\$ 2,622,643</b>	<b>\$ 2,702,179</b>	<b>\$ 1,815,800</b>
<b>Depreciation</b>	<b>2,115,964</b>	<b>2,473,748</b>	<b>2,473,748</b>	<b>2,418,000</b>
<b>Change in Net Assets</b>	<b>\$ 805,361</b>	<b>\$ 148,895</b>	<b>\$ 228,431</b>	<b>\$ (602,200)</b>
<b>NET ASSET ANALYSIS</b>				
Beginning Net Assets	\$ 16,174,993	\$ 16,980,354	\$ 16,980,354	\$ 17,208,785
Change in Net Assets	805,361	148,895	228,431	(602,200)
Ending Net Assets	16,980,354	17,129,249	17,208,785	16,606,585
Net Investment in Capital Assets	11,041,710	11,324,607	11,324,607	9,843,607
Restricted for Prepaids	79,465	79,465	79,465	79,465
Unrestricted	5,859,179	5,725,177	5,804,713	6,683,513
Ending Net Assets	\$ 16,980,354	\$ 17,129,249	\$ 17,208,785	\$ 16,606,585
<b>Capital Expenditures</b>	<b>\$ 3,288,890</b>	<b>\$ 2,756,645</b>	<b>\$ 2,756,645</b>	<b>\$ 937,000</b>

## 2010 Proposed Budget Category Summary by Activity

Activity / Program	Actual 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Shop Fund:</b>				
Vehicle Maintenance Program:				
Personnel Services	\$ 1,107,174	\$ 1,157,622	\$ 1,085,909	\$ 1,123,022
Materials and Supplies	2,290,133	3,070,275	1,764,423	2,485,343
Services and Charges	451,864	495,456	475,985	490,218
Motorpool Charges	134,987	150,896	91,009	92,782
Cost allocation	304,056	318,403	318,403	318,468
Maintenance	30,264	34,905	34,905	34,367
Capital	9,809	0	0	0
	<u>4,328,287</u>	<u>5,227,557</u>	<u>3,770,634</u>	<u>4,544,200</u>
Capital Expense Program:				
Services and Charges	646	912	912	0
Capital	3,279,081	2,756,645	2,756,645	937,000
Operating Transfers	0	7,428	7,428	0
	<u>3,279,727</u>	<u>2,764,985</u>	<u>2,764,985</u>	<u>937,000</u>
Total Finance and Internal Services Activity	<u>\$ 7,608,014</u>	<u>\$ 7,992,542</u>	<u>\$ 6,535,619</u>	<u>\$ 5,481,200</u>
Shop Fund:	<u>\$ 7,608,014</u>	<u>\$ 7,992,542</u>	<u>\$ 6,535,619</u>	<u>\$ 5,481,200</u>

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# **Personnel Summary**

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City of Fayetteville, Arkansas  
 Personnel Summary  
 Full Time Equivalent Basis

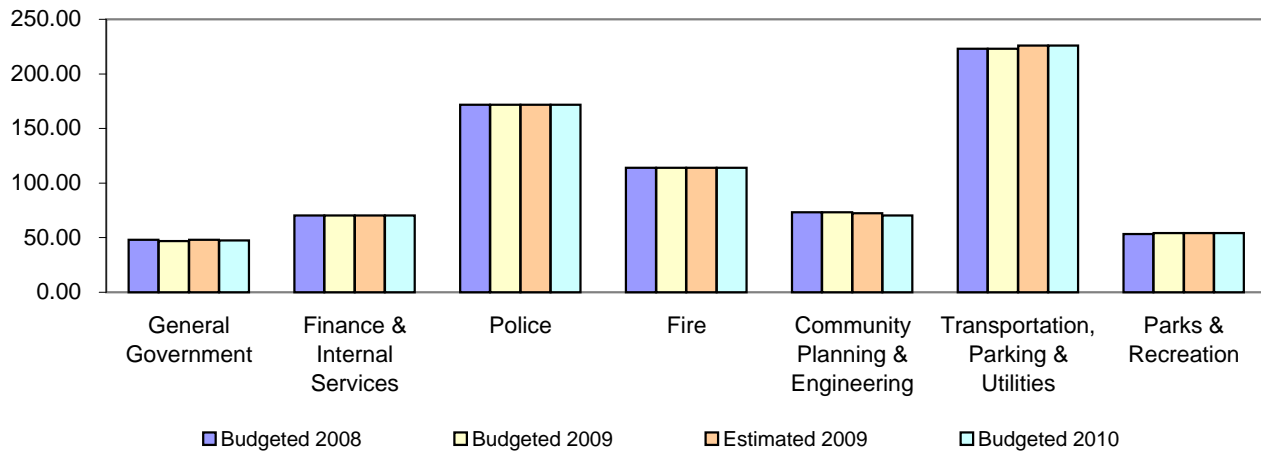
Activity	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
General Government	48.00	47.00	48.00	47.50
Finance & Internal Services	70.25	70.25	70.25	70.25
Police	171.63	171.63	171.63	171.63
Fire	114.00	114.00	114.00	114.00
Community Planning & Engineering	73.30	73.30	72.30	70.30
Transportation, Parking & Utilities	223.00	223.00	226.00	226.00
Parks & Recreation	53.35	54.35	54.35	54.35
Total	<u>753.53</u>	<u>753.53</u>	<u>756.53</u>	<u>754.03</u>

\* NOTE: City Council position approvals during 2009: June 2, one full time Construction and Contract Manager and one full time Utilities Project Coordinator. September 15, one full time Scale House Attendant.

**Personnel Summary  
by Year**



**Total Employees by Activity**



City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>GENERAL GOVERNMENT ACTIVITY:</b>				
Mayor's Administration Division:				
Mayor	1.00	1.00	1.00	1.00
Mayor's Office Administrator	1.00	1.00	1.00	1.00
	2.00	2.00	2.00	2.00
Chief of Staff Division:				
Chief of Staff	0.00	0.00	1.00	1.00
Director of Operations	1.00	1.00	0.00	0.00
Administrative Assistant - Mayor's Office	0.25	0.25	0.25	0.25
	1.25	1.25	1.25	1.25
Sustainability Program Division:				
Sustainability Coordinator	1.00	1.00	1.00	1.00
	1.00	1.00	1.00	1.00
City Attorney Division:				
City Attorney	1.00	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00	1.00
Law Clerk (Part Time)	0.50	0.50	0.50	0.00
	3.50	3.50	3.50	3.00
Communications & Marketing Division:				
Communications & Marketing Director	0.00	0.00	1.00	1.00
Public Information & Policy Advisor	1.00	1.00	0.00	0.00
Community Outreach Coordinator	0.00	0.00	1.00	1.00
Administrative Assistant Mayor's Office	1.00	1.00	1.00	1.00
	2.00	2.00	3.00	3.00
Government Channel Division:				
Government Channel Manager	0.00	0.00	1.00	1.00
Cable Administrator	1.00	1.00	0.00	0.00
Production Technician	1.00	1.00	1.00	1.00
PEG Center Office Coordinator	1.00	0.00	0.00	0.00
Associate Producer	1.10	1.10	1.10	1.10
Production Specialist (Part Time)	1.15	1.15	1.15	1.15
	5.25	4.25	4.25	4.25
Internal Auditor Division:				
Internal Auditor	1.00	1.00	1.00	1.00
	1.00	1.00	1.00	1.00

City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>City Clerk/Treasurer Division:</b>				
City Clerk/Treasurer	1.00	1.00	1.00	1.00
Document Management Manager	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.50	1.50
Senior Secretary City Clerk	1.00	1.00	1.00	1.00
Office & Records Assistant	1.00	1.00	0.50	0.50
Intern I	0.50	0.50	0.50	0.50
	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>
<b>City Prosecutor Division:</b>				
Prosecuting Attorney	1.00	1.00	1.00	1.00
Deputy City Prosecutor	1.00	1.00	1.00	1.00
Office Manager/Hot Check Administrator	1.00	1.00	1.00	1.00
Senior Legal Assistant	2.00	2.00	2.00	2.00
Hot Check Program Clerk	1.00	1.00	1.00	1.00
Legal Assistant	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Work Study/Clerk	0.50	0.50	0.50	0.50
Law Clerk (Part Time)	0.50	0.50	0.50	0.50
	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
<b>Fayetteville District Court Division:</b>				
District Judge	1.00	1.00	1.00	1.00
District Court Administrator	1.00	1.00	1.00	1.00
Courts Services Officer	1.00	1.00	1.00	1.00
Lead Court Clerk	1.00	1.00	1.00	1.00
Deputy Court Clerk II	2.00	2.00	2.00	2.00
Deputy Court Clerk I (Full/Part Time)	5.50	5.50	5.50	5.50
	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>
<b>Total General Government Personnel</b>	<u>42.00</u>	<u>41.00</u>	<u>42.00</u>	<u>41.50</u>

City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>FINANCE AND INTERNAL SERVICES ACTIVITY:</b>				
Finance Director Division:				
Finance Director	1.00	1.00	1.00	1.00
Administrative Assistant Mayor's Office	0.25	0.25	0.25	0.25
	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>
Billing & Collections Division:				
Billing & Collections Manager	1.00	1.00	1.00	1.00
Billing & Collections Coordinator	1.00	1.00	1.00	1.00
Senior Customer Service Representative	4.00	4.00	4.00	4.00
Customer Service Representative I	10.00	10.00	10.00	10.00
Financial Analyst	1.00	1.00	1.00	1.00
	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
Human Resources Division:				
Human Resources Director	0.00	0.00	1.00	1.00
Human Resources Division Manager	1.00	1.00	0.00	0.00
Senior Human Resources Officer	1.00	1.00	1.00	1.00
Human Resources Administrator	1.00	1.00	1.00	1.00
Benefits Administrator	1.00	1.00	1.00	1.00
Human Resource Assistant	1.00	1.00	1.00	1.00
Intern I	0.50	0.50	0.50	0.50
	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>
Accounting & Audit Division:				
Accounting Director	1.00	1.00	1.00	1.00
Accounting Manager - Investment & Cash	1.00	1.00	1.00	1.00
Accounting Manager - Payroll & Pension	1.00	1.00	1.00	1.00
Contract/Grant Financial Accountant	1.00	1.00	1.00	1.00
Fixed Assets/Investment Coordinator	1.00	1.00	1.00	1.00
Accountant - Payroll	1.00	1.00	1.00	1.00
Accountant - Revenues	1.00	1.00	1.00	1.00
Accounting Clerk - Cash	1.00	1.00	1.00	1.00
Accounting Clerk - Data Entry	1.00	1.00	1.00	1.00
Accounting Clerk - Payables	1.00	1.00	1.00	1.00
Accounting Clerk - Receivable	1.00	1.00	1.00	1.00
Intern I	0.50	0.50	0.50	0.50
	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>



City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Budget &amp; Research Division:</b>				
Budget Director	1.00	1.00	1.00	1.00
Senior Research Analyst	1.00	1.00	1.00	1.00
Financial Analyst	1.00	1.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00	1.00
	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
<b>Building Maintenance Division:</b>				
Building Maintenance Director	1.00	1.00	1.00	1.00
Building Maintenance Superintendent	1.00	1.00	1.00	1.00
Custodian	5.50	5.50	6.50	6.50
Carpenter	1.00	0.00	0.00	0.00
Building Maintenance Worker II	1.00	2.00	2.00	2.00
Building Maintenance Worker I	2.00	2.00	1.00	1.00
Crew Leader - Building Services	1.00	1.00	1.00	1.00
Crew Leader - Building Maintenance	1.00	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00	1.00
	<u>14.50</u>	<u>14.50</u>	<u>14.50</u>	<u>14.50</u>
<b>Purchasing Division:</b>				
Purchasing Manager	1.00	1.00	1.00	1.00
Purchasing Agent	1.00	1.00	1.00	1.00
Purchasing Technician	1.00	1.00	1.00	1.00
Intern I	0.50	0.50	0.50	0.50
	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>
<b>Information Technology Division:</b>				
Information Technologies Director	1.00	1.00	1.00	1.00
Senior Programmer/Analyst	1.00	1.00	1.00	1.00
Network Engineer	1.00	1.00	1.00	1.00
GIS Coordinator	1.00	1.00	1.00	1.00
Systems Administrator	1.00	1.00	1.00	1.00
Systems Analyst	1.00	1.00	1.00	1.00
Business Systems Analyst	1.00	1.00	1.00	1.00
GIS Technician	5.00	5.00	4.00	4.00
Database Administrator	1.00	1.00	1.00	1.00
Help Desk Analyst	0.00	0.00	1.00	1.00
	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
<b>Total Finance and Internal Services Personnel</b>	<u><u>70.25</u></u>	<u><u>70.25</u></u>	<u><u>70.25</u></u>	<u><u>70.25</u></u>

City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>POLICE ACTIVITY:</b>				
Central Dispatch Division:				
Dispatch Manager	1.00	1.00	1.00	1.00
Assistant Dispatch Manager	1.00	1.00	1.00	1.00
Dispatch Shift Supervisor	2.00	2.00	2.00	2.00
Dispatch Trainer	2.00	2.00	2.00	2.00
Dispatcher III	8.00	8.00	7.00	7.00
Dispatcher II	2.00	4.00	2.00	2.00
Dispatcher I	8.00	6.00	9.00	9.00
	24.00	24.00	24.00	24.00
Police Division:				
Police Chief	1.00	1.00	1.00	1.00
Deputy Chief of Police	2.00	2.00	2.00	2.00
Police Captains	3.00	3.00	3.00	3.00
Police Lieutenants	5.00	5.00	5.00	5.00
Police Sergeants	12.00	12.00	15.00	15.00
Police Corporal	48.00	48.00	47.00	47.00
Police Officer	50.00	50.00	48.00	48.00
Support Services Manager	1.00	1.00	1.00	1.00
Financial Coordinator	1.00	1.00	1.00	1.00
Property/Evidence Manager	1.00	1.00	1.00	1.00
Senior Crime Scene Technician	1.00	1.00	1.00	1.00
Records Coordinator	1.00	1.00	1.00	1.00
Senior Secretary	5.00	5.00	5.00	5.00
Police Support Specialist	7.50	7.50	7.50	7.50
Senior Police Support Specialist	2.00	2.00	2.00	2.00
Police Clerk	2.50	2.00	2.00	2.00
Clerk (Part Time)	0.00	0.50	0.50	0.50
IT Manager	1.00	1.00	1.00	1.00
Systems Analyst	1.00	1.00	1.00	1.00
Transcriptionist (Full/Part Time)	1.50	1.50	1.50	1.50
Park Patrol (Part Time)	1.13	1.13	1.13	1.13
	147.63	147.63	147.63	147.63
Total Police Personnel	171.63	171.63	171.63	171.63

City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>FIRE ACTIVITY:</b>				
Fire Division:				
Fire Chief	1.00	1.00	1.00	1.00
Assistant Fire Chief	2.00	2.00	2.00	2.00
Fire Battalion Chief	3.00	3.00	3.00	3.00
Fire Battalion Chief (Fire Marshall)	1.00	1.00	1.00	1.00
Fire Battalion Chief (Training Officer)	1.00	1.00	1.00	1.00
Fire Captain (Training Officer)	1.00	1.00	1.00	1.00
Fire Captain (Assistant Fire Marshall)	2.00	2.00	2.00	2.00
Fire Captain	31.00	30.00	30.00	30.00
Fire Captain (Safety Officer)	0.00	1.00	1.00	1.00
Firefighter	44.00	41.00	41.00	41.00
Driver/Operator/Firefighter	24.00	27.00	26.00	26.00
Fire Investigator	1.00	1.00	1.00	1.00
Life Safety Education Specialist	1.00	1.00	1.00	1.00
Financial Analyst Fire	1.00	1.00	1.00	1.00
Fire Receptionist	1.00	1.00	1.00	1.00
Fire IT Analyst	0.00	0.00	1.00	1.00
	<u>114.00</u>	<u>114.00</u>	<u>114.00</u>	<u>114.00</u>
Total Fire Personnel	<u>114.00</u>	<u>114.00</u>	<u>114.00</u>	<u>114.00</u>

City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>COMMUNITY PLANNING &amp; ENGINEERING ACTIVITY:</b>				
Development Services Division:				
Development Services Director	0.00	0.00	1.00	1.00
Planning & Development Management Dir.	1.00	1.00	0.00	0.00
Office Manager - Development Services	0.00	0.00	1.00	1.00
	<u>1.00</u>	<u>1.00</u>	<u>2.00</u>	<u>2.00</u>
City Planning Division:				
Senior Planner	1.00	1.00	1.00	1.00
Planner - Current	2.00	2.00	2.00	2.00
Planning Technician	1.00	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00	1.00
Senior Planning Clerk	1.00	1.00	1.00	1.00
Permit Clerk	1.00	1.00	1.00	1.00
Director of Current Planning	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	0.00
	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>8.00</u>
Strategic Planning & Internal Consulting Division:				
Strategic Planning & Internal Consulting Dir.	0.00	0.00	1.00	1.00
Director of Long Range Planning	1.00	1.00	0.00	0.00
Planner Long Range	1.00	1.00	1.00	1.00
Neighborhood Coordinator	1.00	1.00	0.00	0.00
Planning Technician	1.00	1.00	1.00	1.00
	<u>4.00</u>	<u>4.00</u>	<u>3.00</u>	<u>3.00</u>
Engineering Division:				
City Engineer	1.00	1.00	1.00	1.00
Assistant City Engineer	2.00	2.00	2.00	2.00
Staff Engineer	4.00	4.00	4.00	3.00
Review Engineer	1.00	1.00	1.00	1.00
Trails Coordinator	1.00	1.00	1.00	1.00
Surveyor	1.00	1.00	1.00	1.00
Land Agent II	1.00	1.00	1.00	1.00
Land Agent I	2.00	2.00	2.00	2.00
CAD Drafter	2.00	2.00	2.00	2.00
Projects Inspector	5.00	5.00	5.00	5.00
Land Survey Technician	1.00	1.00	1.00	1.00
Engineering Services Coordinator	1.00	1.00	1.00	1.00
	<u>22.00</u>	<u>22.00</u>	<u>22.00</u>	<u>21.00</u>

City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Building Safety Division:</b>				
Building Official - Safety	1.00	1.00	1.00	1.00
Building Official - Plans Examiner	1.00	1.00	1.00	1.00
Inspector - Commercial/Residential	3.00	3.00	3.00	3.00
Inspector - Residential	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	0.00	0.00
Permit Technician	1.00	1.00	1.00	1.00
Inspections Clerk	1.00	1.00	1.00	1.00
Inspections Clerk (Part Time)	0.50	0.50	0.50	0.50
Clerk Typist (Part Time)	0.50	0.50	0.50	0.50
	<u>11.00</u>	<u>11.00</u>	<u>10.00</u>	<u>10.00</u>
<b>Community Services Division:</b>				
Community Services Director	1.00	1.00	1.00	1.00
Community Resources Coordinator	1.00	1.00	1.00	1.00
CDBG Administrator	1.00	1.00	1.00	1.00
Community Resources Project Technician	1.00	1.00	1.00	1.00
Code Compliance Officer	5.00	5.00	5.00	5.00
Administrative Assistant	1.00	1.00	1.00	1.00
Intern II	0.50	0.50	0.50	0.50
	<u>10.50</u>	<u>10.50</u>	<u>10.50</u>	<u>10.50</u>
<b>Animal Services Division:</b>				
Animal Services Superintendent	1.00	1.00	1.00	1.00
Animal Services Officer	5.00	5.00	5.00	5.00
Animal Services Coordinator	1.00	1.00	1.00	1.00
Animal Caregiver	6.00	6.00	6.00	6.00
Animal Caregiver (Part Time)	0.80	0.80	0.80	0.80
Veterinarian	1.00	1.00	1.00	1.00
Veterinary Assistant	1.00	1.00	1.00	1.00
	<u>15.80</u>	<u>15.80</u>	<u>15.80</u>	<u>15.80</u>
<b>Total Community Planning &amp; Engineering Personnel</b>	<u><u>73.30</u></u>	<u><u>73.30</u></u>	<u><u>72.30</u></u>	<u><u>70.30</u></u>

City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>TRANSPORTATION, PARKING &amp; UTILITIES ACTIVITY:</b>				
Parking & Telecommunications Division:				
Parking & Telecommunications Manager	1.00	1.00	1.00	1.00
Telecommunications Engineer	1.00	1.00	1.00	1.00
Account Clerk - Parking	1.00	1.00	1.00	1.00
Field Operations Supervisor	1.00	1.00	1.00	1.00
Parking Enforcement Officer (Full/Part Time)	1.50	1.50	1.50	1.50
Maintenance Worker III	1.00	1.00	1.00	1.00
	6.50	6.50	6.50	6.50
Transportation Services Division:				
Transportation Services Director	0.00	0.00	1.00	1.00
Transportation Manager	1.00	1.00	0.00	0.00
Assistant Transportation Manager	0.00	2.00	2.00	2.00
Management Accounting Coordinator	1.00	1.00	1.00	1.00
Financial Coordinator	1.00	1.00	1.00	1.00
Operations Assistant	2.00	2.00	2.00	2.00
Office Manager	1.00	1.00	1.00	1.00
Senior Field Operations Supervisor	2.00	2.00	2.00	2.00
Field Operations Supervisor	2.00	2.00	2.00	2.00
Traffic Control Supervisor	1.00	1.00	1.00	1.00
Traffic Signal Technician	3.00	3.00	3.00	3.00
Traffic Technician	2.00	2.00	2.00	2.00
Lead Maintenance Worker	7.00	7.00	5.00	5.00
Crew Leader	2.00	2.00	2.00	2.00
Warehouse Attendant	1.00	1.00	0.00	0.00
Maintenance Worker IV - Asphalt	5.00	5.00	5.00	5.00
Maintenance Worker IV - Concrete	3.00	3.00	3.00	3.00
Maintenance Worker IV - Construction	3.00	3.00	3.00	3.00
Maintenance Worker IV - Drainage	4.00	4.00	4.00	4.00
Maintenance Worker IV - Right of Way	1.00	1.00	1.00	1.00
Maintenance Worker IV - Trails	2.00	2.00	2.00	2.00
Maintenance Worker III	17.10	17.10	17.10	17.10
Maintenance Worker I	0.00	0.00	2.00	2.00
Maintenance Worker I (Temporary)	5.40	5.15	5.15	5.15
Transportation Facility Maintenance Worker	0.00	0.00	1.00	1.00
Intern I	0.00	0.25	0.25	0.25
Maintenance Worker II	1.00	0.00	0.00	0.00
Transportation Superintendent	1.00	0.00	0.00	0.00
	68.50	68.50	68.50	68.50

City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Utilities Director Division:</b>				
Utilities Director	0.00	0.00	1.00	1.00
Water & Wastewater Director	1.00	1.00	0.00	0.00
Administrative Assistant	0.50	0.50	0.50	0.50
Construction and Contract Manager	0.00	0.00	1.00	1.00
Staff Engineer - Water and Wastewater	0.00	0.00	1.00	1.00
Utilities Project Coordinator	0.00	0.00	1.00	1.00
	<u>1.50</u>	<u>1.50</u>	<u>4.50</u>	<u>4.50</u>
<b>Water &amp; Sewer Maintenance Division:</b>				
Water/Sewer Operations Manager	1.00	1.00	1.00	1.00
Assistant Water/Sewer Operations Manager	1.00	1.00	1.00	1.00
Staff Engineer - Water and Wastewater	1.00	1.00	0.00	0.00
Water Services Supervisor	1.00	1.00	1.00	1.00
Meter Reader	9.00	9.00	9.00	9.00
Meter Operations Assistant	1.00	1.00	1.00	1.00
Field Service Representative	3.00	3.00	3.00	3.00
Water Services Technical Supervisor	1.00	1.00	1.00	1.00
Meter Maintenance Technician	3.00	3.00	3.00	3.00
Backflow Prevention Operations Assist.	1.00	1.00	1.00	1.00
Backflow Prevention Technician	1.00	1.00	1.00	1.00
Field Superintendent - Water and Wastewater	2.00	2.00	2.00	2.00
Lead Warehouse Attendant	1.00	1.00	1.00	1.00
Pump & Tank Technician	3.00	3.00	3.00	3.00
Crew Leader - Water/License	13.00	13.00	12.00	12.00
Water Field Service Representative	3.00	3.00	3.00	3.00
Maintenance Worker IV - License	2.00	2.00	3.00	3.00
Maintenance Worker IV - No License	7.00	7.00	3.00	3.00
Maintenance Worker III	13.00	13.00	17.00	17.00
Operations Clerk - Water/Sewer	3.00	3.00	2.00	2.00
Warehouse Attendant	2.00	2.00	2.00	2.00
GIS Technician	1.00	1.00	1.00	1.00
Office Manager - Waster/Sewer	0.00	0.00	1.00	1.00
	<u>73.00</u>	<u>73.00</u>	<u>72.00</u>	<u>72.00</u>

City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Solid Waste &amp; Recycling Division:</b>				
Solid Waste Director	1.00	1.00	1.00	1.00
Solid Waste Operations Supervisor	1.00	1.00	1.00	1.00
Waste Reduction Coordinator	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Commercial Representative	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Crew Leader	4.00	4.00	4.00	4.00
Truck Driver	40.00	40.00	40.00	40.00
Relief Driver	3.00	3.00	3.00	3.00
Custodian	1.00	1.00	1.00	1.00
Scale House Attendant	0.00	0.00	1.00	1.00
	<u>55.00</u>	<u>55.00</u>	<u>56.00</u>	<u>56.00</u>
<b>Fleet Operations Division:</b>				
Fleet Operations Superintendent	1.00	1.00	1.00	1.00
Fleet Services Support Manager	1.00	1.00	1.00	1.00
Fleet Operations Supervisor	1.00	1.00	1.00	1.00
Lead Equipment Mechanic	2.00	2.00	2.00	2.00
Equipment Mechanic III	3.00	3.00	3.00	3.00
Equipment Mechanic II	2.00	2.00	2.00	2.00
Automotive Parts Specialist	1.00	1.00	1.00	1.00
Fleet Operations Clerk	1.00	1.00	1.00	1.00
Fleet Operations Administrative Assistant	1.00	1.00	1.00	1.00
Equipment Mechanic I	5.00	5.00	5.00	5.00
Equipment Maintenance Worker (Part Time)	0.50	0.50	0.50	0.50
	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>
<b>Aviation Division:</b>				
Airport Director	1.00	1.00	1.00	1.00
Financial Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Crew Leader - Airport Maintenance	1.00	1.00	1.00	1.00
Maintenance Worker III	2.00	2.00	2.00	2.00
	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
<b>Total Transportation, Parking &amp; Utilities Personnel</b>	<u>229.00</u>	<u>229.00</u>	<u>232.00</u>	<u>232.00</u>



City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>PARKS &amp; RECREATION ACTIVITY:</b>				
Parks & Recreation Division:				
Parks & Recreation Director	1.00	1.00	1.00	1.00
Recreation Superintendent	1.00	1.00	1.00	1.00
Parks Maintenance Superintendent	1.00	1.00	1.00	1.00
Parks Maintenance Supervisor	1.00	1.00	1.00	1.00
Horticulturist	2.00	2.00	2.00	2.00
Park Planner II	2.00	2.00	2.00	2.00
Park Planner	1.00	1.00	1.00	1.00
Urban Forester	1.00	1.00	1.00	1.00
YRCC Director	1.00	1.00	1.00	1.00
YRCC Program Coordinator	1.00	2.00	1.00	1.00
Recreation Programs Assistant (Part Time)	0.00	0.00	1.00	1.00
Financial Coordinator	1.00	1.00	1.00	1.00
Crew Leader - Athletic Fields	3.00	1.00	1.00	1.00
Crew Leader - Forestry Services	0.00	1.00	1.00	1.00
Crew Leader - Grounds Maintenance	0.00	1.00	2.00	2.00
Crew Leader - Turf	0.00	1.00	0.00	0.00
Recreation Programs Manager	2.00	2.00	3.00	3.00
Maintenance Worker - Parks Facilities	2.00	2.00	2.00	2.00
Recreation Programs Coordinator	1.00	1.00	0.00	0.00
Senior Secretary	1.00	1.00	1.00	1.00
Maintenance Worker IV	21.24	5.00	5.00	5.00
Maintenance Worker III	0.00	4.00	4.00	4.00
Maintenance Worker II	0.00	7.00	7.00	7.00
Maintenance Worker I	0.00	4.24	4.24	4.24
Horticultural Assistant II	3.00	3.00	3.00	3.00
Secretary	1.00	1.00	1.00	1.00
Cashiers (Part Time)	0.60	0.60	0.60	0.60
Pool Manager (Part Time)	0.42	0.42	0.42	0.42
Assistant Pool Manager (Part Time)	0.60	0.60	0.60	0.60
Lifeguards/Instructors (Part Time)	2.34	2.34	2.34	2.34
Site Supervisors (Part Time)	0.65	0.65	0.65	0.65
Camp Counselor	1.00	1.00	1.00	1.00
Urban Forestry Intern	0.00	0.00	0.50	0.50
Intern I	0.50	0.50	0.00	0.00
<b>Total Parks &amp; Recreation Personnel</b>	<u><u>53.35</u></u>	<u><u>54.35</u></u>	<u><u>54.35</u></u>	<u><u>54.35</u></u>

City of Fayetteville, Arkansas  
Personnel by Activity and Division

Activity / Division / Title	Budgeted 2008	Budgeted 2009	Estimated 2009	Budgeted 2010
<b>Positions by Division</b>				
Mayor's Administration Division	2.00	2.00	2.00	2.00
Chief of Staff Division	1.25	1.25	1.25	1.25
Sustainability Program Division	1.00	1.00	1.00	1.00
City Attorney Division	3.50	3.50	3.50	3.00
Aviation Division	6.00	6.00	6.00	6.00
Communications & Marketing Division	2.00	2.00	3.00	3.00
Government Channel Division	5.25	4.25	4.25	4.25
Internal Auditor Division	1.00	1.00	1.00	1.00
City Clerk/Treasurer Division	5.50	5.50	5.50	5.50
City Prosecutor Division	9.00	9.00	9.00	9.00
Fayetteville District Court Division	11.50	11.50	11.50	11.50
Finance Director Division	1.25	1.25	1.25	1.25
Billing & Collections Division	17.00	17.00	17.00	17.00
Human Resources Division	5.50	5.50	5.50	5.50
Accounting & Audit Division	11.50	11.50	11.50	11.50
Budget & Research Division	4.00	4.00	4.00	4.00
Building Services Division	14.50	14.50	14.50	14.50
Purchasing Division	3.50	3.50	3.50	3.50
Information Technology Division	13.00	13.00	13.00	13.00
Central Dispatch Division	24.00	24.00	24.00	24.00
Police Division	147.63	147.63	147.63	147.63
Fire Division	114.00	114.00	114.00	114.00
Development Services Division	1.00	1.00	2.00	2.00
Current Planning Division	9.00	9.00	9.00	8.00
Strategic Planning & Internal Consulting Division	4.00	4.00	3.00	3.00
Engineering Division	22.00	22.00	22.00	21.00
Building Safety Division	11.00	11.00	10.00	10.00
Community Services Division	10.50	10.50	10.50	10.50
Animal Services Division	15.80	15.80	15.80	15.80
Parking & Telecommunications Division	6.50	6.50	6.50	6.50
Transportation Services Division	68.50	68.50	68.50	68.50
Utilities Director Division	1.50	1.50	4.50	4.50
Water & Sewer Maintenance Division	73.00	73.00	72.00	72.00
Solid Waste & Recycling Division	55.00	55.00	56.00	56.00
Fleet Operations Division	18.50	18.50	18.50	18.50
Parks & Recreation Division	53.35	54.35	54.35	54.35
<b>Total Personnel</b>	<u><u>753.53</u></u>	<u><u>753.53</u></u>	<u><u>756.53</u></u>	<u><u>754.03</u></u>

**CITY OF FAYETTEVILLE  
PERSONNEL VARIATION SUMMARY**

Fund / Division	Deletions
<b><u>General Fund</u></b>	
Engineering	1.00 Staff Engineer <sup>1</sup>
Current Planning	1.00 Office Manager <sup>2</sup>
City Attorney	0.50 Law Clerk <sup>3</sup>
	2.50 Net Deletions

**NOTES TO THE PERSONNEL VARIATION SUMMARY**

1. One Staff Engineer is being reduced from the Engineering Division as a cost cutting measure. This position is funded out of General Fund.
2. One Office Manager is being reduced from the Current Planning Division as a cost cutting measure. This position is funded out of General Fund.
3. One Law Clerk is being reduced from the City Attorney Division as a cost cutting measure. This position is funded out of General Fund.

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# **Capital and Debt**

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**CITY OF FAYETTEVILLE, ARKANSAS  
CAPITAL IMPROVEMENTS PROGRAM**

Since 1988, the City of Fayetteville has produced a five year Capital Improvements Program (CIP). The CIP examines the infrastructure and capital needs of the City for the next five years. The CIP is reviewed and updated biennially to reflect the changing needs of the community and changes in available funding for financing capital projects. The CIP should be considered as a financial planning tool that lists the City's capital improvement projects and schedules the projects for funding and implementation. The CIP should also be considered one of the primary policy making instruments utilized by the Mayor and City Council. The City's practice has been to adopt the CIP for the forthcoming five year period and then incorporate the projects for the following two years into the next two budget processes.

The subsequent pages provide a summary of the 2010 Capital Improvements Program listed by improvement area, followed by a listing of the capital projects which the City plans for 2010.

**2010 Capital Improvements (By Funding Source)**

Project Description	2010 Adopted Budget
<u>Impact Fee Fund:</u>	
Police Impact Improvements	\$ 287,000
Water Impact Improvements	612,000
Wastewater Impact Improvements	1,680,000
Fire Station Improvements	241,000
	2,820,000
<u>Parks Development Fund:</u>	
Regional Park Development	373,000
Wilson Park Improvements	112,900
Lake Improvements	125,000
Neighborhood Park Development	50,000
Gulley Park Improvements	25,000
Brooks-Hummel Nature Preserve Land Purchase	78,000
Walker Park Improvements	16,000
Other Park & Safety Improvements	20,000
	799,900
<u>Sales Tax Capital Improvements Fund:</u>	
Audit Expense	6,700
Stormwater Quality Management/Nutrient Reduction	150,000
Other Drainage Improvements	400,000
Fire Facility Maintenance	25,000

## 2010 Capital Improvements (By Funding Source)

Project Description	2010 Adopted Budget
Fire Information Technology Updates	10,000
Fire Mobile Radios	17,500
Fire Station #1 Generator	60,000
Fire Station #6 Concrete Pad	80,000
Firefighting Equipment Replacements	18,000
Fire Station #3/#5 - Lease Payment	801,000
AccessFayetteville Technical Improvements	25,000
Document Management	40,000
Fiber Connectivity Between City Buildings	205,000
Geographic Information System (GIS)	65,000
Local Area Network (LAN) Upgrade	150,000
Microcomputer Replacements	65,000
Printer Replacements	7,500
Time and Attendance	165,000
Library Computer Replacements	23,000
Library Material Purchases	335,000
Building Improvements	271,000
IT Assessment & Project MGT	80,000
P.E.G. Television Center - Equipment	48,000
Telecommunication Systems Upgrades	100,000
Video Editing Upgrades	55,000
Forestry, Safety & ADA Compliance	28,500
Lights of the Ozarks	13,000
Other Park & Safety Improvements	10,000
Tree Escrow	83,800
Police Building Improvements	100,000
Police Recording System	43,000
Police Tandburg Video Arraignment System	18,000
Police Technology Improvements	50,000
Police Unmarked Vehicles	50,000
Specialized Police Equipment	40,000
Old Wire Road-Mission to Crossover	300,000
Street/ROW/Intersection Cost Shares	100,000
Trail Development	500,000
In-House Pavement Improvements	1,637,700
In-House Sidewalk Improvements	500,000
Traffic Signal Improvements	62,000
	6,738,700



## 2010 Capital Improvements (By Funding Source)

Project Description	2010 Adopted Budget
<u>Shop Fund:</u>	
Police/Passenger Vehicles - Replacement	232,000
Sanitation Equipment - Replacement	466,000
Tractors/Mowers - Replacement	110,000
Light/Medium Trucks - Replacement	129,000
	937,000
<u>Water &amp; Sewer Fund:</u>	
Business Office Improvements	16,000
Water & Sewer Rate Study	150,000
Upgrade/Replace Lift Stations - WWTP	22,000
Plant Pumps & Equipment - WWTP	106,000
UV Disinfection System Replacement	159,000
Sanitary Sewer Rehabilitation	1,150,000
South Mountain Pump Station Repair	200,000
Benson Mountain Pressure Plane Upgrade	325,000
Water & Sewer Improvements Defined by Study	1,100,000
Water Line Projects As Needed	143,000
Backflow Prevention Assemblies	12,000
Water Meters	311,000
	3,694,000
<u>Off-Street Parking Fund:</u>	
Parking Lot Improvements & Overlays	43,850
	43,850
<u>Solid Waste Fund:</u>	
Solid Waste Commercial Rate Study	110,000
Compactor Boxes	106,000
Materials Recovery Facility Improvements	292,000
Westside Recycling Drop Off Facility	426,000
Compost Site Slab Expansion	242,000
	1,176,000
	\$ 16,209,450

## **CITY OF FAYETTEVILLE, ARKANSAS CAPITAL IMPROVEMENTS PROGRAM DIRECTIONAL INFORMATION**

### Introduction

The Capital Improvements Program (CIP) for the City of Fayetteville examines the infrastructure and capital needs of the City for the next five years. The CIP may be reviewed and updated on an annual basis to reflect the changing needs of the community and changes in available monies for financing capital projects. The City's philosophy concerning the use of the CIP is that it should be considered as a financial planning tool that lists the City's capital improvement projects, places the projects in a priority order, and schedules the projects for funding and implementation. The CIP should be further considered as a major policy tool for the Mayor and City Council.

### Capital Improvement Policy

The CIP is approached as a valuable tool to be used in the development of **responsible** and **progressive** financial planning. The program is developed in accordance with the financial policies of the City. The policies and the CIP form the basis for making various annual capital budget decisions and support the City's continued commitment to sound, long-range financial planning and direction. The City's official Capital Improvements Policy is as follows:

- The City will prepare a biennial update of a five year CIP, which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will incorporate the reasonable findings and recommendations of the City's Boards, Commissions, Committees, and Citizens' task forces as they relate to capital projects and improvements.
- The City will seek input on the establishment of projects and project priorities from the public by holding hearings.

### What Projects Are in the CIP

Projects and their cumulative component areas totaling \$10,000 or more should be included in the CIP. Projects costing less than \$5,000 are not considered capital and are funded through program operating budgets. Projects that cost between \$5,000 and \$10,000 are handled through the budget process. Attempts will be made to fund these capital items through operating funds.

Projects in the CIP can include:

- obligations for labor and materials and contractors involved in completing a project
- acquisition of land or structures
- engineering or architectural services, professional studies, or other administrative costs
- expenses for City vehicles and equipment
- renovating or expanding City facilities, grounds, or equipment

### Financing

The City finances capital improvements on essentially a pay-as-you-go basis utilizing revenue from the 1% City sales tax originally adopted in 1993, the 1% Parks Development (Hotel, Motel, Restaurant) sales tax adopted in 1996, and operating revenues from the Airport, Shop, Water & Sewer, and Solid Waste funds. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split for 2010, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund. Until 2008, the split as established in 2003 was equal. Prior to June 2003, the revenue was divided 75% for Sales Tax Capital Improvements Fund and 25% for General Fund. In addition, long-term debt is considered and utilized only when the City faces a project that is of such importance and sufficient financial magnitude as to warrant a bond issue.

The CIP is not a financing document in and of itself. Rather, the CIP is utilized as a planning document that places projects in the annual budget whereby funds are appropriated for them by the City Council. Prior to actual initiation of project work, required contracts are presented to the Mayor or City Council, as appropriate, for final approval of expending funds.

### Project Cost Determination

All projects are first costed in current or 2009 dollars. Then a determination of the year the project is expected to start is made. Finally, a determination of the projected cost of the improvement is made by referring to the "Project Cost Table" that provides the inflation multiplier to be used for the project in the anticipated year.

## Project Cost Table for CIP 2010-2014

### Inflation Recommendations

6% factor - This factor should be used in calculating all project categories.

Year	6% Factor
2010	1.060
2011	1.124
2012	1.191
2013	1.262
2014	1.338

Example: A street project that costs \$1,000,000 in 2009 dollars, which is expected to be done in 2010, would use the inflation factor of 1.191. To get the expected cost of the project in 2012 dollars, multiply \$1,000,000 by 1.191, which equals \$1,191,000.

### Priority Selection of Projects

The adopted CIP will rely on priorities defined by the Mayor, City Council, community, and City staff. As always, criteria such as government imposed mandates, usefulness to the community, and impact on operational expenses will be reviewed in establishing priorities. A priority is assigned to each project by year and by funding source. Projects for which no funding is anticipated to be available will be placed on an "Unfunded Projects List," which will identify the cost of the project. This list identifies the project as being viable, but one for which no funding is presently available. Unfunded projects may be funded if actual revenue is above projected revenue, if costs on funded projects are below budget, or if another funding source is identified.

The Parks and Recreation Advisory Board, Airport Board, City Council Street Committee, City Council Water & Sewer Committee, and City Council Equipment Committee meetings have been held to obtain committee and public input and guidance regarding parks, streets, bridge and drainage improvements, water and sewer improvements, and equipment purchases planned for the next five years.

City of Fayetteville, Arkansas  
2010 Capital Projects  
Summary

	Sales Tax Capital Impvs Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
Fire Improvements	1,011,500	241,000	-	-	1,252,500
Police Improvements	301,000	287,000	-	232,000	820,000
Library Improvements	358,000	-	-	-	358,000
Parks & Recreation Improvements	135,300	799,900	-	-	935,200
Bridge & Drainage Improvements	550,000	-	-	-	550,000
Street Improvements	400,000	-	-	-	400,000
Transportation Improvements	2,199,700	-	-	-	2,199,700
Trail Improvements	500,000	-	-	-	500,000
Information Technology Improvements	722,500	-	-	-	722,500
Other Capital Improvements	554,000	-	-	-	554,000
Wastewater Treatment Improvements	-	1,680,000	287,000	-	1,967,000
Water & Sewer Services Improvements	-	-	489,000	-	489,000
Water & Sewer Improvements	-	612,000	2,918,000	-	3,530,000
Vehicles & Equipment	-	-	-	239,000	239,000
Off-Street Parking Improvements	-	43,850	-	-	43,850
Solid Waste Improvements	-	-	1,176,000	466,000	1,642,000
	<u>6,732,000</u>	<u>3,663,750</u>	<u>4,870,000</u>	<u>937,000</u>	<u>16,202,750</u>

City of Fayetteville, Arkansas  
2010 Capital Projects  
Comprehensive Detail

	Sales Tax Capital Impvys Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
<u>Fire Improvements</u>					
Fire Mobile Radios	17,500	-	-	-	17,500
Fire Facility Maintenance	25,000	-	-	-	25,000
Fire Information Technology Updates	10,000	-	-	-	10,000
Fire Station #6 Concrete Pad	80,000	-	-	-	80,000
Fire Station #1 Generator	60,000	-	-	-	60,000
Firefighting Equipment Replacements	18,000	-	-	-	18,000
Fire Station #3/#5 - Lease Payment	801,000	-	-	-	801,000
Fire Improvements	-	241,000	-	-	241,000
	1,011,500	241,000	-	-	1,252,500
<u>Police Improvements</u>					
Police Technology Improvements	50,000	287,000	-	-	337,000
Police Unmarked Vehicles	50,000	-	-	-	50,000
Police Building Improvements	100,000	-	-	-	100,000
Specialized Police Equipment	40,000	-	-	-	40,000
Police Recording System	43,000	-	-	-	43,000
Police Tandburg Video Arraignment System	18,000	-	-	232,000	250,000
	301,000	287,000	-	232,000	820,000
<u>Library Improvements</u>					
Library Materials Purchases	335,000	-	-	-	335,000
Library Computer Replacements	23,000	-	-	-	23,000
	358,000	-	-	-	358,000
<u>Parks &amp; Recreation Improvements</u>					
Forestry, Safety & ADA Compliance	28,500	-	-	-	28,500
Tree Escrow	83,800	-	-	-	83,800
Other Park & Safety Improvements	10,000	-	-	-	10,000
Lights of the Ozarks	13,000	-	-	-	13,000
Lake Improvements	-	125,000	-	-	125,000
Community Park Development	-	373,000	-	-	373,000
Walker Park Improvements	-	16,000	-	-	16,000
Brooks-Hummel Nature Preserve Land Purchase	-	78,000	-	-	78,000
Neighborhood Park Development	-	50,000	-	-	50,000
Wilson Park Improvements	-	112,900	-	-	112,900
Other Park & Safety Improvements	-	20,000	-	-	20,000
Gulley Park Improvements	-	25,000	-	-	25,000
	135,300	799,900	-	-	935,200
<u>Bridge &amp; Drainage Improvements</u>					
Stormwater Quality Management/Nutrient Reduct	150,000	-	-	-	150,000
Lake Wilson Spillway Repair	400,000	-	-	-	400,000
	550,000	-	-	-	550,000
<u>Street Improvements</u>					
Old Wire Road-Mission to Crossover	300,000	-	-	-	300,000
Street/ROW/Intersection Cost Shares	100,000	-	-	-	100,000
	400,000	-	-	-	400,000

City of Fayetteville, Arkansas  
2010 Capital Projects  
Comprehensive Detail

	Sales Tax Capital Impvys Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
<u>Transportation Improvements</u>					
Traffic Signal Improvements	62,000	-	-	-	62,000
In-House Pavement Improvements	1,637,700	-	-	-	1,637,700
In-House Sidewalk Improvements	500,000	-	-	-	500,000
	2,199,700	-	-	-	2,199,700
<u>Trail Improvements</u>					
Trail Development	500,000	-	-	-	500,000
	500,000	-	-	-	500,000
<u>Information Technology Improvements</u>					
Document Management	40,000	-	-	-	40,000
Geographic Information System (GIS)	65,000	-	-	-	65,000
Local Area Network (LAN) Upgrade	150,000	-	-	-	150,000
Printer Replacements	7,500	-	-	-	7,500
Microcomputer Replacements	65,000	-	-	-	65,000
AccessFayetteville Technical Improvements	25,000	-	-	-	25,000
Fiber Connectivity Between City Buildings	205,000	-	-	-	205,000
Time and Attendance	165,000	-	-	-	165,000
	722,500	-	-	-	722,500
<u>Other Capital Improvements</u>					
Building Maintenance					
Building Improvements	271,000	-	-	-	271,000
Government Channel					
P.E.G. Television Center - Equipment	48,000	-	-	-	48,000
Parking & Telecommunications					
Telecommunications Systems Upgrades	100,000	-	-	-	100,000
Communications & Marketing					
IT Assessment and Project MGT	80,000	-	-	-	80,000
Video Editing Upgrades	55,000	-	-	-	55,000
Audit Expense	6,700	-	-	-	6,700
	560,700	-	-	-	560,700
<u>Wastewater Treatment Improvements</u>					
Upgrade/Replace Lift Stations - W.W.T.P.	-	-	22,000	-	22,000
Plant Pumps and Equipment - W.W.T.P.	-	-	106,000	-	106,000
UV Disinfection System Replacement	-	-	159,000	-	159,000
Wastewater Impact Improvements	-	1,680,000	-	-	1,680,000
	-	1,680,000	287,000	-	1,967,000
<u>Water &amp; Sewer Services Improvements</u>					
Business Office Improvements	-	-	16,000	-	16,000
Water & Sewer Rate Study	-	-	150,000	-	150,000
Backflow Prevention Assemblies	-	-	12,000	-	12,000
Water Meters	-	-	311,000	-	311,000
	-	-	489,000	-	489,000

City of Fayetteville, Arkansas  
2010 Capital Projects  
Comprehensive Detail

	Sales Tax Capital Impvs Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
<u>Water &amp; Sewer Improvements</u>					
Sanitary Sewer Rehabilitation	-	-	1,150,000	-	1,150,000
Water and Sewer Cost Sharing	-	-	-	-	-
Water Line Projects As Needed	-	-	143,000	-	143,000
Water Impact Improvements	-	612,000	-	-	612,000
South Mountain Pump Station Repair	-	-	200,000	-	200,000
Benson Mountain Pressure Plane Upgrade	-	-	325,000	-	325,000
Water & Sewer Improvements Defined by Study	-	-	1,100,000	-	1,100,000
	-	612,000	2,918,000	-	3,530,000
<u>Vehicles &amp; Equipment</u>					
Tractors/Mowers - Replacement	-	-	-	110,000	110,000
Light/Medium Trucks - Replacement	-	-	-	129,000	129,000
	-	-	-	239,000	239,000
<u>Off-Street Parking Improvements</u>					
Parking Lot Improvements & Overlays	-	43,850	-	-	43,850
	-	43,850	-	-	43,850
<u>Solid Waste Improvements</u>					
Solid Waste Commercial Rate Study	-	-	110,000	-	110,000
Compactor Boxes	-	-	106,000	-	106,000
Materials Recovery Facility Improvements	-	-	292,000	-	292,000
Westside Recycling Drop Off Facility	-	-	426,000	-	426,000
Compost Site Slab Expansion	-	-	242,000	-	242,000
Sanitation Equipment - Replacement	-	-	-	466,000	466,000
	-	-	1,176,000	466,000	1,642,000
	<u>6,738,700</u>	<u>3,663,750</u>	<u>4,870,000</u>	<u>937,000</u>	<u>16,209,450</u>



**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<b><u>Off-Street Parking Fund (2130)</u></b>	
<u>Off-Street Parking Improvements:</u>	
<u>Parking Lot Improvements and Overlays (06001)</u>	
The City currently has 12 public parking lots and one municipal parking deck that are in the Downtown Square and Dickson Street areas. These are all asphalt surface lots that periodically require general maintenance such as crack seal, seal coat, re-striping, pot hole patching, and bumper block replacement. These lots also require a complete asphalt overlay on a less frequent basis. This parking lot maintenance schedule will provide an overlay of one parking lot annually and general maintenance of the other lots as needed.	43,850
Total Off-Street Parking Fund Projects:	43,850
<b><u>Parks Development Fund (2250)</u></b>	
<u>Parks Development Capital (9255)</u>	
<u>Neighborhood Park Development (02013)</u>	
This project consists of the development/upgrades of City neighborhood parks. Included in this project is the development of over 20 acres of park land distributed across the City. Bryce Davis Park is located in the NW quadrant, north of Wedington Drive and west of Salem Road and has been expanded to a community park. \$395,000 is budgeted in 2009 to begin development of the additional 17 acres. Hill Place park land is located in the SW quadrant south of MLK Blvd, west of Hill St. and Stone Mountain park land is located in the SE quadrant east of Crossover Rd., north of Hwy. 16E. These lands are currently in the City's park system and are in need of development. Owl Creek park land is expected to be added into the City's park system in 2010.	50,000
<u>Gulley Park Improvements (05001)</u>	
Gulley Park is one of the City's most popular and widely used parks. A large pavilion with restrooms and electricity is needed to host gatherings. The location of the existing house on Old Wire Road lends itself to an excellent site for a pavilion. Construction of this additional pavilion will expand opportunities to users as well as provide a covered space for gatherings. The trail in Gulley Park is showing signs of significant wear and is in need of repair. Renovation of this trail, including the repair of cracks and splits, will decrease the likelihood of accidents. In 1991, a parking lot was constructed off Township Street at Gulley Park to accommodate 32 vehicles. This park has seen a tremendous increase in usage, thereby making the existing parking lot inadequate. Additional parking is needed to create safer vehicular and pedestrian circulation.	25,000
<u>Lake Improvements (02043)</u>	
The existing playground located at the North Shore Park of Lake Fayetteville is in need of replacement. This area of the park has seen increased usage in recent years. The boat dock/fishing pier at Lake Sequoyah is in need of renovations. The south dock has been closed due to deterioration. A feasibility study is required to determine if there is a need to renovate the docks or completely remove them and provide other lake improvements, such as ADA accessibility to the lake.	125,000
<u>Regional Park Development (02002)</u>	
The Parks and Recreation Master Plan recommends the development of a Regional Park based upon data from public meetings, citizen survey results, a one day steering committee meeting, and interviews with public officials, staff, and community leaders. Possible facilities include baseball, soccer, and softball complexes, as well as trails, tennis courts, sand volleyball courts, pavilions, picnic tables/grills/benches, disc golf, and multi purpose fields. Park facilities would be developed on a priority basis depending upon public desires. With the request for the Lewis Soccer Complex to be returned to the University of Arkansas, there is an urgent need to relocate this facility. Due to the poor condition of the Walker Park Baseball Complex, it needs to be replaced as soon as possible.	373,000

**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<u>Brooks-Hummel Nature Preserve Land Purchase (07027)</u>	
The City purchased 13.75 acres located north of the Lake Lucille Spillway in 2007 for a principal amount of \$495,000 with an interest rate of six percent annually for five years on the unpaid balance. The City agreed to sell 1.89 acres to the United Presbyterian Church for \$68,000. The City also agreed to sell a conservation easement for the property to the Fayetteville Natural Heritage Association for \$179,500. This property has been named the Brooks Hummel Nature Preserve by Resolution Number 108-07.	78,000
<u>Wilson Park Improvements (02013)</u>	
The trail in Wilson Park is eroding and is in need of replacement with a concrete trail. Lighting is also needed along the trail due to heavy use in the evening and early morning hours. Approximately \$295,000 is included in the 2009 budget for this project. By lighting this trail, the City will provide a safe place for people to exercise. There have been numerous requests for lights on this trail for several years due to incidents in the past where trail users have been assaulted in dark areas of the park. The total cost of this project is \$407,900. The swimming pool and bathhouse floor deck needs to be resurfaced. The deck is cracking and breaking off causing a safety hazard. The entire surface needs to be replaced. Citizens have requested the renovation and addition of lighting to the two west side tennis courts.	112,900
<u>Walker Park Improvements (10009)</u>	
This project will provide an entry feature on South College for the Walker Park Senior Center and interpretive signage for the Walker Park mural on the exterior of the handball courts. The Senior Center is in need of a visible placemaker. An entry sign compatible with the existing architecture in Walker Park will be built near the drive location. The mural at the handball courts has drawn much positive attention to the area. Interpretive signage to expand on the heritage of the South Fayetteville area is needed to complete the project. Additionally, the Senior Center is in need of a 20'x10' Combo Walk-in Cooler to assist with the storage of bulk food purchases. Items purchased in bulk reduce the overall cost of the Meals on Wheels program.	16,000
<u>Other Park &amp; Safety Improvements (02014)</u>	
As donations are received, staff will determine the various improvements most needed for to the different parks.	20,000
Total Parks Development Fund Projects:	
	799,900
<b><u>Impact Fee Fund (2300)</u></b>	
<u>Water &amp; Sewer Improvements:</u>	
<u>Water and Sewer Cost Sharing (02067)</u>	
This project is to provide funding for projects that will be cost shared by the City and developers or individuals. Each project will be approved on a case by case basis. These projects maximize return on each dollar spent by the City because of combining work needed with work being funded by a developer or other entity. Examples include looping water lines, up sizing water and sewer mains above the minimums required for a developer to install, and extensions beyond the area and needs of a development.	612,000

**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<u>Wastewater Impact Improvements:</u>	
<u>Sewer Replace - Elkins Outfall Line (10010)</u>	
This project will replace the sewer line which serves as the gravity outfall from the Elkins sewer force main due to increased capacity needs. The line should be replaced to the Mally Wagnon Road sewer pump station. Manholes and pipe need to be protected from internal corrosion. The cost estimate is based on the Garver and Garver estimate as part of the Wastewater Treatment Plant Master Plan, December 2000.	1,680,000
<u>Fire Improvements:</u>	
<u>Fire Improvements (07003)</u>	
The purpose of this project is to accumulate funding for Fire projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	241,000
<u>Police Improvements:</u>	
<u>Police Impact Improvements (07001)</u>	
The purpose of this project is to accumulate funding for Police projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	287,000
Total Impact Fee Fund Projects:	2,820,000

**Sales Tax Capital Improvements Fund (4470)**

Transportation Improvements:

Sidewalk Improvements (02053)

The goal of this project is to continue to improve the connectivity of the sidewalk system by constructing new sidewalk in selected areas and replacing or repairing sidewalks throughout the City. The City maintains existing sidewalks and has a large inventory of locations where sidewalks are needed. Developers are responsible for construction of sidewalks in new subdivisions and large scale developments. One of the City Council's priority goals is sidewalk connectivity at the current pace of installing approximately four miles of new sidewalk per year. There were decades of development when sidewalks and drainage were not required.	500,000
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In-House Pavement Improvements (02052)

This program provides for the systematic overlay of approximately 6.7% of existing asphalt streets within the City limits on an annual basis and includes curb cuts, curb and guttering, pavement striping, and preparation costs for the overlays. The goal of this project is to overlay a minimum of 150,000 square yards of asphalt each year. A street evaluation program determines overlay schedules based on existing conditions of streets. The resulting plan is presented to the Street Committee and City Council on an annual basis and implemented upon approval. Overlaying each street within a 15 year cycle is intended to optimize the longevity of roadways and minimize significant maintenance requirements, resulting in fewer complete renovations at a substantially greater cost.	1,637,700
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**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<u>Traffic Signal Improvements (02063)</u>	
This project involves the installation of new traffic signals, upgrading existing traffic signals, and other improvements which enhance the safety and movement of pedestrians and vehicles. The location of traffic signal projects will be determined as warrants are met as specified in the FHWA Manual On Uniform Traffic Control Devices and when related street projects are completed. The purpose of a traffic signal installation is to assign vehicle right-of-way and improve the safety of vehicles and pedestrians in the City. Upgrades to existing signals include outfitting signal control cabinets with battery back ups, upgrades to overhead video detection, and replacing wooden or deteriorated metal poles with galvanized steel poles. The City has all existing traffic signals on the citywide closed loop radio signal system and Windows NT CL Mats Peek operating system. All new installations will include overhead video detection, LED signal heads, and be on the signal system network.	62,000
<u>Street Improvements:</u>	
<u>Street ROW/Intersection/Cost Shares (02116)</u>	
This project is to provide funding for the acquisition of miscellaneous street right-of-way, construction of miscellaneous street projects, cost sharing for developer projects, and contingency funds for other street projects as needed.	100,000
<u>Old Wire Road-Mission to Crossover (10011)</u>	
This project will widen Old Wire Road from Mission to Crossover from an existing two lane ditch section to two to three lanes with curb and gutter and sidewalks. Funding requested will be adequate for design and other preliminary costs. This will allow the improvements to be designed in preparation for right-of-way acquisition and construction to be funded by excess funds in the 2006 Bond Program, by a future Bond Issue, or by future CIP allocations.	300,000
<u>Library Improvements:</u>	
<u>Library Materials Purchases (02049)</u>	
This project provides library materials including literature, non-fiction, reference resources, films, books on CD, e-books, and parenting resources. The Fayetteville Public Library seeks to provide a collection of library materials at a level commensurate with benchmark cities, e.g. Lawrence, Ames, Champaign, Denton, Iowa City (\$7.60 per capita) as well as the national average for cities with a population of 50,000 to 99,000 (\$6.05 per capita). These were not reached in 2008, and this puts Fayetteville far behind the benchmark cities. Over one million items were borrowed in 2008 and borrowing continues to increase in 2009. This upward trend is projected to continue. While funding requested recognizes the City's funding shortfall in 2010-2011, increases will be desperately needed in 2012-2014 to narrow the gap between current funding and the national mean and benchmark cities.	335,000
<u>Library Computer Replacements (04004)</u>	
This project provides rotational replacement of computer resources. Public access computing is a core service ensuring all residents have computer and high speed connectivity. Uses include job searches, completing e-forms, classes, email, research, shopping, writing, school assignments, etc. From 2007 through 2008 use of public access computers grew by 10%.	23,000
<u>Information Technology Improvements:</u>	
<u>Microcomputer Replacements (02057)</u>	
This project is for the replacement of failing and outdated personal computers (PC's). In order to make use of increased functionality of new PC software, PC hardware must be continuously evaluated and updated.	65,000

**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<p><u>Local Area Network (LAN) Upgrade (02056)</u></p> <p>This project is to upgrade and expand the City's Local Area Network(LAN)/Network infrastructure. The LAN is used by every division in the City across twenty plus locations connecting approximately 800 devices. Increases in the system's user base and advances in technology have created a need for hardware and operating system upgrades. Future upgrades include replacement of all switches in the primary switch room located at city hall with a core chassis based switch that will allow for future growth and higher speed, reliability, and availability.</p>	150,000
<p><u>Geographic Information System (GIS) (02055)</u></p> <p>Geographic Information Systems (GIS) are organized collections of computer hardware, software, geographic data, and personnel designed to efficiently capture, store, update, manipulate, analyze, and display all forms of geographically referenced information. This system provides necessary information for planning, engineering, Hansen, and public utility projects. Additionally, GIS provides applications to assist many other City divisions including Police, Fire, Transportation, and Parks &amp; Recreation. This project is to upgrade and expand the City's base GIS computer hardware, software, and data collection systems to accommodate growth in the system's applications and user base.</p>	65,000
<p><u>Printer Replacements (02060)</u></p> <p>This project is for the replacement of AS/400 system printers and network printers. The workload for system printers has steadily decreased since the implementation of the Electronic Document Management System. This reduction has extended the life on most of the systems printers. However the need remains to replace certain printers as reliability reduces and maintenance costs increase.</p>	7,500
<p><u>AccessFayetteville Technical Improvements (04047)</u></p> <p>This project provides funding for technical improvements, enhancements, third party applications, and maintenance of the AccessFayetteville website. AccessFayetteville utilizes a commercial Content Management System (CMS) that is configured and maintained by City staff. The CMS allows end users to add, edit, and approve the content that is displayed on the website.</p>	25,000
<p><u>Document Management (02094)</u></p> <p>This project is to add additional scanners and licenses as new applications are added to the Electronic Document Management System (EDMS). A workflow application is scheduled for implementation in 2010. WorkflowXtender is an add-on application with the EDMS that allows the flow of work between individuals and/or departments to be defined and tracked. It will provide for the automatic routing of documents and projects to the users responsible for working on them. With built in security features digital signatures can automate the signature process. WorkflowXtender is concerned with the timely provision of information required to support each step of the routing cycle.</p>	40,000
<p><u>Time and Attendance (08025)</u></p> <p>This project is to provide hardware, software, and interface to payroll to help streamline and automate payroll data entry and capture pay related information that cannot be captured in the current manual entry system. Currently, daily payroll hours are entered into a spreadsheet to calculate weekly totals for work, sick, vacation, and overtime hours. The weekly totals are then entered into the payroll system by timekeepers or payroll staff. Because of the time window between payroll work dates and the bank deadline for payroll, it is not feasible to manually enter time into the payroll system on a daily basis, thus losing capabilities to capture that important data for analysis. This system is necessary for better Wage and Hour law compliance (Fair Labor Standards Act) and for compliance with the Family and Medical Leave Act. Additionally, this system would enable the City to institute and enforce a much needed absenteeism policy.</p>	165,000

**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<u>Fiber Connectivity Between City Buildings (08027)</u>	
This project will provide a fiber connection between the City Administration Building and other City locations (Water & Sewer Operations, Solid Waste & Recycling, Fleet Operations/Transportation, and Parks & Recreation). Currently, all these sites connect to the City Administration Building via wireless connections with T1 redundancy backup lines. The number of users and the size and demand for network bandwidth of current files and applications make the current connections performance very slow and reduces productivity. Implementation of this project will have a profound impact on both the integrity and speed of our Metropolitan Area Network. It will also pave the way for technologies like Voice over IP, high availability data-sharing applications, and video streaming/conferencing.	205,000
<u>Other Capital Improvements:</u>	
<u>Building Improvements (02046)</u>	
This project consists of the repair and replacement of damaged and worn roofs, HVAC systems, and provides for other improvements (such as remodels) to City owned buildings. This effort consists of preventive maintenance efforts to address the day to day facility operations of City facilities. During the upcoming year, the Building Services Division plans to continue to work in house and through contractors.	271,000
<u>P.E.G. Television Center - Equipment (02061)</u>	
Cable TV will be converting to digital, which Fayetteville's operator is already doing and will require some updating of equipment, in order to take advantage of innovations. Computer networking between video editors and computers with programming data will also be installed in the PEG Center. A dimmable fluorescent studio lighting system will save power and be more comfortable and easily adjusted. This project allows periodic equipment replacement of some equipment up to and over 15 years old, such as cameras, camcorders, monitors, computers, and video recording devices. Other items include City Hall robotically controlled cameras, portable switching equipment, wireless video transfer equipment, tripods, and furniture. The robotically controlled cameras will save some labor, otherwise the replacements will have no measurable impact on the operating budget.	48,000
<u>Telecommunications Systems Upgrades (04001)</u>	
The City currently has 17 telecommunications systems located throughout various facilities. These systems provide voice communications and voice mail services for all City employees at all City facility locations. Upgrades to these systems are essential to ensure no down time due to failing software and/or hardware and to ensure that all software versions are kept current to provide the most up-to-date technology. With all future upgrades, replacement equipment will be integrated so that all city facilities communicate in unison as if on one main system. Internal and external communications will be significantly enhanced. This system has suffered some serious crashes that have been detrimental to public safety communications. The Police and City Hall systems are integrated together and are the largest switches of all the facilities.	100,000
<u>IT Assessment and Project MGT (10013)</u>	
This project allows an assesment of the current level of information technology operations and equipment. From this assessment, a strategic plan will be developed.	80,000

**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<u>Video Editing Upgrades (10012)</u>	
Video production editing technology is always being updated and improved. The current state of technology in the PEG Center is old and in need of updating. The stated goal of the administration is to have the PEG Center strive to be the best in class and to be a resource that enables staff and volunteers the opportunity to train and work on industry-standard technology. The City also supports the endeavors of Community Access Television by providing CAT with equipment with which to provide their service. To that end, video production editing capability needs to be maintained at least at an industry-standard level. The video editing technology of the Center has not been kept current and is several generations behind the current standards. The goal of this project would be bring all editing systems at the Center up to industry standard technology.	55,000
<u>Audit Expense</u>	6,700
<u>Parks &amp; Recreation Improvements:</u>	
<u>Other Park &amp; Safety Improvements (02014)</u>	
At Lake Fayetteville, there is an 80 acre area adjacent to the old Butterfield Trail that is becoming overgrown with invasive plant species. In order to preserve this area, management will begin to establish native grasses and forbs. This will provide an educational area and will also enhance wildlife habitat. Citizens will be able to enjoy the area as it is bordered on three sides by the Lake Fayetteville trail. It will also provide great educational opportunities for school children through our partnership with the Environmental Study Center. Initial work will include eradication of invasive plants species and a controlled burn.	10,000
<u>Forestry, Safety &amp; ADA Compliance (02045)</u>	
The forestry project consists of tree care, tree/landscape installation, the tree farm, community and school education, mature tree restoration, annual operating charges for the grinder and chipper, and maintenance and removal of hazardous trees in parks and public lands. The National Arbor Day tree give away is also included. Funds are required to maintain a sustainable tree farm and turf resource, eventually reducing the need to purchase trees and sod from outside vendors. A mature tree restoration program consisting of aeration of compacted soil and root stimulation will be utilized in various parks. Funds for unforeseeable emergencies occurring in parks due to inclement weather and vandalism or replacement and renovations of park amenities to meet ADA/safety standards are budgeted each year. An Urban Eco Analysis Study is needed to compare to the 2000 study and validate the Tree Preservation Code which requires a tree inventory by 2011.	28,500
<u>Lights of the Ozarks (02001)</u>	
The Lights of the Ozarks display was initiated in 1993 by the Chamber of Commerce. The Advertising & Promotion (A&P) Commission gave \$40,000 the first year to help establish the event. For the past 15 years, the City has installed the lights and the Chamber of Commerce and the A&P Commission have organized related events. Over 500,000 lights are displayed from Thanksgiving until New Years Eve. In 2008, A&P Commission contributed \$12,500 for lights and Wal-mart awarded a grant for \$10,000. In 2008, the event required 1,411 hours to install and in the Winter of 2009 it took 295 hours to remove the lights. The A&P Commission estimates over 200,000 people come to view the display. It is one of the most popular winter festival in Fayetteville. In the Spring of 2009, the A&P Commission was unable to contribute funds for the 2009 display. Additional funds will be requested from the A&P Commission and the Wal-mart Foundation later in 2009.	13,000

**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<p><u>Tree Escrow (08001)</u></p> <p>Funds from this project can be used in a variety of ways such as planting or maintaining trees with either a seasonal FTE or by contract labor or to identify planting spaces using a tree inventory. Funds for this project are deposited through the development processes defined in Chapter 167 of the UDC and must be used within seven years or be refunded. This money should first be spent within the development or within one mile and/or within the appropriate quadrant.</p>	83,800
<p><u>Police Improvements:</u></p> <p><u>Police Technology Improvements (06002)</u></p> <p>This project provides for the upgrade and replacement of computer and networking equipment, which is obsolete and/or malfunctioning. By providing updated equipment, officers will be kept informed of pertinent records. This project includes purchases for increased storage capacity and software to manage digital media files, improve wireless connectivity between the main police facility and substations, and other improvements as they become necessary.</p>	50,000
<p><u>Police Unmarked Vehicles (06003)</u></p> <p>The Police Department utilizes unmarked vehicles for a variety of tasks, such as gathering intelligence. Other tasks include the following:</p> <ul style="list-style-type: none"> <li>Conducting pre-raid intelligence for ERT deployment</li> <li>Conducting narcotics operations</li> <li>Patrolling for vandals</li> <li>Patrolling for burglars and thieves</li> <li>Conducting alcohol enforcement patrols</li> <li>Conducting surveillance for all the above activities</li> <li>Any activity that must be kept covert</li> </ul>	50,000
<p><u>Police Building Improvements (02047)</u></p> <p>2010 funding in this project will be used to remodel the existing Police Building and expand into the District Court area upon relocation to their new District Court Building. This project will also be used to repair/replace aging items such as flooring, cabinets, lighting, and small HVAC units in the current Police Department building.</p>	100,000
<p><u>Specialized Police Equipment (02062)</u></p> <p>This project is to replace outdated and/or malfunctioning equipment used during police operations. Equipment items such as tasers, digital cameras, radars, decibel meters, surveillance equipment and other specialized equipment are needed for officers to perform duties.</p>	40,000
<p><u>Police Recording System (08014)</u></p> <p>This project will serve to replace the current recorder which is utilized to capture and archive communications from the phone and radio systems within the Police Department. The current recorder will no longer be supported by the vendor in 2010. This represents 20% of the total cost of the project with the Arkansas Telephone Emergency Services Board providing the other 80% costs of the project.</p>	43,000
<p><u>Police Tandburg Video Arraignment System (08013)</u></p> <p>The original video arraignment system was purchased in 2005 and will have reached its life expectancy by 2010. This replacement project allows the Judge to arraign detainees at the Washington County Jail without transporting and supervising them to the District Court. This increases the safety of detainees, public, and officers alike while eliminating transportation costs.</p>	18,000



**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<u>Bridge &amp; Drainage Improvements:</u>	
<u>Stormwater Quality Management/Nutrient Reduction (02097)</u>	
This project includes activities required by the City's agreement with Beaver Water District for nutrient reduction in the White River Watershed and regulation in the City as required by the EPA National Pollutant Discharge Elimination System (NPDES) Phase II Stormwater Permit Regulations as administered by the Arkansas Department of Environmental Quality (ADEQ). A total of \$935,000 is estimated to be spent on this project in 2010 through 2014, of which approximately \$320,000 will be funded with currently budgeted funds.	150,000
 <u>Lake Wilson Spillway Repair (10014)</u>	
The spillway at Lake Wilson was damaged by flooding in 2004. Since that time, a study and analysis of the dam has been conducted by Carter and Burgess under Project 04030. Design and construction of the necessary repairs are still to be completed. FEMA estimated the project cost to be \$294,737 on a Project Worksheet in 2004. The actual project cost is not known, but it is expected to be substantially more than the initial estimate. The final cost to the City is anticipated to be 12.5% of the total project cost. The funding amount in this request is for the total project cost to provide for interim funding until the reimbursement is received. The project has received several time extensions from FEMA, and further delays may cause the loss of federal funding for the project. The current schedule submitted to FEMA indicates project completion by the end of 2010.	400,000
 <u>Trail Improvements:</u>	
<u>Trail Development (02016)</u>	
The goal of this project is to provide funding to increase production of the trails program throughout Fayetteville. This funding includes new trail development and asphalt replacement on existing trails. This will be accomplished through the use of personnel within the Transportation Division as approved by the City Council. This funding will allow production to proceed at a reduced cost, thereby providing for an increased rate of trail construction.	500,000
 <u>Fire Safety Improvements:</u>	
<u>Fire Station Lease Payments - Stations 3/5 (05002)</u>	
Bond payments to finance the construction costs of the new fire station #3 and the relocation of fire station #5.	801,000
 <u>Fire Facility Maintenance (02006)</u>	
This project is for major repairs to existing facilities that cannot be funded through the normal operating budget. It includes but is not limited to central station's roof repairs and fire escape replacements, remodeling for existing stations, and structural repairs for the central fire station.	25,000
 <u>Mobile radios (10015)</u>	
This project is to replace obsolete hand held and mobile station radios. Motorola, which is the current provider, will no longer service existing radios. This project will allow four to five radios to be replaced each year. The estimated replacement cost is \$3,500 per radio.	17,500
 <u>Firefighting Equipment Replacements (10016)</u>	
This project is for the replacements of several expensive pieces of firefighting equipment. This equipment includes a multi gas meter, thermal imager, and AEDs.	18,000

**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<u>Fire Information Technology Updates (10017)</u>	
This project will allow the replacement of computer hardware on an as needed basis. With the computers in the front line apparatus as well as all fire stations, staff is currently supporting over 58 computer systems. This allows for the replacement of systems as they become obsolete or inoperable without interrupting daily operations.	10,000
<u>Fire Station #6 Concrete Pad (10018)</u>	
This project is for a 13,800 square foot concrete pad adjacent to fire station #6. During 2009, the Fire Department made an application for a FEMA grant to purchase a mobile burn unit for firefighter training. The unit is a semi-trailer that is specifically designed for live practical burns. Even though the unit is mobile, it will need to be stored when not in use. This concrete pad will not only provide storage but also a place for the Fire Department to conduct drills and train personnel.	80,000
<u>Generator for FS #1 (10019)</u>	
This project is to replace the generator at the central fire station. The current generator is approximately six years old and will be relocated to the Fire Marshal's office to provide emergency stand by power. The new generator will provide enough power to provide heat, to power the phone system and computers, and limited lighting to the living area.	60,000
Total Sales Tax Capital Improvements Fund Projects:	<u>6,738,700</u>

**Water & Sewer Fund (5400)**

WWTP Capital (5800)

Upgrade/Replace Lift Stations - W.W.T.P. (02068)

The lift stations provide a vital function in the overall treatment of wastewater. The stations are exposed to extreme wear conditions and must be upgraded routinely. Additionally, new developments within the City increase the flow to various stations requiring additional or higher capacity equipment.	22,000
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Plant Pumps and Equipment - W.W.T.P. (02069)

Many pieces of the WWTP equipment are essential to the wastewater treatment process. The equipment may suffer catastrophic failure and become unusable with little advance warning. The plant cannot operate and continue to produce permit complying effluent without adequate equipment. The project allows WWTP personnel to adapt to the needs of each season and year and still maintain compliance.	106,000
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UV Disinfection System Replacement (10008)

The Noland UV Disinfection System is the final treatment unit in the wastewater treatment process. It disinfects the treated wastewater prior to discharging it to the environment as required by the State NPDES permit. The existing system was installed in 1999 and has become increasingly difficult and costly to maintain. Since the unit is the first generation of its kind, it is no longer available on the market; therefore costs for replacement parts have increased by at least fifty percent since the date of the inception. Proper replacement parts and technical support have also been difficult to locate. The Noland system staff proposes to replace has an operational cost of approximately \$175,000 per year; the more modern system at the West Side WWTP costs approximately \$40,000 per year. The proposed cost of replacement includes a covered building for the unit, which the current Noland system does not have. This project is funded over multiple years; the total project cost is estimated at \$1.16 million.	159,000
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**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<u>Meter Operations Capital (1840)</u>	
<u>Water Meters (02065)</u>	
This project is for the replacement of old water meters damaged beyond repair and expansion meters for new water service. Additional radio-read units will be installed on water meters that are located in difficult areas such as fenced back yards, alleys, inside buildings, and other time consuming locations.	311,000
<u>Backflow Prevention Assemblies (02066)</u>	
This project is for installation or replacement of backflow prevention assemblies on City facilities to meet backflow prevention mandate orders by the Arkansas Department of Health (ADH).	12,000
<u>Business Office Improvements (03038)</u>	
Various improvements in the business office's hardware, safety features, and office configuration. Specific improvements include the purchase of additional blue-bar printers to increase employee efficiency and installation of an emergency alarm system to notify the Police Department in the event of an unsafe condition or disruptive customer.	16,000
<u>Water and Sewer Rate Study (02064)</u>	
Rates are required by City Council direction to be reviewed every three years. The last rate study was initiated in 2007 and completed in 2008.	150,000
<u>Capital Water Mains (5600)</u>	
<u>Water Line Projects As Needed (04020)</u>	
This project will provide funding for relatively small projects and improvements which will be identified by the Water & Sewer Maintenance Division. Projects that will be selected will exceed the in house staff's ability to repair, but meet an immediate need based on frequency of leaks, looping requirements, and relatively small location work requiring contractor capabilities. Once defined, each project will be individually submitted to the Mayor for approval.	143,000
<u>Water and Sewer Improvements Defined By Study (10007)</u>	
This project will provide funding for improvements which will be identified in the new Water Master Plan that will be published in early 2010. These projects include the preliminary engineering and easement acquisition for a future transmission main from the new Beaver Water District distribution and metering point west of Interstate 540 and additional storage tanks within the system.	1,100,000
<u>Benson Mountain Pressure Plane Upgrade (10006)</u>	
The highest priority portion of this project is to replace the existing water storage tank due to cracks in the structural foundation ring. A new tank can be constructed at or near the same location. Some additional property may be required. The system must be evaluated to determine the storage capacity. Additionally, the Benson mountain pressure plane is at capacity. Any new developments will require significant improvements to the pumping transmission and storage capacity of the Benson Mountain pressure plane water system. The pump station needs to be upgraded or replaced, or a second pump station needs to be constructed.	325,000
<u>South Mountain Water Pump Station Repair &amp; Replace (10005)</u>	
This project will repair and/or replace the variable frequency drives and upgrade the pumps, motors, and electrical systems for the South Mountain water pumping station on 24th Street. This pumping station has been in service for over 30 years with no upgrades. The variable frequency drive is obsolete, the electrical systems are out of date, and the pumps and motors have exceeded their useful life.	200,000

**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<u>Sewer Mains Construction (5700)</u>	
<u>Sanitary Sewer Rehabilitation (02017)</u>	
This project will reduce storm and ground water flows into the system which cause sewer overflows and is required to meet state and federal laws. Negotiations with the ADEQ produced the agreement that as long as the City continues to pursue rehabilitation, no enforcement action will be initiated. Rehabilitation is required in areas with wet weather overflows to allow continued development. This project includes replacing and lining existing sewer mains and manholes, upgrading lift stations, and building relief lines. Design flows for the new West Side WWTP are based on continued rehabilitation. Minisystems 6, 9, 9x, 14A, 14B, 20 and Greenland require all work field study, analysis, design, and construction.	1,150,000
Total Water & Sewer Fund Projects:	
	3,694,000
<b><u>Solid Waste Fund (5500)</u></b>	
<u>Recycling Program (5060)</u>	
<u>Materials Recovery Facility Improvements (07012)</u>	
Additional improvements to the facility have been identified to keep the facility in good condition. Improvements include; paving extension to the employee parking lot (\$13K), repair and painting of outside walls at the Transfer Station and Material Recovery Facility (MRF)(\$50K), replacement of one overhead door on the Transfer Station(\$16K), insulation replacement for the Transfer Station and MRF(\$83K), adding administrative office space (\$120K), and improvements to the compost building to allow continued painting of dumpsters and drop boxes inside the building to improve air quality(\$10K). These additional improvements will help maintain the facility grounds. Construction projects include the parking lot and administrative offices. Maintenance projects include repair and painting of outside walls, insulation replacement in the Transfer Station and MRF, compost building improvements, and the overhead door for the Transfer Station.	292,000
<u>Westside Recycling Drop Off Facility (10003)</u>	
As identified in the R.W. Beck Recycling Study, recycling drop offs provide the most cost effective option for expanding the recycling program to service multi-family and others not serviced through the curbside program. Expanding drop offs to other areas in the City will provide more convenient opportunities to recycle, expand recycling and environmental education opportunities, and increase volunteer opportunities. Drop off size can be functional in a 200' x 200' area; however, landscaping and educational components should be considered. The westside expansion can occur on city owned land adjacent to the new westside waste water treatment plant. Also a grant in the amount of \$72,500 has been applied for through the ADEQ recycling grants program to purchase recycling boxes for the site. Approval of grant will not be known until October 2009. Revenue estimates are listed as defined in the Beck study but due to volatility in recycling markets should not be relied upon.	426,000
<u>Compost Program (5070)</u>	
<u>Compost Site Slab Expansion (10002)</u>	
Concreting the current composting pad will improve operations within the composting program. Increased waste diversion through composting of organic wastes, as identified in the R.W. Beck Study, will be the result of this CIP. Modifying the composting permit from a class Y, designating yardwaste only, to a class O for organics will necessitate the concreting of the current site over a period of three years in order to effectively operate an organics composting program. Storm water drainage and detention improvements will also be part of the expansion. Operating an organics composting operation requires frequent turning of rows which presently is hindered by rain events rendering the pad unusable for the compost row turner unless the pad is dry. Turning of rows allows more oxygen into the process thereby reducing odors, which will be a major concern when operating a class O facility.	242,000

**City of Fayetteville, Arkansas  
2010 Capital Budget**

Project Title & Description	2010 Budget
<u>Commercial Drop Box Collections (5030)</u>	
<u>Solid Waste Compactors (10001)</u>	
The drop box program utilizes compactor boxes to efficiently handle solid waste from large quantity generators. Compactor boxes decrease the frequency of collection and are serviced with existing drop box trucks. The aesthetics are improved by having a compactor as opposed to multiple dumpsters to service. Many businesses desire this type of collection. The division is competitively pursuing accounts currently serviced by private franchised haulers.	106,000
 <u>Operations Program (5000)</u>	
<u>Solid Waste Commercial Rate Study (10004)</u>	
A commercial rate study will evaluate Solid Waste program costs. No study has been conducted since 2000 and commercial rates have not increased since that time. The rate study is necessary to fund future growth.	110,000
Total Solid Waste Fund Projects:	1,176,000
 <b><u>Shop Fund (9700)</u></b>	
<u>Fleet Operations Capital (1920)</u>	
<u>Police/Passenger Vehicles - Replacement (02081)</u>	
The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. This project varies from the 2008-2012 CIP in that: 2010 purchases were lowered by \$206,000 and deferred to 2011, 2012 and 2013.	232,000
 <u>Solid Waste Equipment - Replacement (02082)</u>	
The purpose of this project is to replace obsolete or high maintenance sanitation vehicles which are no longer suited for solid waste collection or recycling. This project varies from the 2008-2012 CIP in that: 2010 purchases were lowered by \$789,000 and deferred to 2011, 2012 and 2013; 2011 purchases were increased by \$26,000; 2012 purchases were increased by \$277,000.	466,000
 <u>Tractors/Mowers - Replacement (02083)</u>	
The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service. This project varies from the 2008-2012 CIP in that: 2010 purchases were lowered by \$25,000 and deferred to 2011; 2011 purchases were increased as were 2012 purchases.	110,000
 <u>Light/Medium Trucks - Replacement (02078)</u>	
The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service. This project varies from the 2008-2012 CIP in that: 2010 purchases were lowered by \$557,000 to \$129,000 and deferred to 2011 and 2012; 2011 purchases were increased by \$103,000; 2012 purchases were increased by \$191,000.	129,000
Total Shop Fund Projects:	937,000
Total Capital Improvements Program - 2010 Projects	16,209,450

## City of Fayetteville's Debt Position

The City of Fayetteville has established a practice and policy of paying for all capital projects and capital improvements on a pay-as-you-go basis using current revenues, whenever possible. If a project or improvement is of sufficient size and need that it cannot be financed with current revenues, long-term debt will be recommended. The basis for this policy is that the City has maintained a commitment to infrastructure improvement and maintenance. The City also considers the cost versus the benefits of debt financing. A recommendation is made only when the benefits outweigh the costs. The City's debt policy also states that the City will attempt to refinance outstanding debt if a determination is made that the City will benefit by reduced interest expense over the remaining life of the bonds.

Like most municipalities, the City of Fayetteville borrows funds through tax exempt municipal bonds. If the improvements serve the entire area (not just Fayetteville residents), the City may issue bonds supported by various sales tax revenues. This allows the cost to be spread to everyone, including tourists and visitors. The City carefully analyzes each proposed bond issue to determine the need for the improvement, its useful life, and current and future revenues available to provide debt service. Existing debt service requires resources from both general governmental resources and enterprise fund resources.

### **Bond Ratings**

The City's debt policy says that the communications will be maintained with the bond rating agencies and that the City will continue to strive for improvements in the City's bond rating. Such communications are vitally important due to the fact that, generally speaking, the higher rating a city has the lower the interest rate that must be paid. As such, the City will periodically confer with the rating agencies to update them on the financial status of the City.

The two major investment services for bond ratings are Standard & Poor's Corporation and Moody's Investor Service. The following schedule briefly describes the ratings provided by the respective agencies for municipal bonds.

### **Moody's and Standard & Poor's Credit Ratings for Municipal Bonds**

<u>Ratings</u>		<u>Description</u>
Moody 's	Standard & Poor's	
Aaa	AAA	Best quality, extremely strong capacity to pay principal and interest.
Aa	AA	High quality, very strong capacity to pay principal and interest.
A-1 A	A	Upper medium quality, and strong capacity to pay principal and interest.
Baa-1 & Baa	BBB	Medium grade quality, adequate capacity to pay principal and interest.
Ba and lower	BB and lower	Speculative quality, low capacity to pay principal and interest.

## Description of Outstanding Bonds

### Special Obligation Bonds

**Sales & Use Tax Refunding and Capital Improvement Bonds, Series 2005A:** The bonds are special obligations of the City payable from receipts from a three-quarter of one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to the City's wastewater treatment plants and sewerage and related facilities. The original issue amount was \$27,000,000. These bonds will be paid off in December, 2009.

**Sales & Use Tax Refunding and Capital Improvement Bonds, Series 2005B:** The bonds are special obligations of the City payable from receipts from a three-quarter of one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to the City's wastewater treatment plants and sewerage and related facilities. The original issue amount was \$45,000,000.

**Property Tax Increment Interest Accretion Bonds (Highway 71 East Square Redevelopment District No. 1 Project), Series 2005:** The bonds are special obligations of the City payable solely from the Property Tax Increment of the District and monies in the funds and accounts established under the Indenture. The proceeds of the bonds are for the purpose of financing the costs of acquisition of certain real property within the City, the demolition of existing structures thereon, site preparation in connection therewith and the construction of sidewalk and crosswalk improvements. The original issue amount was \$3,725,000.

**Sales and Use Tax Capital Improvement Bonds, Series 2006A:** The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to the City's wastewater treatment plants, sewerage and related facilities, to certain City streets, and to the City's trail system. The original issue amount was \$50,000,000.

**Sales and Use Tax Capital Improvement RLF, Series 2006:** The City of Fayetteville issued Not to Exceed \$20,000,000 Sales and Use Tax Bond Series 2006 through the Arkansas Natural Resources Commission bond program commonly referred to as the Revolving Loan Fund (RLF). The bonds were issued for financing a portion of the costs of improvements to the City's wastewater treatment plants, sewerage and related facilities. The 2006 bonds are special obligations of the City secured by and payable solely from receipts of the .75% city-wide sales and use tax approved by the voters to support the project. All \$20,000,000 in bonds has been issued.

**Sales and Use Tax Capital Improvement Bonds, Series 2007A:** The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing the costs of certain improvements to the City's wastewater treatment plants, sewerage, and related facilities. The original issue amount was \$14,340,000.

**Sales and Use Tax Capital Improvement Bonds, Series 2009A:** The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements certain City streets and to the City's trail system. The original issue amount was \$11,250,000.

## Revenue Bonds

**Hotel & Restaurant Gross Receipts Tax Refunding, Series 2003:** These bonds are special obligations of the City and were issued for the purpose of refinancing the Hotel & Restaurant Gross Receipts Tax Refunding bonds, Series 1998. The bonds are payable solely from amounts received by the City from a 1% Hotel & Restaurant Gross Receipts tax. As a result of the refunding, the City has a projected net present value savings of approximately \$334,000 over the remaining life of the bonds. The original issue amount was \$6,335,000.

**Water & Sewer System Refunding, Series 2002A:** The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 1994 and Series 2000 water and sewer system bonds. The refundings were issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 2000 bond issue. The original issue amount was \$2,730,000.

**Water & Sewer System Refunding, Series 2002B:** The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 1994 and Series 2000 water and sewer system bonds. The refundings were issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 2000 bond issue. The original issue amount was \$6,540,000.

**Water & Sewer System Refunding, Series 2004:** The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 1999 water and sewer system bonds. The refundings were issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 1999 bond issue. The original issue amount was \$6,090,000.

**Water & Sewer System, Series 2009A:** The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or restriction. The issuance of the Series 2009 Bonds shall not directly, indirectly or contingently obligate the City to levy or pledge any taxes whatsoever or to make any appropriation for the payment of the Series 2009 Bonds. The original issue amount was \$8,210,000.

## General Obligation Bonds

**General Obligation, Series 2006A:** The bonds are payable from full faith and credit of the City. The proceeds are for the purpose of financing the acquisition, construction, and equipping of additional fire station facilities within the City. The original issue amount was \$3,570,000.

## Notes Payable

**Brooks-Hummel Land Purchase, 2007:** In June 2007, the City entered into a promissory note with Forrest F. Brooks Revocable Trust for the purchase of 13.75 acres of land for \$495,000. The agreement terms included \$167,000 to be paid at closing and the remaining \$328,000 to be paid annually in five installments plus 6% interest on the unpaid balance.



City of Fayetteville, Arkansas  
Bonds Outstanding  
December 31, 2009

Description	Outstanding			
	Bond Issue	Due Dates	Interest Rates	Amount
<u>Special Obligation Bonds</u>				
Sales and Use Tax Capital Refunding & Capital Improvement Bonds, Series 2005B	2005	2009-2015	3.65-4.00%	34,905,000
Tax Increment Interest Accretion Bonds	2005	2006-2029	6.50%	3,465,000
Sales and Use Tax Capital Improvement Bonds, Series 2006A	2006	2006-2021	4.00-5.00%	48,410,000
Sales and Use Tax Capital Improvement Revolving Loan Fund (RLF)	2006	2009-2018	3.00%	18,257,196
Sales and Use Tax Capital Improvement Bonds, Series 2007A	2007	2007-2026	4.00-5.00%	13,375,000
Sales and Use Tax Capital Improvement Bonds, Series 2009A	2009	2015-2021	3.00-4.00%	11,250,000
				<u>129,662,196</u>
<u>Revenue Bonds</u>				
Hotel & Restaurant Gross Receipts Tax Refunding	2003	2004-2015	1.00-3.55%	3,605,000
Water & Sewer System Refunding, Series 2002B	2002	2004-2017	2.35-4.95%	5,220,000
Water & Sewer System Refunding, Series 2004	2004	2004-2012	1.00-4.00%	2,875,000
Water & Sewer System, Series 2009	2009	2009-2020	2.10-3.70%	8,210,000
				<u>19,910,000</u>
<u>General Obligation Bonds</u>				
General Obligation, Series 2006A	2006	2006-2011	3.75-4.00%	1,140,000
				<u>1,140,000</u>
<u>Notes Payable</u>				
Brooks-Hummel Land Purchase	2007	2008-2012	6.00%	208,137
				<u>208,137</u>
				<u>\$ 150,920,333</u>

City of Fayetteville, Arkansas  
2010 Debt Service Payment Schedule

<u>Description</u>	<u>Bond Issue</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
<u>Special Obligation Bonds</u>				
Sales and Use Tax Capital Refunding & Capital Improvement Bonds, Series 2005B	2005	7,580,000	1,426,452	9,006,452
Sales and Use Tax Capital Improvement Bonds, Series 2006A	2006	0	2,207,475	2,207,475
Sales and Use Tax Capital Improvement Bonds, Series 2007A	2007	0	622,725	622,725
Sales and Use Tax Capital Improvement Revolving Loan Fund (RLF)	2006	1,795,480	534,350	2,329,830
Sales and Use Tax Capital Improvement Bonds, Series 2009A	2009	0	406,425	406,425
		<u>9,375,480</u>	<u>5,197,427</u>	<u>14,572,907</u>
<u>Revenue Bonds</u>				
Hotel & Restaurant Gross Receipts Tax Refunding	2003	555,000	117,002	672,002
Water & Sewer System Refunding, Series 2002B	2002	555,000	245,180	800,180
Water & Sewer System Refunding, Series 2004	2004	670,000	103,806	773,806
Water & Sewer System, Series 2009A	2009	0	250,232	250,232
		<u>1,780,000</u>	<u>716,220</u>	<u>2,496,220</u>
<u>General Obligation Bonds</u>				
General Obligation, Series 2006A	2006	740,000	29,600	769,600
		<u>740,000</u>	<u>29,600</u>	<u>769,600</u>
<u>Notes Payable:</u>				
Brooks-Hummel Land Purchase	2007	65,378	12,488	77,866
		<u>65,378</u>	<u>12,488</u>	<u>77,866</u>
 Total Debt Service Payments		 <u>\$ 11,960,858</u>	 <u>\$ 5,955,735</u>	 <u>\$ 17,916,593</u>

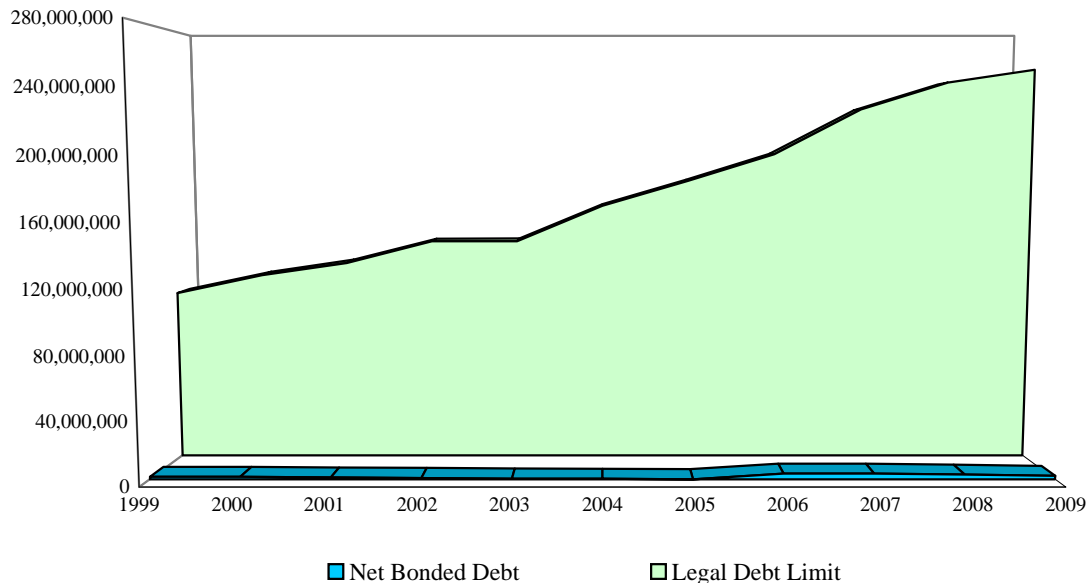
City of Fayetteville, Arkansas  
 Computation of Legal Debt Margin  
 December 31, 2009

General Obligation Debt Limit

Debt margin is a calculation based on the assessed value of property located within the City limits. The debt limit is established by state statute and is limited to 20% of assessed value.

2009 Assessed Value		\$ <u>1,284,400,189</u> *
Debt Limit - 20% of Assessed Value		256,880,038
General Obligation Bonds Payable	\$ 2,225,000	
Less: Debt Service Fund	<u>0</u>	
Total Debt Applicable to Debt Limit		<u>2,225,000</u>
Legal Debt Margin		<u><u>\$ 254,655,038</u></u>

**Debt Applicable to Debt Limit 1994-2008**



Enterprise Fund Debt Limit (Revenue Bond Debt)

Enterprise fund debt is established by the cash flow for each enterprise fund. For example, the Water & Sewer Fund must be able to generate sufficient cash flows to meet normal operating and capital, as well as provide sufficient resources to meet the annual debt service requirements. Prior to issuing enterprise fund bonds, an analysis of current revenues and expenses is conducted to determine the revenues required to support a bond issue.

Special Obligation Bond Debt Limit

Special obligation bond debt is limited by the maximum amount of the special source (such as sales tax) can generate within terms of bond covenants.

\* Note: The assessed value does not include City utilities.

City of Fayetteville, Arkansas  
 Total Debt to Maturity Schedule - All Funds  
 December 31, 2009

Principal Amount

Maturity Year	Beginning Balance	Additions	Reductions	Ending Balance	Interest	Annual Debt Requirement
2009	144,909,814	19,460,000	13,449,480	150,920,334	5,757,467	19,206,947
2010	150,920,334	0	11,960,857	138,959,476	5,986,535	17,947,392
2011	138,959,476	0	12,049,048	126,910,429	5,538,666	17,587,714
2012	126,910,429	0	12,889,115	114,021,313	5,067,191	17,956,306
2013	114,021,313	0	12,558,255	101,463,058	4,604,178	17,162,433
2014	101,463,058	0	6,857,594	94,605,464	4,102,761	10,960,355
2015	94,605,464	0	12,853,727	81,751,737	3,825,337	16,679,064
2016	81,751,737	0	12,716,708	69,035,029	3,292,071	16,008,779
2017	69,035,029	0	13,256,592	55,778,437	2,753,518	16,010,110
2018	55,778,437	0	13,828,437	41,950,000	2,185,372	16,013,809
2019	41,950,000	0	12,040,000	29,910,000	1,635,667	13,675,667
2020	29,910,000	0	11,060,000	18,850,000	1,128,630	12,188,630
2021	18,850,000	0	9,450,000	9,400,000	764,194	10,214,194
2022	9,400,000	0	1,255,000	8,145,000	310,644	1,565,644
2023	8,145,000	0	1,315,000	6,830,000	247,893	1,562,893
2024	6,830,000	0	1,385,000	5,445,000	182,144	1,567,144
2025	5,445,000	0	1,440,000	4,005,000	123,281	1,563,281
2026	4,005,000	0	540,000	3,465,000	62,081	602,081
2027	3,465,000	0	0	3,465,000	0	0
2028	3,465,000	0	0	3,465,000	0	0
2029	3,465,000	0	3,465,000	0	12,916,425	16,381,425
		<u>\$ 19,460,000</u>	<u>\$ 164,369,814</u>		<u>\$ 60,484,055</u>	<u>\$ 224,853,869</u>

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# Appendix

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## Officials of the City of Fayetteville, Arkansas

### Elected Officials

Mayor	Lioneld Jordan	479.575.8330	mayor@ci.fayetteville.ar.us
Ward 1, Position 1	Adella Gray	479.442.4958	Ward1_pos1@ci.fayetteville.ar.us
Ward 1, Position 2	Brenda Thiel	479.442.3095	Ward1_pos2@ci.fayetteville.ar.us
Ward 2, Position 1	Kyle Cook	479.521.7632	Ward2_pos1@ci.fayetteville.ar.us
Ward 2, Position 2	Matthew Petty	479.442.5536	Ward2_pos2@ci.fayetteville.ar.us
Ward 3, Position 1	Robert Rhoads	479.973.5202	Ward3_pos1@ci.fayetteville.ar.us
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## LISTING OF ACRONYMS

A&P	Advertising & Promotion
ADA	Americans with Disabilities Act
ADEQ	Arkansas Department of Environmental Quality
ADH	Arkansas Department of Health
AED	Automated External Deliberator
AEP	Arkansas Electric Power
AHTD	Arkansas Highway Transportation Department
AMP	Aircraft Maintenance Professionals
BMX	Bicycle Motocross
BOD	Biochemical Oxygen Demand
CAD	Computer Aided Design
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement Agencies
CAT	Community Access Television
CD	Compact Disc
CDBG	Community Development Block Grant
CIP	Capital Improvements Program
CMS	Content Management System
COLA	Cost of Living Adjustment
CPI	Consumer Price Index
CPR	Cardiovascular Pulmonary Resuscitation
DOT	Department of Transportation
DTF	Drug Task Force
DWI	Driving While Intoxicated
ED	Economic Development
EDI	Economic Development Initiative
EDMS	Electronic Document Management System
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EPA	Environmental Protection Agency
ERT	Emergency Response Team
FAA	Federal Aviation Administration
FAR	Federal Aviation Regulation
FASB	Financial Accounting Standards Board
FBO	Field Based Operator
FCC	Federal Communication Commission
FEDC	Fayetteville Economic Development Council
FEMA	Federal Emergency Management Agency
FHWA	Federal Highway Administration
FOIA	Freedom of Information Act
FTE	Full-Time Equivalent
GA	General Aviation
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GHG	Green House Gas



## LISTING OF ACRONYMS, (continued)

GIS .....	Geographic Information System
HIRL .....	High Intensity Runway Lights
HMI .....	Human Machine Integration
HMR .....	Hotel/Motel Restaurant Tax
HOME .....	HOME Grant Program
HUD .....	Housing & Urban Development
HVAC .....	Heating, Ventilation, and Air Conditioning
IPP .....	Industrial Pretreatment Program
ISO .....	International Standards Organization
IT .....	Information Technology
LAN .....	Local Area Network
LED .....	Light Emitting Diode
LOPFI .....	Local Police and Fire Retirement
MDT .....	Mobile Data Terminal
MGD .....	Million Gallons per Day
MLK .....	Martin Luther King
MRF .....	Materials Recovery Facility
MUTCD .....	Manual on Uniform Traffic Control Devices
MVR .....	Mobile Video Recorder
NPDES .....	National Pollutant Discharge Elimination System
NWA .....	Northwest Arkansas
O&M .....	Operation & Maintenance
ORT .....	Ozark Regional Transit
PAPI .....	Precision Approach Path Indicator
PC .....	Personal Computer
PEG .....	Public/Education/Government
PO .....	Purchase Order
PRAB .....	Parks & Recreation Advisory Board
RFP .....	Request for Proposals
ROW .....	Right-of-Way
RLF .....	Revolving Loan Fund
RTU .....	Remote Terminal Units
SCADA .....	Supervisory Control & Data Acquisition
TIF .....	Tax Increment Financing
TSS .....	Total Suspended Solids
UDC .....	Unified Development Code
USACE .....	United States Army Corps of Engineers
UV .....	Ultra Violet
W&S, W/S .....	Water & Sewer
WSIP .....	Wastewater System Improvements Project
WWT .....	Wastewater Treatment
WWTP .....	Wastewater Treatment Plant
W/WW .....	Water/Wastewater
YRCC .....	Yvonne Richardson Community Center

## GLOSSARY

**ACCOUNT GROUP.** A self-balancing set of accounts which are not a fund or a fiscal entity. General Fixed Assets Account Group and General Long-Term Debt Account Group are such examples.

**ACCOUNTING SYSTEM.** Records and procedures that discover, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds.

**ACCRUAL.** Revenue and expenses are recorded when they are incurred.

**AD VALOREM.** A basis for levy of taxes upon property based on value.

**AGENCY FUND.** A fund consisting of resources received and held by the governmental unit as an agent for others.

**APPROPRIATION.** An authorization granted by the board to incur liabilities for specific purposes.

**ASSETS.** Probable future economic benefits obtained or controlled by a particular entity as a result of past transactions or events.

**BALANCED BUDGET.** A budget balanced by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund.

**BOND.** A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

**BOND DISCOUNT.** The excess of the face value of a bond over the price for which it is acquired or sold.

**BOND PREMIUM.** The excess of the price at which a bond is acquired or sold over its face value.

**BONDED DEBT.** The portion of indebtedness represented by outstanding bonds.

**BUDGET.** A financial operating plan consisting of estimates of proposed expenditures for a given period and the proposed means of financing them.

**BUDGET CONTROL.** The control or management of the approved Budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**BUDGET DOCUMENT.** The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

**BUDGET MESSAGE.** A general discussion of the budget as presented in writing by the Mayor to the City Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the coming year.

**CAPITAL BUDGET.** This budget deals with large expenditures for capital items normally financed by borrowing. Usually capital items have long-range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, etc.

## GLOSSARY, (continued)

**CAPITAL IMPROVEMENT.** Any property, asset, or improvement with an estimated value greater than five thousand dollars, and estimated life or usefulness of one or more years, including land, interest therein and including constructions, enlargements, and renovations.

**CAPITAL IMPROVEMENT PROGRAM.** An approach or technique for identifying and forecasting capital outlay decisions that a government expects to make over a five year period.

**CAPITAL OUTLAY.** Expenditures that result in the acquisition of or addition to fixed assets.

**CAPITAL PROJECTS FUND.** A fund created to account for all resources to be used for the acquisition or construction of designated fixed assets.

**CASH.** Legal tender or coins that can be used in exchange for goods, debt, or services. This includes the value of assets that can be converted into cash immediately

**CONSTRUCTION WORK IN PROGRESS.** The cost of construction work that has been started but not yet completed and placed in service.

**CONTINGENCY FUND.** Funds set aside for unforeseen expenses of uncertain amounts or funds set aside for known expenses, such as salary increases, but uncertain amounts.

**CONTRACTUAL SERVICE.** An agreement to perform a service or task by external organizational units. A group of accounts which cover the above as well as travel and training and other miscellaneous services.

**DEBT SERVICE.** The amount of money necessary to pay interest on an outstanding debt, the principal of maturing material serial bonds, and the required contributions to a sinking fund for term bonds.

**DEBT SERVICE FUND.** A fund established to finance and account for the payment of interest and principal on all general obligation debt, serial and term, other than that payable exclusively from special assessments and revenues from fiduciary and proprietary funds.

**DEMAND.** Demand is the external factor that demonstrates the "need" for a program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction for the service.

**DEPARTMENT.** Departments are the major organizational subdivisions. They have a broad overall purpose. In the City of Fayetteville organization structure, each department is comprised of one or more divisions.

**DEPRECIATION.** Expiration in the service life of fixed assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

**DESIGNATED FUND.** Funds created to account for assets set aside for a specific purpose.

**DIVISION.** Divisions are the major functional sub-divisions and correspond roughly to the departmental hierarchy formerly used by the City. Each Division reports to one of more departments.

**EFFECTIVENESS.** Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfied with services.

## GLOSSARY, (continued)

**ENCUMBRANCE.** An account used to record the estimated amount of contracts, salary commitments and purchase orders that are chargeable to an appropriation.

**ENTERPRISE FUND.** A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges.

**EXPENDITURE.** Accounts which are kept on either the accrual basis or modified accrual basis of accounting and designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses and capital outlays.

**EXPENSE.** Charges incurred for operation, maintenance, interest, and other charges that will benefit the current year.

**FIDUCIARY FUND.** Any fund held by a governmental unit as an agent or trustee.

**FISCAL YEAR.** A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

**FIXED ASSET.** Long-term assets that are intended to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**FRANCHISE TAX.** Fees levied on a corporation in return for granting a privilege sanctioning a monopoly or permitting the use of public property, usually subject to regulation set by the governing body.

**FULL-TIME EQUIVALENT POSITION (FTE).** A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.

**FUND.** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**FUND BALANCE.** Fund equity of a fund or in Governmental Funds, the amount assets exceed liabilities. Unrestricted Fund Balance is available for appropriation.

**FUND EQUITY.** The excess of assets over liabilities. A portion of the equity may be reserved, restricted or designated; the remainder is Fund Balance.

**GENERAL FIXED ASSETS ACCOUNT GROUP.** A self-balancing group of accounts set up to account for the general fixed assets of a governmental unit.

**GENERAL FUND.** A fund used to account for all transactions of a governmental unit that are not accounted for in another fund, such as police and fire services.

**GENERAL LONG-TERM DEBT ACCOUNT GROUP.** A self-balancing group of accounts set up to account for long-term debt which is legally payable from general revenues.

## GLOSSARY, (continued)

**GOAL.** A goal is a statement of desired conditions to be maintained or achieved through the efforts of an organization. Actual total achievement may be impossible, but the goal is a standard against which to measure progress toward ideal conditions. A goal is a definition of results toward which the work of the organization is directed.

**GOVERNMENTAL FUND.** A generic classification adopted by the National Council on Governmental Accounting to refer to all funds other than proprietary and fiduciary funds. General fund, special revenue funds, capital projects funds, debt service funds, and special assessment funds are all examples of governmental fund types.

**GRANT.** A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function or for the acquisition or construction of fixed assets.

**INCOME.** A term used to represent the excess of revenues earned over the expenses incurred in carrying on an enterprise operation.

**INTERGOVERNMENTAL REVENUE.** Revenue from other governments. Grants, entitlements, and shared revenues are types of intergovernmental revenue.

**INTERNAL SERVICE FUND.** A fund established to finance and account for services and commodities furnished by a designated department to other departments. Amounts expended by the fund are reestablished from either operating earnings or by transfers from other funds.

**INVESTMENT.** Securities held for the production of income in the form of interest and dividends.

**LIABILITY.** Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

**LINE-ITEM.** A detailed classification of an expense or expenditure classified by object within each Division.

**LONG-TERM DEBT.** Debt with a maturity of more than one year after the date of issuance.

**MODIFIED ACCRUAL BASIS.** Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

**NET INCOME.** A term used in governmental enterprise to designate the excess of total revenues over total expenses.

**NONOPERATING EXPENSE.** Proprietary fund expenses incurred in performance of activities not directly related to supplying the basic service by a governmental enterprise.

**NONOPERATING INCOME.** Proprietary fund income that is not derived from the basic operations of such enterprises.

**OBJECT CODE.** Expenditure classification according to the types of items purchased or services obtained; for example, personnel services, materials and supplies, contractual service, and capital.

## GLOSSARY, (continued)

**OBJECTIVE.** An objective is a decision about the amount of progress to be made within a specified period of time. It states in measurable and quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve the goal.

**OPERATING TRANSFER.** Legally authorized interfund transfers from a fund receiving revenue to the fund that makes expenditures.

**ORDINANCE.** A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**PERFORMANCE BUDGET.** A budget which relates appropriations to work loads. By featuring unit measures, performance budgets are believed to express official and citizen interest in the managerial value of efficiency.

**PERFORMANCE MEASURES.** Performance measures provide a means of identifying the level of service provided. Performance measures include a measurement of Demand, Workload, Productivity, and Effectiveness.

**PROGRAM.** Operating units within a Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible.

**PROGRAM BUDGET.** A budget which relates appropriations to goals. Budget makers practicing this approach strive to appropriate sums to non-organization, goal-oriented cost centers. Program budgeting is believed to express official and citizen interest in planning and in the effective use of resources.

**PROGRAM OBJECTIVES.** A program objective is a decision about the amount of progress to be made within a specified period of time in reducing the gap between real conditions and the ideal conditions described in the Program Description. It states in measurable quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve them.

**PRODUCTIVITY.** Unit cost (productivity data) enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs can also be used to quickly estimate the cost of adding more service or savings realized from reductions in service.

**PROPRIETARY FUND.** Sometimes referred to as "income-determination" or "commercial-type" funds. Examples are enterprise and internal service funds.

**RESERVE.** An account that records a portion of the fund equity that must be segregated for some future use and which is not available for further appropriation or expenditure.

**RETAINED EARNINGS.** The accumulated earnings of an enterprise or internal service fund that have been retained in the fund and that are not reserved for any specific purpose.

**REVENUE.** Additions to fund financial resources other than from interfund transfers and debt issue proceeds.

**SPECIAL REVENUE FUND.** A fund established to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

## GLOSSARY, (continued)

**TAX.** A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

**UNRESERVED FUND BALANCE.** The amount remaining in a fund that is not reserved for some future use and which is available for further appropriation or expenditure.

**USER CHARGE.** A charge levied against users of a service or purchasers of a product of an enterprise or internal service funds.

**WORKLOAD.** Workload data answers the question about how much service is being provided, as well as how output is meeting service demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

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